

# Stamford Water Pollution Control Authority

## Board of Representatives

### Adopted Operating Budget



Fiscal Year 2015-2016



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**Stamford Water Pollution Control Authority**  
111 Harbor View Avenue, Stamford, CT 06902

**From:** Michael Handler, Chairman, WPCA Board

**To:** David R. Martin, Mayor  
Board of Finance  
Board of Representatives

**CC:** William P. Brink, Executive Director, SWPCA  
Rhudean Bull, Administration Manager, SWPCA  
Mark Turndahl, Accountant, WPCA  
SWPCA Board Members  
David Yanik, Controller

**Re:** Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2015/2016

Attached is the FY 2015/2016 SWPCA Budget as approved by the SWPCA Board of Directors for your review. This year's budget development and review process was deliberate and extensive, having been reviewed multiple times by the SWPCA Finance Committee prior to SWPCA Board review and approval. The total operating budget of \$26,479,535 represents an increase of \$391,812 or 1.5 % compared to the FY 2014/2015 adopted budget. The same as in the past two years, this operating budget includes the addition of \$1.5 million to SWPCA's cash reserve and payment of \$1.15 million towards past advances owed to the City and will likely necessitate an increase in sewer use fees.

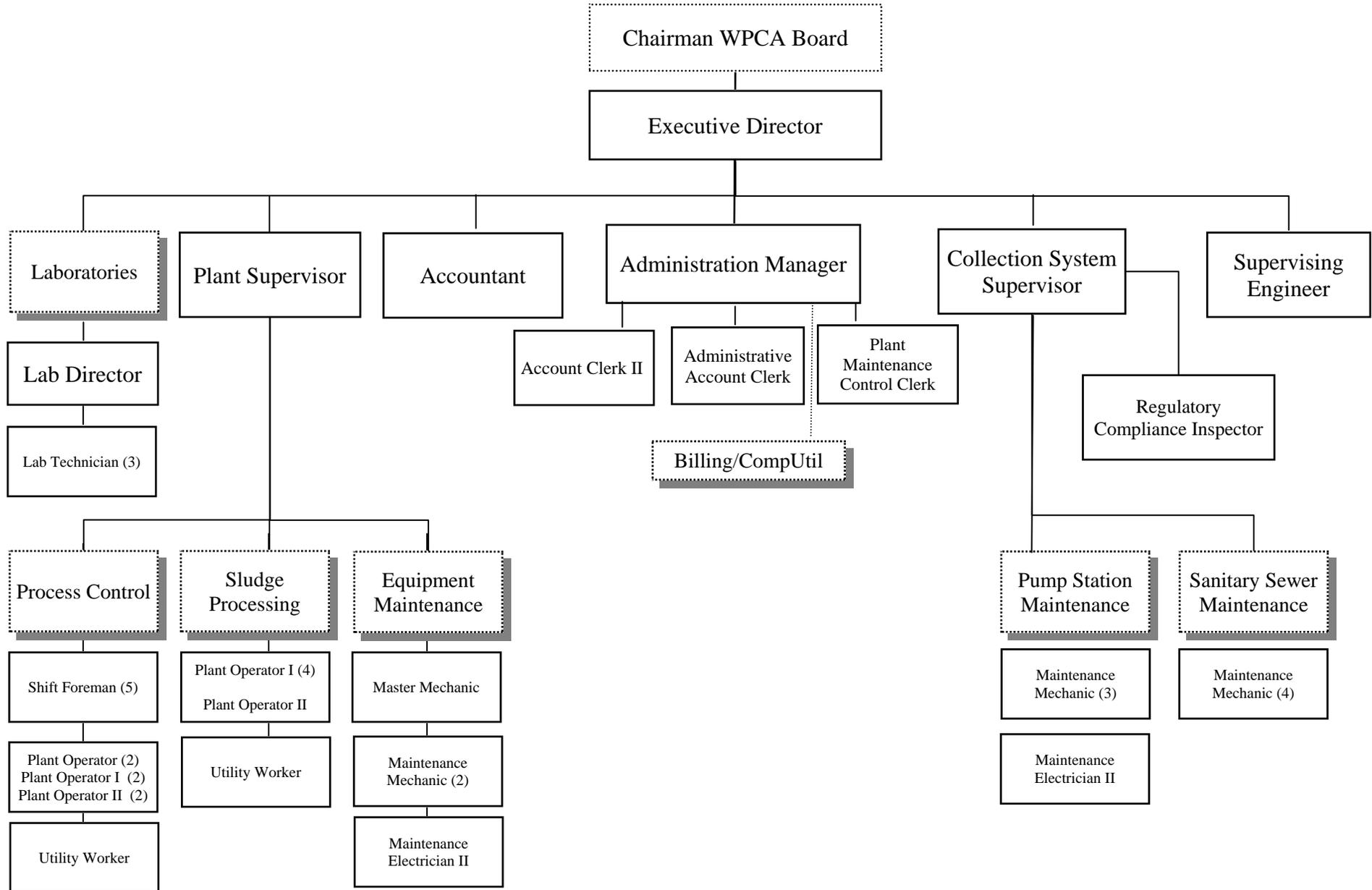
We want to express our thanks to the SWPCA staff, the OPM staff and the SWPCA Finance Committee in addition to all others involved in the development and completion of this budget.

**Stamford Water Pollution Control Authority  
Adopted Operating Budget  
FY 2015-2016**

	FY 2014-15		FY 2014-15		FY 2015-16		Variance Original	% Change
	Original Budget	Revised Budget	Dept Request	Mayor's Request	Adopted Budget			
<b>REVENUE</b>								
Interest Income	50,000	50,000	35,000	35,000	35,000	(15,000)	-30.0%	
Special Assessments - Principal	270,253	270,253	254,542	254,542	254,542	(15,711)	-5.8%	
Special Assessments - Interest	80,000	80,000	88,386	88,386	88,386	8,386	10.5%	
Special Assessment Delin Interest & Liens	75,000	75,000	100,000	100,000	100,000	25,000	33.3%	
Connection Charges - Principal	823,060	823,060	860,000	860,000	860,000	36,940	4.5%	
Connection Charges - Interest	150,000	150,000	175,000	175,000	175,000	25,000	16.7%	
Treatment of Sewage - Darien	1,400,000	1,400,000	1,428,110	1,428,110	1,428,110	28,110	2.0%	
Septic Tank Fees	290,000	290,000	261,050	261,050	261,050	(28,950)	-10.0%	
Regional Lab Fees	55,000	55,000	40,000	40,000	40,000	(15,000)	-27.3%	
Darien - Capital Reimbursement	750,000	750,000	835,062	835,062	835,062	85,062	11.3%	
Sewer Use Fees	19,129,209	19,129,209	19,629,249	19,629,249	19,494,558	365,349	1.9%	
Sewer Use-Lien Fees	200,000	200,000	190,000	190,000	190,000	(10,000)	-5.0%	
Sewer use Fees - Interest	550,000	550,000	550,000	550,000	550,000	-	0.0%	
Sewer Use Fees - Miscellaneous Charges	1,000	1,000	1,000	1,000	1,000	-	0.0%	
Aquarion User Charges	350,000	350,000	314,112	314,112	314,112	(35,888)	-10.3%	
Permit Fees	15,000	15,000	15,000	15,000	15,000	-	0.0%	
Ground Water Fees	-	-	200,000	200,000	200,000	200,000	100.0%	
Sewer Non-Connection Penalties	404,000	404,000	-	-	-	(404,000)	-100.0%	
Miscellaneous Revenue	50,000	50,000	75,000	75,000	75,000	25,000	50.0%	
Load Shedding	-	-	-	-	-	-	100.0%	
Transfer In - General Fund	350,520	350,520	395,741	395,741	395,741	45,221	12.9%	
Rebates-B.A.B.'s	148,701	148,701	128,815	128,815	128,815	(19,886)	-13.4%	
Nitrogen Trading Exchange Credit	945,980	945,980	1,038,159	1,038,159	1,038,159	92,179	9.7%	
<b>TOTAL REVENUE</b>	<b>\$ 26,087,723</b>	<b>\$ 26,087,723</b>	<b>\$ 26,614,226</b>	<b>\$ 26,614,226</b>	<b>\$ 26,479,535</b>	<b>\$ 391,812</b>	<b>1.50%</b>	
<b>EXPENSES</b>								
*Administration	4,480,783	4,480,783	4,885,664	4,885,664	4,750,973	270,190	6.0%	
Capital Reserve	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-	0.0%	
Transfer to General Fund	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	-	0.0%	
Process Control	3,090,240	3,090,240	3,100,644	3,100,644	3,100,644	10,404	0.3%	
Laboratories	417,344	417,344	429,051	429,051	429,051	11,707	2.8%	
Sludge Processing	2,344,170	2,344,170	2,446,994	2,446,994	2,446,994	102,824	4.4%	
Stormwater Management	-	-	-	-	-	-	100.0%	
Regulatory Compliance	101,775	101,775	116,633	116,633	116,633	14,858	14.6%	
Building Maintenance	265,500	265,500	277,500	277,500	277,500	12,000	4.5%	
Equipment Maintenance	1,058,399	1,058,399	1,068,863	1,068,863	1,068,863	10,464	1.0%	
Pump Station Maintenance	763,911	763,911	763,382	763,382	763,382	(529)	-0.1%	
Sanitary Sewer Maintenance	414,940	414,940	439,155	439,155	439,155	24,215	5.8%	
Hurricane Barrier Maintenance	260,000	260,000	260,000	260,000	260,000	-	0.0%	
Billing Services	472,955	472,955	472,939	472,939	472,939	(16)	0.0%	
<b>TOTAL EXPENSES</b>	<b>\$ 16,320,017</b>	<b>\$ 16,320,017</b>	<b>\$ 16,910,825</b>	<b>\$ 16,910,825</b>	<b>\$ 16,776,134</b>	<b>\$ 456,117</b>	<b>2.79%</b>	
<b>NET REVENUES AVAILABLE FOR DEBT SERVICE</b>	<b>\$ 9,767,706</b>	<b>\$ 9,767,706</b>	<b>\$ 9,703,401</b>	<b>\$ 9,703,401</b>	<b>\$ 9,703,401</b>	<b>\$ (64,305)</b>	<b>-0.66%</b>	
<b>DEBT SERVICE</b>								
2003A Revenue Bonds (Principal & Interest)	-	-	-	-	-	-	-	
Clean Water Fund (Principal & Interest)	4,741,282	4,741,282	4,683,233	4,683,233	4,683,233	(58,049)	-1.2%	
2006B Revenue Bonds (Principal & Interest)	1,203,220	1,203,220	1,205,020	1,205,020	1,205,020	1,800	0.1%	
2013 Bond Issuance	1,357,950	1,357,950	1,630,700	1,630,700	1,630,700	272,750	20.1%	
2015 Projected Bond Issuance	-	-	363,450	363,450	363,450	363,450	100.0%	
<b>SENIOR LIEN DEBT SERVICE COVERAGE</b>	<b>1.34</b>	<b>1.34</b>	<b>1.23</b>	<b>1.23</b>	<b>1.23</b>	<b>\$ 579,951</b>	<b>-7.97%</b>	
GO Debt Service (Principal & Interest)	1,618,483	1,618,483	978,971	978,971	978,971	(639,512)	-39.5%	
2009 GO Bond Issue	846,771	846,771	842,026	842,026	842,026	(4,745)	-0.6%	
<b>TOTAL DEBT SERVICE COVERAGE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ (64,306)</b>	<b>0.00%</b>	

\*Less Bond Principal, Interest, Capital Reserve, Transfer to General Fund

# City of Stamford Office of Operations Water Pollution Control Authority



# Fiscal Year 2015/2016 - Full Time Salary Report

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**Fund:** 0033 Water Pollution Control Authority  
**Office:** 016 WPCA  
**Dept/Div:** 0240 Water Pollution Control

Union	Job ID	Job Title	FY 14/15 Position Count	FY 15/16 Position Count	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	\$ Var Adopted	% Var Adopted	Comments
<b>WPCA Administration (2400)</b>									
	BA	Budget Adjustment	0	0	-35,269	0	35,269	-100.0%	
MAA	C004	Accountant	1	1	98,484	103,082	4,598	4.7%	Step Inc & 52.4 Weeks
UAW	C009	Account Clerk II	0	1	0	54,087	54,087	100.0%	UAW Wage Inc & 52.4 Weeks
UAW	C611A	Plant Mtce Cntrl Clk	1	1	50,836	63,284	12,448	24.5%	Step Inc, UAW Wage Inc & 52.4 Weeks
MAA	C896	Supervising Engineer	1	1	116,190	116,633	443	0.4%	52.4 Weeks
MAA	C899	Administration Manager	1	1	115,990	116,433	443	0.4%	52.4 Weeks
MAA	C920	Mtce. & Const. Supv. - WPCA	1	0	96,957	0	-96,957	-100.0%	Abolished (Replaced w Coll Sys Super)
MAA	C929	Plant Supervisor - WPCA	1	1	111,094	115,982	4,889	4.4%	Step Inc & 52.4 Weeks
MAA	C986	Exec Director - WPCA	1	1	147,178	147,742	564	0.4%	52.4 Weeks
UAW	C987	Admin Account Clerk	2	1	105,125	60,383	-44,742	-42.6%	Abolished (Replaced w Account Clerk II)
MAA	C996	Coll Sys Super-WPCA	0	1	0	96,977	96,977	100.0%	52.4 Weeks, Position Filled w No Longevity
<b>Total</b>			<b>9</b>	<b>9</b>	<b>806,585</b>	<b>874,604</b>	<b>68,018</b>	<b>8.4%</b>	
<b>Process Control (2411)</b>									
TEA	C608	Plant Operator-WPCA 40	2	2	128,416	128,901	485	0.4%	52.4 Weeks
TEA	C727	Shift Foreman- WPCA	5	5	376,183	378,739	2,556	0.7%	Longevity & 52.4 Weeks
TEA	C914	Plant Operator I - WPCA	2	1	109,231	56,826	-52,405	-48.0%	52.4 Weeks
TEA	C915	Plant Operator II - WPCA	2	2	134,006	134,774	768	0.6%	52.4 Weeks
TEA	C962	Utility Worker	1	1	52,185	53,689	1,504	2.9%	Step Inc & 52.4 Weeks
TEA	COIT	Operator-in-Training WPCA	0	1	0	51,608	51,608	100.0%	52.4 Weeks
<b>Total</b>			<b>12</b>	<b>12</b>	<b>800,020</b>	<b>804,537</b>	<b>4,517</b>	<b>0.6%</b>	
<b>Laboratories (2412)</b>									
UAW	C475	Lab Tech-WPCA	3	3	220,444	245,158	24,714	11.2%	UAW Wage Inc & 52.4 Weeks
MAA	C924	Laboratory Director-WPCA	1	1	103,000	103,393	393	0.4%	52.4 Weeks
<b>Total</b>			<b>4</b>	<b>4</b>	<b>323,443</b>	<b>348,551</b>	<b>25,107</b>	<b>7.8%</b>	
<b>Sludge Processing and Disposal (2413)</b>									
TEA	C580	Oper-In-Trng (WPCB) 40	1	0	49,731	0	-49,731	-100.0%	Position at Plant Operator I

# Fiscal Year 2015/2016 - Full Time Salary Report

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**Fund:** 0033 Water Pollution Control Authority  
**Office:** 016 WPCA  
**Dept/Div:** 0240 Water Pollution Control

Union	Job ID	Job Title	FY 14/15	FY 15/16	FY 14/15	FY 15/16	\$ Var	% Var	Comments
			Position Count	Position Count	Adopted Budget	Adopted Budget			
TEA	C914	Plant Operator I - WPCA	3	4	171,794	229,053	57,260	33.3%	Step Inc & 52.4 Weeks
TEA	C915	Plant Operator II - WPCA	1	1	66,828	67,082	254	0.4%	52.4 Weeks
TEA	C962	Utility Worker	1	1	55,315	52,619	-2,695	-4.9%	Vacant Position At Lower Step
<b>Total</b>			<b>6</b>	<b>6</b>	<b>343,668</b>	<b>348,755</b>	<b>5,087</b>	<b>1.5%</b>	
<b>Regulatory Compliance (2415)</b>									
UAW	RCI	Regulatory Compl Inspector	1	1	61,775	68,633	6,859	11.1%	UAW Wage Inc & 52.4 Weeks
<b>Total</b>			<b>1</b>	<b>1</b>	<b>61,775</b>	<b>68,633</b>	<b>6,859</b>	<b>11.1%</b>	
<b>Equipment Maintenance (2422)</b>									
TEA	C503	Maintenance Mechanic 40	2	2	127,246	127,081	-165	-0.1%	Position Filled At Lower Step, 52.4 Weeks
UAW	C509	Mt II-Electrician/UAW 35	1	1	64,122	73,251	9,129	14.2%	Step Inc, UAW Wage Inc & 52.4 Weeks
TEA	C521	Master Mech-Water Poll Control	1	1	71,771	72,044	273	0.4%	52.4 Weeks
<b>Total</b>			<b>4</b>	<b>4</b>	<b>263,139</b>	<b>272,376</b>	<b>9,237</b>	<b>3.5%</b>	
<b>Pump Station Maintenance (2423)</b>									
TEA	C503	Maintenance Mechanic 40	3	3	191,543	191,921	378	0.2%	52.4 Weeks
UAW	C509	Mt II-Electrician/UAW 35	1	1	70,149	81,069	10,919	15.6%	Step Inc, UAW Wage Inc & 52.4 Weeks
<b>Total</b>			<b>4</b>	<b>4</b>	<b>261,693</b>	<b>272,990</b>	<b>11,297</b>	<b>4.3%</b>	
<b>Sanitary Sewer Maintenance (2424)</b>									
TEA	C503	Maintenance Mechanic 40	4	4	253,641	254,611	970	0.4%	52.4 Weeks
<b>Total</b>			<b>4</b>	<b>4</b>	<b>253,641</b>	<b>254,611</b>	<b>970</b>	<b>0.4%</b>	
<b>Grand Total</b>			<b>44</b>	<b>44</b>	<b>3,113,963</b>	<b>3,245,055</b>	<b>131,093</b>	<b>4.2%</b>	

# Fiscal Year 2015/2016 Revenue Report

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Reference #	Account Title	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Adopted Budget	Department Request	FY 15/16 Mayor's Proposed	Adopted Budget
<b>31 - Assessments</b>										
33302403121020	Special Assessment Delin Interest & Liens	-45,962	55,087	153,098	63,892	112,765	75,000	100,000	100,000	100,000
33302403121000	Special Assessments - Interest	104,469	-20,772	0	50,557	95,513	80,000	88,386	88,386	88,386
33302403111000	Special Assessments - Principal	2,050,468	2,453,330	18,411	-55,571	901,173	270,253	254,542	254,542	254,542
<b>Total Assessments</b>		<b>2,108,975</b>	<b>2,487,645</b>	<b>171,509</b>	<b>58,878</b>	<b>1,109,452</b>	<b>425,253</b>	<b>442,928</b>	<b>442,928</b>	<b>442,928</b>
<b>32 - Revenues From The Use of Money</b>										
33301033211000	Interest Income	104,324	112,844	97,752	94,901	34,167	50,000	35,000	35,000	35,000
<b>Total Revenues From The Use of Money</b>		<b>104,324</b>	<b>112,844</b>	<b>97,752</b>	<b>94,901</b>	<b>34,167</b>	<b>50,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>33 - Intergovernmental Revenue</b>										
333S1103321110	Nitrogen Trading Exchange Credit	961,118	938,196	840,778	848,494	1,038,159	945,980	1,038,159	1,038,159	1,038,159
<b>Total Intergovernmental Revenue</b>		<b>961,118</b>	<b>938,196</b>	<b>840,778</b>	<b>848,494</b>	<b>1,038,159</b>	<b>945,980</b>	<b>1,038,159</b>	<b>1,038,159</b>	<b>1,038,159</b>
<b>34 - Departmental Revenue</b>										
33302403411332	Sewer use Fees - Interest	431,455	332,102	642,074	586,811	511,393	550,000	550,000	550,000	550,000
33302403411333	Sewer Use Fees - Miscellaneous Charges	5,384	4,624	3,000	800	700	1,000	1,000	1,000	1,000
33302403411335	Aquarion User Charges	167,020	262,569	339,445	315,742	287,150	350,000	314,112	314,112	314,112
33302403411016	Incinerator Use Fees-PWD	9,561	9,513	13,838	0	0	0	0	0	0
33302403411025	Septic Tank Fees	221,405	184,546	265,163	289,581	228,407	290,000	261,050	261,050	261,050
33302403411336	Permit Fees	0	8,950	0	1,900	7,460	15,000	15,000	15,000	15,000
33302403411074	Sewer Use Fees	14,815,457	15,312,415	16,809,567	17,278,581	18,521,507	19,129,209	19,629,249	19,629,249	19,494,558
33302403411071	Regional Lab Fees	63,383	68,092	58,291	53,811	39,442	55,000	40,000	40,000	40,000
33302403411331	Sewer Use-Lien Fees	92,550	14,730	180,420	208,607	187,410	200,000	190,000	190,000	190,000
33302403411010	Treatment of Sewage - Darien	1,291,809	1,335,401	1,317,500	1,354,377	1,433,211	1,400,000	1,428,110	1,428,110	1,428,110
33302403131000	Connection Charges - Principal	0	0	0	0	500,211	823,060	860,000	860,000	860,000
33302403131001	Connection Charges - Interest	0	0	0	0	177,509	150,000	175,000	175,000	175,000
33302403811001	Transfer In - General Fund	0	0	0	0	288,238	350,520	395,741	395,741	395,741
33302403434000	Sewer Non-Connection Penalties	0	0	0	0	0	404,000	0	0	0
33302403411338	Ground Water Fees	0	0	0	0	0	0	200,000	200,000	200,000
33302403411072	Darien - Capital Reimbursement	654,463	694,854	458,716	887,131	728,481	750,000	835,062	835,062	835,062

# Fiscal Year 2015/2016 Revenue Report

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Reference #	Account Title	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15	Department Request	FY 15/16	
							Adopted Budget		Mayor's Proposed	Adopted Budget
<b>Total Departmental Revenue</b>		17,752,486	18,227,796	20,088,013	20,977,340	22,911,118	24,467,789	24,894,324	24,894,324	24,759,633
<b>36 - Other Revenue</b>										
33370103691029	Premiums Received	0	0	0	0	0	0	0	0	0
33302403691014	Miscellaneous Revenue	2,656	409,210	13,521	178,546	91,315	50,000	75,000	75,000	75,000
33370103621009	Rebates-B.A.B.'s	0	0	149,491	145,813	186,084	148,701	128,815	128,815	128,815
33302403691039	Load Shedding	65,471	33,818	39,748	35,883	0	0	0	0	0
<b>Total Other Revenue</b>		<b>68,127</b>	<b>443,028</b>	<b>202,760</b>	<b>360,242</b>	<b>277,399</b>	<b>198,701</b>	<b>203,815</b>	<b>203,815</b>	<b>203,815</b>
<b>Grand Total</b>		<b>20,995,030</b>	<b>22,209,509</b>	<b>21,400,811</b>	<b>22,339,855</b>	<b>25,370,295</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,479,535</b>

# Fiscal Year 2015/2016 Summary by Category

Fund: 0033 Water Pollution Control Authority

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Description	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Adopted Budget	FY 15/16			
				Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
Full Time Salary	2,474,860	2,756,225	3,113,968	3,245,057	3,245,057	3,245,057	3,245,057
Other Salary	211,115	217,195	148,980	160,676	160,676	160,676	160,676
Overtime	290,130	272,586	248,500	269,000	269,000	269,000	269,000
Employee Benefits	856,080	975,922	1,058,667	1,104,075	1,104,075	1,100,970	1,100,970
Retiree Benefits	1,077,926	875,123	682,197	1,007,838	1,007,838	895,125	883,805
Payments to Insurance Fund	286,115	380,411	424,171	416,930	416,930	409,377	409,377
Purchased Other Services	3,032	1,896	20,000	22,000	22,000	22,000	22,000
Purchased Professional Services	671,551	15,590	130,000	130,000	130,000	130,000	130,000
Purchased Property Services	3,737,661	3,234,663	3,373,730	3,444,535	3,444,535	3,444,535	3,444,535
Professional Development	13,555	16,421	15,000	20,000	20,000	20,000	20,000
Utilities & Commodities	2,579,269	2,813,959	2,684,500	2,689,500	2,689,500	2,689,500	2,689,500
Supplies	739,154	854,203	973,400	986,000	986,000	986,000	986,000
Central Service Cost Allocation	226,995	356,502	348,604	324,414	324,414	324,414	324,414
Other	84,640	96,411	436,300	428,800	428,800	428,800	428,800
Transfer to Other Funds	0	0	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000
<b>Sub-Total Operating</b>	<b>13,252,082</b>	<b>12,867,106</b>	<b>14,808,017</b>	<b>15,398,825</b>	<b>15,398,825</b>	<b>15,275,454</b>	<b>15,264,134</b>
Capital	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
<b>Total Capital</b>	<b>13,252,082</b>	<b>12,867,106</b>	<b>16,308,017</b>	<b>16,898,825</b>	<b>16,898,825</b>	<b>16,775,454</b>	<b>16,764,134</b>
Debt Service	8,308,721	8,677,253	9,779,706	9,715,401	9,715,401	9,715,401	9,715,401
<b>Total Operating</b>	<b>21,560,803</b>	<b>21,544,358</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,490,855</b>	<b>26,479,535</b>

# Fiscal Year 2015/2016 - Office Summary

9/3/2015 - 3:28:32 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

Program	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
WPCA (2400)	12,445,586	16,898,489	16,898,489	17,239,065	17,239,065	17,115,694	17,104,374
Process Control (2411)	3,172,175	3,090,240	3,090,240	3,100,644	3,100,644	3,100,644	3,100,644
Laboratories (2412)	407,931	417,344	417,344	429,051	429,051	429,051	429,051
Sludge Proc (2413)	2,736,464	2,344,170	2,344,170	2,446,994	2,446,994	2,446,994	2,446,994
Stormwater Mgmt (2414)	0	0	0	0	0	0	0
Regulatory Compliance (2415)	88,080	101,775	101,775	116,633	116,633	116,633	116,633
Building Maint (2421)	294,079	265,500	265,500	277,500	277,500	277,500	277,500
Equipment Maint (2422)	879,108	1,058,399	1,058,399	1,068,863	1,068,863	1,068,863	1,068,863
PumpStation Mnt (2423)	555,689	763,911	763,911	763,382	763,382	763,382	763,382
Sewer Maint (2424)	333,314	414,940	414,940	439,155	439,155	439,155	439,155
Hurricane Barrier Maint (2425)	175,025	260,000	260,000	260,000	260,000	260,000	260,000
Billing Services (2430)	456,909	472,955	472,955	472,939	472,939	472,939	472,939
<b>Water Pollution Control</b>	<b>21,544,358</b>	<b>26,087,723</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,490,855</b>	<b>26,479,535</b>
<b>Total WPCA</b>	<b>21,544,358</b>	<b>26,087,723</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,490,855</b>	<b>26,479,535</b>
<b>Grand Total Water Pollution Control Authority</b>	<b>21,544,358</b>	<b>26,087,723</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,490,855</b>	<b>26,479,535</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:34 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2400 WPCA Administration

**Program Description:**

The Administration program provides overall management of the SWPCA and ensures that all procurement, policy, human resources, safety, engineering and financial requirements are met. The Administration develops, monitors and enforces technical and financial policy, prepares and controls annual operating and capital budgets, provides planning, procures professional services, manages all capital projects, ensures good budgetary control, updates, adheres to and enforces the WPCA policy and procedures manual and controls overtime expenditures. In addition, the Administration ensures the plant equipment is adequate, works with City departments to meet the needs of the SWPCA, prepares and presents to the SWPCA Board accurate numbers to set the annual User Charge rate, ensures needed goods and services are provided to meet the plant's needs and ensures adequate staffing for optimal operation and effectiveness, as well as addresses the plant's human resources, financial and risk management needs.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	624,125	806,585	806,585	874,604	874,604	874,604	874,604
Other Salary	82,187	50,000	50,000	52,513	52,513	52,513	52,513
Overtime	7,262	10,000	10,000	15,000	15,000	15,000	15,000
Employee Benefits	975,922	1,043,226	1,043,226	1,081,365	1,081,365	1,078,260	1,078,260
Retiree Benefits	875,123	682,197	682,197	1,007,838	1,007,838	895,125	883,805
Payments to Insurance Fund	380,411	424,171	424,171	416,930	416,930	409,377	409,377
Purchased Other Services	1,896	2,000	2,000	2,000	2,000	2,000	2,000
Purchased Professional Services	15,590	130,000	130,000	130,000	130,000	130,000	130,000
Purchased Property Services	75,285	175,000	175,000	150,000	150,000	150,000	150,000
Professional Development	16,421	15,000	15,000	20,000	20,000	20,000	20,000
Utilities & Commodities	185,846	275,000	275,000	275,000	275,000	275,000	275,000
Supplies	95,436	97,000	97,000	121,500	121,500	121,500	121,500
Central Service Cost Allocation	356,502	348,604	348,604	324,414	324,414	324,414	324,414
Other	76,326	410,000	410,000	402,500	402,500	402,500	402,500
Transfer to Other Funds	0	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000
Debt Service	8,677,253	9,779,706	9,779,706	9,715,401	9,715,401	9,715,401	9,715,401
Capital	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:34 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2400 WPCA Administration

Description	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
<b>Total Expense</b>	<b>12,445,586</b>	<b>16,898,489</b>	<b>16,898,489</b>	<b>17,239,065</b>	<b>17,239,065</b>	<b>17,115,694</b>	<b>17,104,374</b>
<b>Revenue</b>							
Premiums Received	0	0	0	0	0	0	0
Darien - Capital Reimbursement	728,481	750,000	750,000	835,062	835,062	835,062	835,062
Sewer Use Fees	18,521,507	19,129,209	19,129,209	19,629,249	19,629,249	19,494,558	19,494,558
Sewer Use-Lien Fees	187,410	200,000	200,000	190,000	190,000	190,000	190,000
Sewer use Fees - Interest	511,393	550,000	550,000	550,000	550,000	550,000	550,000
Sewer Use Fees - Miscellaneous Charges	700	1,000	1,000	1,000	1,000	1,000	1,000
Aquarion User Charges	287,150	350,000	350,000	314,112	314,112	314,112	314,112
Incinerator Use Fees-PWD	0	0	0	0	0	0	0
Septic Tank Fees	228,407	290,000	290,000	261,050	261,050	261,050	261,050
Permit Fees	7,460	15,000	15,000	15,000	15,000	15,000	15,000
Miscellaneous Revenue	91,315	50,000	50,000	75,000	75,000	75,000	75,000
Regional Lab Fees	39,442	55,000	55,000	40,000	40,000	40,000	40,000
Rebates-B.A.B.'s	186,084	148,701	148,701	128,815	128,815	128,815	128,815
Treatment of Sewage - Darien	1,433,211	1,400,000	1,400,000	1,428,110	1,428,110	1,428,110	1,428,110
Nitrogen Trading Exchange Credit	1,038,159	945,980	945,980	1,038,159	1,038,159	1,038,159	1,038,159
Connection Charges - Principal	500,211	823,060	823,060	860,000	860,000	860,000	860,000
Connection Charges - Interest	177,509	150,000	150,000	175,000	175,000	175,000	175,000
Transfer In - General Fund	288,238	350,520	350,520	395,741	395,741	395,741	395,741
Sewer Non-Connection Penalties	0	404,000	404,000	0	0	0	0
Ground Water Fees	0	0	0	200,000	200,000	200,000	200,000
Interest Income	34,167	50,000	50,000	35,000	35,000	35,000	35,000
Special Assessments - Principal	901,173	270,253	270,253	254,542	254,542	254,542	254,542
Special Assessments - Interest	95,513	80,000	80,000	88,386	88,386	88,386	88,386
Special Assessment Delin Interest & Liens	112,765	75,000	75,000	100,000	100,000	100,000	100,000

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:35 PM

**Fund:** 0033 Water Pollution Control Authority  
**Office:** 016 WPCA  
**Dept/Div:** 0240 Water Pollution Control  
**Program:** 2400 WPCA Administration

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
Load Shedding	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>25,370,295</b>	<b>26,087,723</b>	<b>26,087,723</b>	<b>26,614,226</b>	<b>26,614,226</b>	<b>26,479,535</b>	<b>26,479,535</b>
<b>Net Operating Cost</b>	<b>(12,924,709)</b>	<b>(9,189,234)</b>	<b>(9,189,234)</b>	<b>(9,375,161)</b>	<b>(9,375,161)</b>	<b>(9,363,841)</b>	<b>(9,375,161)</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:37 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2411 Process Control

**Program Description:**

The Process Control Activity ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all state and federal requirements.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	646,461	800,022	800,022	804,537	804,537	804,537	804,537
Other Salary	33,870	30,000	30,000	30,000	30,000	30,000	30,000
Overtime	154,667	100,000	100,000	100,000	100,000	100,000	100,000
Employee Benefits	0	3,218	3,218	9,107	9,107	9,107	9,107
Utilities & Commodities	1,815,707	1,595,000	1,595,000	1,595,000	1,595,000	1,595,000	1,595,000
Supplies	521,471	562,000	562,000	562,000	562,000	562,000	562,000
<b>Total Expense</b>	<b>3,172,175</b>	<b>3,090,240</b>	<b>3,090,240</b>	<b>3,100,644</b>	<b>3,100,644</b>	<b>3,100,644</b>	<b>3,100,644</b>
<b>Net Operating Cost</b>	<b>3,172,175</b>	<b>3,090,240</b>	<b>3,090,240</b>	<b>3,100,644</b>	<b>3,100,644</b>	<b>3,100,644</b>	<b>3,100,644</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:39 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2412 Laboratories

**Program Description:**

The Laboratory program ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. This program is also responsible for all site safety activities and compliance. Personnel working in the Laboratory program are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

Description	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	322,993	323,444	323,444	348,551	348,551	348,551	348,551
Overtime	1,079	5,000	5,000	2,500	2,500	2,500	2,500
Purchased Property Services	40,978	42,000	42,000	45,000	45,000	45,000	45,000
Supplies	42,880	46,900	46,900	33,000	33,000	33,000	33,000
<b>Total Expense</b>	<b>407,931</b>	<b>417,344</b>	<b>417,344</b>	<b>429,051</b>	<b>429,051</b>	<b>429,051</b>	<b>429,051</b>
<b>Net Operating Cost</b>	<b>407,931</b>	<b>417,344</b>	<b>417,344</b>	<b>429,051</b>	<b>429,051</b>	<b>429,051</b>	<b>429,051</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:41 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2413 Sludge Processing and Disposal

**Program Description:**

The Sludge Processing Activity of the Process Division ensures that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner, and that all equipment is adequately maintained. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore one of the most important activities of the SWPCA.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	334,742	343,668	343,668	348,755	348,755	348,755	348,755
Other Salary	10,320	10,220	10,220	10,731	10,731	10,731	10,731
Overtime	39,970	40,000	40,000	50,000	50,000	50,000	50,000
Employee Benefits	0	4,552	4,552	4,973	4,973	4,973	4,973
Purchased Property Services	1,969,011	1,630,230	1,630,230	1,716,035	1,716,035	1,716,035	1,716,035
Utilities & Commodities	380,000	312,000	312,000	312,000	312,000	312,000	312,000
Supplies	2,422	3,500	3,500	4,500	4,500	4,500	4,500
<b>Total Expense</b>	<b>2,736,464</b>	<b>2,344,170</b>	<b>2,344,170</b>	<b>2,446,994</b>	<b>2,446,994</b>	<b>2,446,994</b>	<b>2,446,994</b>
<b>Net Operating Cost</b>	<b>2,736,464</b>	<b>2,344,170</b>	<b>2,344,170</b>	<b>2,446,994</b>	<b>2,446,994</b>	<b>2,446,994</b>	<b>2,446,994</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:43 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2415 Regulatory Compliance

**Program Description:**

The Regulatory Compliance program ensures the implementation, monitoring and management of the SWPCA Fats, Oils and Grease (FOG) program and site stormwater permit. This effort will help to protect the water quality in Stamford's rivers and streams and Long Island Sound and avoid sanitary sewer overflows due to grease in the sewer lines.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	84,385	61,775	61,775	68,633	68,633	68,633	68,633
Overtime	0	5,000	5,000	8,000	8,000	8,000	8,000
Purchased Property Services	1,251	25,000	25,000	25,000	25,000	25,000	25,000
Supplies	2,445	10,000	10,000	15,000	15,000	15,000	15,000
<b>Total Expense</b>	<b>88,080</b>	<b>101,775</b>	<b>101,775</b>	<b>116,633</b>	<b>116,633</b>	<b>116,633</b>	<b>116,633</b>
<b>Net Operating Cost</b>	<b>88,080</b>	<b>101,775</b>	<b>101,775</b>	<b>116,633</b>	<b>116,633</b>	<b>116,633</b>	<b>116,633</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:46 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2421 Building Maintenance

**Program Description:**

The Building Maintenance program ensures the proper upkeep of all buildings including painting, replacing deteriorated doors and windows and maintaining the heating system.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Other Salary	5,300	0	0	0	0	0	0
Overtime	47	0	0	0	0	0	0
Purchased Property Services	85,232	110,500	110,500	112,500	112,500	112,500	112,500
Utilities & Commodities	203,500	155,000	155,000	165,000	165,000	165,000	165,000
<b>Total Expense</b>	<b>294,079</b>	<b>265,500</b>	<b>265,500</b>	<b>277,500</b>	<b>277,500</b>	<b>277,500</b>	<b>277,500</b>
<b>Net Operating Cost</b>	<b>294,079</b>	<b>265,500</b>	<b>265,500</b>	<b>277,500</b>	<b>277,500</b>	<b>277,500</b>	<b>277,500</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:48 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2422 Equipment Maintenance

**Program Description:**

The Equipment Maintenance program ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times. The program conducts preventive maintenance and provides rapid response to breakdowns that may affect treatment capability.

Description	FY 13/14 Actual	FY 14/15		FY 15/16			
		Adopted Budget	Revised Budget	Department Request	Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	242,911	263,139	263,139	272,376	272,376	272,376	272,376
Other Salary	15,048	13,260	13,260	18,487	18,487	18,487	18,487
Overtime	21,675	32,000	32,000	32,000	32,000	32,000	32,000
Purchased Property Services	412,445	500,000	500,000	500,000	500,000	500,000	500,000
Supplies	187,029	250,000	250,000	246,000	246,000	246,000	246,000
<b>Total Expense</b>	<b>879,108</b>	<b>1,058,399</b>	<b>1,058,399</b>	<b>1,068,863</b>	<b>1,068,863</b>	<b>1,068,863</b>	<b>1,068,863</b>
<b>Net Operating Cost</b>	<b>879,108</b>	<b>1,058,399</b>	<b>1,058,399</b>	<b>1,068,863</b>	<b>1,068,863</b>	<b>1,068,863</b>	<b>1,068,863</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:50 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2423 Pump Station Maintenance

**Program Description:**

The Pumping Station Maintenance program ensures that the twenty three (23) sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations. The program maintains all pumps and related equipment in accordance to manufacturer's recommendations and requirements, as well as conducts preventative maintenance to ensure optimal operation, so that the stations convey wastewater without interruption.

Description	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	250,259	261,693	261,693	272,990	272,990	272,990	272,990
Other Salary	60,466	35,500	35,500	25,713	25,713	25,713	25,713
Overtime	24,157	35,500	35,500	35,500	35,500	35,500	35,500
Employee Benefits	0	1,218	1,218	4,179	4,179	4,179	4,179
Purchased Property Services	83,265	250,000	250,000	250,000	250,000	250,000	250,000
Utilities & Commodities	135,806	177,500	177,500	172,500	172,500	172,500	172,500
Supplies	1,735	2,500	2,500	2,500	2,500	2,500	2,500
<b>Total Expense</b>	<b>555,689</b>	<b>763,911</b>	<b>763,911</b>	<b>763,382</b>	<b>763,382</b>	<b>763,382</b>	<b>763,382</b>
<b>Net Operating Cost</b>	<b>555,689</b>	<b>763,911</b>	<b>763,911</b>	<b>763,382</b>	<b>763,382</b>	<b>763,382</b>	<b>763,382</b>

# Fiscal Year 2015/2016 - Program Report

9/3/2015 - 3:28:52 PM

**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2424 Sanitary Sewer Maintenance

**Program Description:**

The Sanitary Sewer Maintenance program ensures that all preventive maintenance is performed, emergency calls are answered promptly, and problems are assessed quickly to prevent environmental and property damage. The program assists other departments and agencies with sewer related problems. Additionally, the program cleans, inspects and provides maintenance to the sanitary sewer system, to prevent sewer overflows or back-ups problems which can effect public health and the environment.

Description	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	250,348	253,642	253,642	254,611	254,611	254,611	254,611
Other Salary	10,004	10,000	10,000	23,232	23,232	23,232	23,232
Overtime	23,729	21,000	21,000	26,000	26,000	26,000	26,000
Employee Benefits	0	3,798	3,798	3,812	3,812	3,812	3,812
Purchased Property Services	48,448	125,000	125,000	130,000	130,000	130,000	130,000
Supplies	785	1,500	1,500	1,500	1,500	1,500	1,500
<b>Total Expense</b>	<b>333,314</b>	<b>414,940</b>	<b>414,940</b>	<b>439,155</b>	<b>439,155</b>	<b>439,155</b>	<b>439,155</b>
<b>Net Operating Cost</b>	<b>333,314</b>	<b>414,940</b>	<b>414,940</b>	<b>439,155</b>	<b>439,155</b>	<b>439,155</b>	<b>439,155</b>



# Fiscal Year 2015/2016 - Program Report

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**Fund:** 0033 Water Pollution Control Authority

**Office:** 016 WPCA

**Dept/Div:** 0240 Water Pollution Control

**Program:** 2430 Billing Services

**Program Description:**

The Billing Services program is responsible for the administration of all billing and collection activity for current and delinquent sewer user use charges, sewer assessment and connection charges, as well as interest, fees and other charges. This program provides a system in which to bill and process all sewer user use charges, deposit all incoming revenue, maintain water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, and prepare and submit various reports to both City and SWPCA Board officials.

Description	FY 13/14 Actual	FY 14/15		Department Request	FY 15/16		
		Adopted Budget	Revised Budget		Mayor's Proposed	Board of Finance	Adopted Budget
<b>Expense</b>							
Full Time Salary	0	0	0	0	0	0	0
Employee Benefits	0	2,655	2,655	639	639	639	639
Purchased Other Services	0	18,000	18,000	20,000	20,000	20,000	20,000
Purchased Property Services	436,824	426,000	426,000	426,000	426,000	426,000	426,000
Other	20,084	26,300	26,300	26,300	26,300	26,300	26,300
<b>Total Expense</b>	<b>456,909</b>	<b>472,955</b>	<b>472,955</b>	<b>472,939</b>	<b>472,939</b>	<b>472,939</b>	<b>472,939</b>
<b>Net Operating Cost</b>	<b>456,909</b>	<b>472,955</b>	<b>472,955</b>	<b>472,939</b>	<b>472,939</b>	<b>472,939</b>	<b>472,939</b>