

Stamford Water Pollution Control Authority

Proposed Operating Budget
Fiscal Year 2015-2016



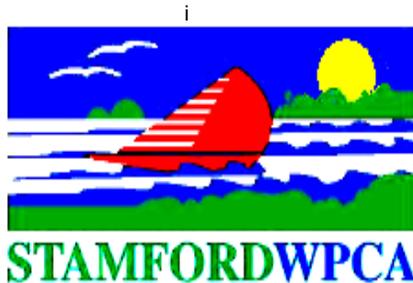
STAMFORDWPCA

March 8, 2015

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Stamford Water Pollution Control Authority
111 Harbor View Avenue, Stamford, CT 06902

From: Michael Handler, Chairman, WPCA Board

To: David R. Martin, Mayor
Board of Finance
Board of Representatives

CC: William P. Brink, Executive Director, SWPCA
Rhudean Bull, Administration Manager, SWPCA
Mark Turndahl, Accountant, WPCA
SWPCA Board Members
David Yanik, Controller

Re: Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2015/2016

Attached is the FY 2015/2016 SWPCA Budget as approved by the SWPCA Board of Directors for your review. This year's budget development and review process was deliberate and extensive, having been reviewed multiple times by the SWPCA Finance Committee prior to SWPCA Board review and approval. The total operating budget of \$26,614,226 represents an increase of \$526,503 or 2.0 % compared to the FY 2014/2015 adopted budget. The same as in the past two years, this operating budget includes the addition of \$1.5 million to SWPCA's cash reserve and payment of \$1.15 million towards past advances owed to the City and will likely necessitate an increase in sewer use fees.

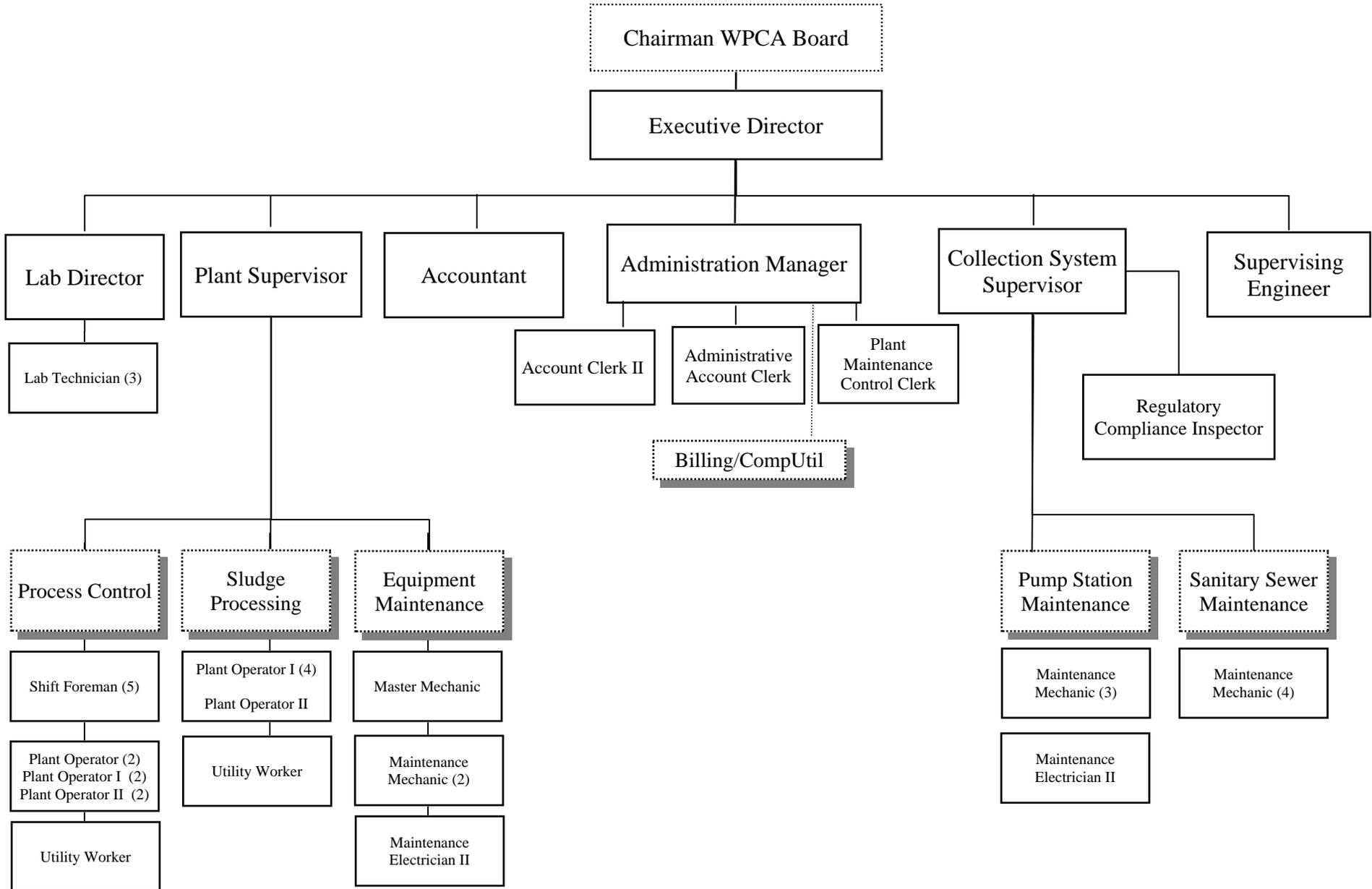
We want to express our thanks to the SWPCA staff, the OPM staff and the SWPCA Finance Committee in addition to all others involved in the development and completion of this budget.

**Stamford Water Pollution Control Authority
Proposed Operating Budget
FY 2015-2016**

	FY 2014-15 Original Budget	FY 2014-15 Revised Budget	FY 2015-16 Dept Request	FY 2015-16 Board Request	Variance from Original % Change	
REVENUE						
Interest Income	50,000	50,000	35,000	35,000	(15,000)	-30.0%
Special Assessments - Principal	270,253	270,253	254,542	254,542	(15,711)	-5.8%
Special Assessments - Interest	80,000	80,000	88,386	88,386	8,386	10.5%
Special Assessment Delin Interest & Liens	75,000	75,000	100,000	100,000	25,000	33.3%
Connection Charges - Principal	823,060	823,060	860,000	860,000	36,940	4.5%
Connection Charges - Interest	150,000	150,000	175,000	175,000	25,000	16.7%
Treatment of Sewage - Darien	1,400,000	1,400,000	1,428,110	1,428,110	28,110	2.0%
Septic Tank Fees	290,000	290,000	261,050	261,050	(28,950)	-10.0%
Regional Lab Fees	55,000	55,000	40,000	40,000	(15,000)	-27.3%
Darien - Capital Reimbursement	750,000	750,000	835,062	835,062	85,062	11.3%
Sewer Use Fees	19,129,209	19,129,209	19,629,249	19,629,249	500,040	2.6%
Sewer Use-Lien Fees	200,000	200,000	190,000	190,000	(10,000)	-5.0%
Sewer use Fees - Interest	550,000	550,000	550,000	550,000	-	0.0%
Sewer Use Fees - Miscellaneous Charges	1,000	1,000	1,000	1,000	-	0.0%
Aquarion User Charges	350,000	350,000	314,112	314,112	(35,888)	-10.3%
Permit Fees	15,000	15,000	15,000	15,000	-	0.0%
Ground Water Fees	-	-	200,000	200,000	200,000	100.0%
Sewer Non-Connection Penalties	404,000	404,000	-	-	(404,000)	-100.0%
Miscellaneous Revenue	50,000	50,000	75,000	75,000	25,000	50.0%
Load Shedding	-	-	-	-	-	100.0%
Transfer In - General Fund	350,520	350,520	395,741	395,741	45,221	12.9%
Rebates-B.A.B.'s	148,701	148,701	128,815	128,815	(19,886)	-13.4%
Nitrogen Trading Exchange Credit	945,980	945,980	1,038,159	1,038,159	92,179	9.7%
TOTAL REVENUE	\$ 26,087,723	\$ 26,087,723	\$ 26,614,226	\$ 26,614,226	\$ 526,503	2.0%
EXPENSES						
*Administration	4,480,783	4,480,783	4,885,664	4,885,664	404,881	9.0%
Capital Reserve	1,500,000	1,500,000	1,500,000	1,500,000	-	0.0%
Transfer to General Fund	1,150,000	1,150,000	1,150,000	1,150,000	-	0.0%
Process Control	3,090,240	3,090,240	3,100,644	3,100,644	10,404	0.3%
Laboratories	417,344	417,344	429,051	429,051	11,707	2.8%
Sludge Processing	2,344,170	2,344,170	2,446,994	2,446,994	102,824	4.4%
Stormwater Management	-	-	-	-	-	100.0%
Regulatory Compliance	101,775	101,775	116,633	116,633	14,858	14.6%
Building Maintenance	265,500	265,500	277,500	277,500	12,000	4.5%
Equipment Maintenance	1,058,399	1,058,399	1,068,863	1,068,863	10,464	1.0%
Pump Station Maintenance	763,911	763,911	763,382	763,382	(529)	-0.1%
Sanitary Sewer Maintenance	414,940	414,940	439,155	439,155	24,215	5.8%
Hurricane Barrier Maintenance	260,000	260,000	260,000	260,000	-	0.0%
Billing Services	472,955	472,955	472,939	472,939	(16)	0.0%
TOTAL EXPENSES	\$ 16,320,017	\$ 16,320,017	\$ 16,910,825	\$ 16,910,825	\$ 590,808	3.6%
NET REVENUES AVAILABLE FOR DEBT SERVICE	\$ 9,767,706	\$ 9,767,706	\$ 9,703,401	\$ 9,703,401	\$ (64,305)	-0.7%
DEBT SERVICE						
2003A Revenue Bonds (Principal & Interest)	-	-	-	-	-	-
Clean Water Fund (Principal & Interest)	4,741,282	4,741,282	4,683,233	4,683,233	(58,049)	-1.2%
2006B Revenue Bonds (Principal & Interest)	1,203,220	1,203,220	1,205,020	1,205,020	1,800	0.1%
2013 Bond Issuance	1,357,950	1,357,950	1,630,700	1,630,700	272,750	20.1%
2015 Projected Bond Issuance	-	-	363,450	363,450	363,450	100.0%
SENIOR LIEN DEBT SERVICE COVERAGE	1.34	1.34	1.23	1.23	579,951	-8.0%
GO Debt Service (Principal & Interest)	1,618,483	1,618,483	978,971	978,971	(639,512)	-39.5%
2009 GO Bond Issue	846,771	846,771	842,026	842,026	(4,745)	-0.6%
TOTAL DEBT SERVICE COVERAGE	1.00	1.00	1.00	1.00	(64,306)	0.00%

*Less Bond Principal, Interest, Capital Reserve, Transfer to General Fund

City of Stamford Office of Operations Water Pollution Control Authority



Fiscal Year 2015/2016 - Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control

Union	Job ID	Job Title	FY 14/15 Position Count	FY 15/16 Position Count	FY 14/15 Adopted Budget	FY 15/16 Mayor's Proposed	\$ Var Adopted	% Var Adopted	Comments
WPCA Administration (2400)									
	BA	BUDGET ADJUSTMENT	0	0	-35,269	0	35,269	-100.0%	
MAA	C004	Accountant	1	1	98,484	103,082	4,598	4.7%	Step Inc & 52.4 Weeks
UAW	C009	Account Clerk II	0	1	0	54,087	54,087	100.0%	UAW Wage Inc & 52.4 Weeks
UAW	C611A	Plant Mtce Cntrl Clk	1	1	50,836	63,284	12,448	24.5%	Step Inc, UAW Wage Inc & 52.4 Weeks
MAA	C896	Supervising Engineer	1	1	116,190	116,633	443	0.4%	52.4 Weeks
MAA	C899	Administration Manager	1	1	115,990	116,433	443	0.4%	52.4 Weeks
MAA	C920	Mtce. & Const. Supv. - WPCA	1	0	96,957	0	-96,957	-100.0%	Abolished (Replaced w Coll Sys Super)
MAA	C929	Plant Supervisor - WPCA	1	1	111,094	115,982	4,889	4.4%	Step Inc & 52.4 Weeks
MAA	C986	Exec Director - WPCA	1	1	147,178	147,742	564	0.4%	52.4 Weeks
UAW	C987	Admin Account Clerk	2	1	105,125	60,383	-44,742	-42.6%	Abolished (Replaced w Account Clerk II)
MAA	C996	Coll Sys Super-WPCA	0	1	0	96,977	96,977	100.0%	52.4 Weeks, Position Filled w No Longevity
Total			9	9	806,585	874,604	68,018	8.4%	
Process Control (2411)									
TEA	C608	Plant Operator-WPCA 40	2	2	128,416	128,901	485	0.4%	52.4 Weeks
TEA	C727	Shift Foreman- WPCA	5	5	376,183	378,739	2,556	0.7%	Longevity & 52.4 Weeks
TEA	C914	Plant Operator I - WPCA	2	1	109,231	56,826	-52,405	-48.0%	52.4 Weeks
TEA	C915	Plant Operator II - WPCA	2	2	134,006	134,774	768	0.6%	52.4 Weeks
TEA	C962	Utility Worker	1	1	52,185	53,689	1,504	2.9%	Step Inc & 52.4 Weeks
TEA	COIT	Operator-in-Training WPCA	0	1	0	51,608	51,608	100.0%	52.4 Weeks
Total			12	12	800,020	804,537	4,517	0.6%	
Laboratories (2412)									
UAW	C475	Lab Tech-WPCA	3	3	220,444	245,158	24,714	11.2%	UAW Wage Inc & 52.4 Weeks
MAA	C924	Laboratory Director-WPCA	1	1	103,000	103,393	393	0.4%	52.4 Weeks
Total			4	4	323,443	348,551	25,107	7.8%	
Sludge Processing and Disposal (2413)									
TEA	C580	Oper-In-Trng (WPCB) 40	1	0	49,731	0	-49,731	-100.0%	Position at Plant Operator I

Fiscal Year 2015/2016 - Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Union	Job ID	Job Title	FY 14/15	FY 15/16	FY 14/15	FY 15/16	\$ Var	% Var	Comments
			Position Count	Position Count	Adopted Budget	Mayor's Proposed			
TEA	C914	Plant Operator I - WPCA	3	4	171,794	229,053	57,260	33.3%	Step Inc & 52.4 Weeks
TEA	C915	Plant Operator II - WPCA	1	1	66,828	67,082	254	0.4%	52.4 Weeks
TEA	C962	Utility Worker	1	1	55,315	52,619	-2,695	-4.9%	Vacant Position At Lower Step
Total			6	6	343,668	348,755	5,087	1.5%	
Regulatory Compliance (2415)									
UAW	RCI	Regulatory Compl Inspector	1	1	61,775	68,633	6,859	11.1%	UAW Wage Inc & 52.4 Weeks
Total			1	1	61,775	68,633	6,859	11.1%	
Equipment Maintenance (2422)									
TEA	C503	Maintenance Mechanic 40	2	2	127,246	127,081	-165	-0.1%	Position Filled At Lower Step, 52.4 Weeks
UAW	C509	Mt II-Electrician/UAW 35	1	1	64,122	73,251	9,129	14.2%	Step Inc, UAW Wage Inc & 52.4 Weeks
TEA	C521	Master Mech-Water Poll Control	1	1	71,771	72,044	273	0.4%	52.4 Weeks
Total			4	4	263,139	272,376	9,237	3.5%	
Pump Station Maintenance (2423)									
TEA	C503	Maintenance Mechanic 40	3	3	191,543	191,921	378	0.2%	52.4 Weeks
UAW	C509	Mt II-Electrician/UAW 35	1	1	70,149	81,069	10,919	15.6%	Step Inc, UAW Wage Inc & 52.4 Weeks
Total			4	4	261,693	272,990	11,297	4.3%	
Sanitary Sewer Maintenance (2424)									
TEA	C503	Maintenance Mechanic 40	4	4	253,641	254,611	970	0.4%	52.4 Weeks
Total			4	4	253,641	254,611	970	0.4%	
Grand Total			44	44	3,113,963	3,245,055	131,093	4.2%	

Fiscal Year 2015/2016 Revenue Report

							FY 14/15	FY 15/16		3/13/2015 - 11:55:45 AM	
Reference #	Account Title	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	Adopted Budget	Department Request	Mayor's Proposed	FY 16/17 Estimate	FY 17/18 Estimate
31 - Assessments											
33302403121020	Special Assessment Delin Interest &	-45,962	55,087	153,098	63,892	112,765	75,000	100,000	100,000	102,000	104,040
33302403121000	Special Assessments - Interest	104,469	-20,772	0	50,557	95,513	80,000	88,386	88,386	90,154	91,957
33302403111000	Special Assessments - Principal	2,050,468	2,453,330	18,411	-55,571	901,173	270,253	254,542	254,542	259,633	264,825
Total Assessments		2,108,975	2,487,645	171,509	58,878	1,109,452	425,253	442,928	442,928	451,787	460,822
32 - Revenues From The Use of Money											
33301033211000	Interest Income	104,324	112,844	97,752	94,901	34,167	50,000	35,000	35,000	35,700	36,414
Total Revenues From The Use of Money		104,324	112,844	97,752	94,901	34,167	50,000	35,000	35,000	35,700	36,414
33 - Intergovernmental Revenue											
333S1103321110	Nitrogen Trading Exchange Credit	961,118	938,196	840,778	848,494	1,038,159	945,980	1,038,159	1,038,159	964,900	984,198
Total Intergovernmental Revenue		961,118	938,196	840,778	848,494	1,038,159	945,980	1,038,159	1,038,159	964,900	984,198
34 - Departmental Revenue											
33302403411332	Sewer use Fees - Interest	431,455	332,102	642,074	586,811	511,393	550,000	550,000	550,000	591,695	603,529
33302403411333	Sewer Use Fees - Miscellaneous Ch	5,384	4,624	3,000	800	700	1,000	1,000	1,000	1,020	1,040
33302403411335	Aquarion User Charges	167,020	262,569	339,445	315,742	287,150	350,000	314,112	314,112	320,394	326,802
33302403411016	Incinerator Use Fees-PWD	9,561	9,513	13,838	0	0	0	0	0	0	0
33302403411025	Septic Tank Fees	221,405	184,546	265,163	289,581	228,407	290,000	261,050	261,050	266,271	271,596
33302403411336	Permit Fees	0	8,950	0	1,900	7,460	15,000	15,000	15,000	15,300	15,606
33302403411074	Sewer Use Fees	14,815,457	15,312,415	16,809,567	17,278,581	18,521,507	19,129,209	19,629,249	19,629,249	20,227,192	20,635,735
33302403411071	Regional Lab Fees	63,383	68,092	58,291	53,811	39,442	55,000	40,000	40,000	40,800	41,616
33302403411331	Sewer Use-Lien Fees	92,550	14,730	180,420	208,607	187,410	200,000	190,000	190,000	193,800	197,676
33302403411338	Ground Water Fees	0	0	0	0	0	0	200,000	200,000	200,000	200,000
33302403131000	Connection Charges - Principal	0	0	0	0	500,211	823,060	860,000	860,000	775,096	790,598
33302403131001	Connection Charges - Interest	0	0	0	0	177,509	150,000	175,000	175,000	178,500	182,070
33302403811001	Transfer In - General Fund	0	0	0	0	288,238	350,520	395,741	395,741	367,730	375,085
33302403434000	Sewer Non-Connection Penalties	0	0	0	0	0	404,000	0	0	0	0
33302403411010	Treatment of Sewage - Darien	1,291,809	1,335,401	1,317,500	1,354,377	1,433,211	1,400,000	1,428,110	1,428,110	1,456,672	1,485,806
33302403411072	Darien - Capital Reimbursement	654,463	694,854	458,716	887,131	728,481	750,000	835,062	835,062	851,763	868,799

Fiscal Year 2015/2016 Revenue Report

							FY 14/15	FY 15/16		3/13/2015 - 11:55:46 AM	
Reference #	Account Title	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	Adopted Budget	Department Request	Mayor's Proposed	FY 16/17 Estimate	FY 17/18 Estimate
Total Departmental Revenue		17,752,486	18,227,796	20,088,013	20,977,340	22,911,118	24,467,789	24,894,324	24,894,324	25,486,233	25,995,958
36 - Other Revenue											
33370103691029	Premiums Received	0	0	0	0	0	0	0	0	0	0
33302403691014	Miscellaneous Revenue	2,656	409,210	13,521	178,546	91,315	50,000	75,000	75,000	76,500	78,030
33370103621009	Rebates-B.A.B.'s	0	0	149,491	145,813	186,084	148,701	128,815	128,815	131,391	134,019
33302403691039	Load Shedding	65,471	33,818	39,748	35,883	0	0	0	0	0	0
Total Other Revenue		68,127	443,028	202,760	360,242	277,399	198,701	203,815	203,815	207,891	212,049
Grand Total		20,995,030	22,209,509	21,400,811	22,339,855	25,370,295	26,087,723	26,614,226	26,614,226	27,146,511	27,689,441

Fiscal Year 2015/2016 Summary by Category

Fund: 0033 Water Pollution Control Authority

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Description	FY 13/14	FY 14/15		Projected	FY 15/16				FY 16/17	FY 17/18
	Actual	Adopted	Revised	Exp & Enc	Dept Request	Mayors Req	% Var	\$ Var Adopted	Estimate	Estimate
Full Time Salary	2,756,224	3,113,968	3,113,968	3,009,007	3,245,057	3,245,057	12.2%	131,089	3,309,958	3,376,157
Other Salary	217,195	148,980	148,980	148,980	160,676	160,676	0.6%	11,696	163,890	167,167
Overtime	272,586	248,500	248,500	248,500	269,000	269,000	1.0%	20,500	274,380	279,868
Employee Benefits	975,922	1,058,667	1,058,667	1,047,939	1,104,075	1,104,075	4.1%	45,408	1,126,157	1,148,680
Retiree Benefits	638,423	682,197	682,197	682,197	1,007,838	1,007,838	3.8%	325,641	1,027,995	1,048,555
Payments to Insurance Fund	380,411	424,171	424,171	424,171	416,930	416,930	1.6%	-7,241	425,269	433,774
Purchased Other Services	1,896	20,000	20,000	19,551	22,000	22,000	0.1%	2,000	22,440	22,889
Purchased Professional Services	8,539	130,000	130,000	130,000	130,000	130,000	0.5%	0	132,600	135,252
Purchased Property Services	3,234,663	3,373,730	3,373,730	3,373,730	3,444,535	3,444,535	12.9%	70,805	3,513,426	3,583,694
Professional Development	16,421	15,000	15,000	15,000	20,000	20,000	0.1%	5,000	20,400	20,808
Utilities & Commodities	2,813,955	2,684,500	2,684,500	2,684,500	2,689,500	2,689,500	10.1%	5,000	2,743,290	2,798,156
Supplies	854,203	973,400	973,400	973,400	986,000	986,000	3.7%	12,600	1,005,720	1,025,834
Central Service Cost Allocation	356,502	348,604	348,604	348,604	324,414	324,414	1.2%	-24,190	330,902	337,520
Other	96,211	436,300	436,300	436,300	428,800	428,800	1.6%	-7,500	437,376	446,124
Transfer to Other Funds	0	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	4.3%	0	1,173,000	1,196,460
Sub-Total Operating	12,623,150	14,808,017	14,808,017	14,691,879	15,398,825	15,398,825	57.9%	590,808	15,706,802	16,020,938
Capital	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	5.6%	0	1,530,000	1,560,600
Total Capital	12,623,150	16,308,017	16,308,017	16,191,879	16,898,825	16,898,825	63.5%	590,808	17,236,802	17,581,538
Debt Service	8,569,216	9,779,706	9,779,706	9,779,706	9,715,401	9,715,401	36.5%	-64,305	9,909,709	10,107,903
Total Operating	21,192,366	26,087,723	26,087,723	25,971,585	26,614,226	26,614,226	100.0%	526,503	27,146,511	27,689,441

Fiscal Year 2015/2016 - Office Summary

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA

3/13/2015 - 11:55:51 AM

Program	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
WPCA (2400)	12,093,593	16,898,489	16,898,489	16,906,366	17,239,065	17,239,065	64.77%	340,576	2.0%	17,583,846	17,935,523
Process Control (2411)	3,172,175	3,090,240	3,090,240	3,030,329	3,100,644	3,100,644	11.65%	10,404	0.3%	3,162,657	3,225,910
Laboratories (2412)	407,931	417,344	417,344	435,432	429,051	429,051	1.61%	11,707	2.8%	437,632	446,385
Sludge Proc (2413)	2,736,464	2,344,170	2,344,170	2,314,033	2,446,994	2,446,994	9.19%	102,824	4.4%	2,495,934	2,545,853
Stormwater Mgmt (2414)	0	0	0	0	0	0	0.00%	0	100.0%	0	0
Regulatory Compliance (2415)	88,080	101,775	101,775	72,661	116,633	116,633	0.44%	14,858	14.6%	118,966	121,345
Building Maint (2421)	294,079	265,500	265,500	265,500	277,500	277,500	1.04%	12,000	4.5%	283,050	288,711
Equipment Maint (2422)	879,108	1,058,399	1,058,399	1,051,842	1,068,863	1,068,863	4.02%	10,464	1.0%	1,090,240	1,112,045
PumpStation Mnt (2423)	555,689	763,911	763,911	746,247	763,382	763,382	2.87%	-529	-0.1%	778,650	794,223
Sewer Maint (2424)	333,314	414,940	414,940	416,219	439,155	439,155	1.65%	24,215	5.8%	447,938	456,897
Hurricane Barrier Maint (2425)	175,025	260,000	260,000	260,000	260,000	260,000	0.98%	0	0.0%	265,200	270,504
Billing Services (2430)	456,909	472,955	472,955	472,955	472,939	472,939	1.78%	-16	0.0%	482,398	492,046
Water Pollution Control	21,192,366	26,087,723	26,087,723	25,971,585	26,614,226	26,614,226	100.00%	526,503	2.0%	27,146,511	27,689,441
Total WPCA	21,192,366	26,087,723	26,087,723	25,971,585	26,614,226	26,614,226	100.00%	526,503	2.0%	27,146,511	27,689,441
Grand Total Water Pollution Contr	21,192,366	26,087,723	26,087,723	25,971,585	26,614,226	26,614,226	100.00%	526,503	2.0%	27,146,511	27,689,441

Fiscal Year 2015/2016 - Program Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2400 WPCA Administration

Program Description:

The Administration program provides overall management of the SWPCA and ensures that all procurement, policy, human resources, safety, engineering and financial requirements are met. The Administration develops, monitors and enforces technical and financial policy, prepares and controls annual operating and capital budgets, provides planning, procures professional services, manages all capital projects, ensures good budgetary control, updates, adheres to and enforces the WPCA policy and procedures manual and controls overtime expenditures. In addition, the Administration ensures the plant equipment is adequate, works with City departments to meet the needs of the SWPCA, prepares and presents to the SWPCA Board accurate numbers to set the annual User Charge rate, ensures needed goods and services are provided to meet the plant's needs and ensures adequate staffing for optimal operation and effectiveness, as well as addresses the plant's human resources, financial and risk management needs.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	624,124	806,585	806,585	825,639	874,604	874,604	5.07%	68,019	8.4%	892,096	909,938
Other Salary	82,187	50,000	50,000	50,000	52,513	52,513	0.30%	2,513	5.0%	53,563	54,635
Overtime	7,262	10,000	10,000	10,000	15,000	15,000	0.09%	5,000	50.0%	15,300	15,606
Employee Benefits	975,922	1,043,226	1,043,226	1,032,498	1,081,365	1,081,365	6.27%	38,139	3.7%	1,102,992	1,125,052
Retiree Benefits	638,423	682,197	682,197	682,197	1,007,838	1,007,838	5.85%	325,641	47.7%	1,027,995	1,048,555
Payments to Insurance Fund	380,411	424,171	424,171	424,171	416,930	416,930	2.42%	-7,241	-1.7%	425,269	433,774
Purchased Other Services	1,896	2,000	2,000	1,551	2,000	2,000	0.01%	0	0.0%	2,040	2,081
Purchased Professional Services	8,539	130,000	130,000	130,000	130,000	130,000	0.75%	0	0.0%	132,600	135,252
Purchased Property Services	75,285	175,000	175,000	175,000	150,000	150,000	0.87%	-25,000	-14.3%	153,000	156,060
Professional Development	16,421	15,000	15,000	15,000	20,000	20,000	0.12%	5,000	33.3%	20,400	20,808
Utilities & Commodities	185,842	275,000	275,000	275,000	275,000	275,000	1.60%	0	0.0%	280,500	286,110
Supplies	95,436	97,000	97,000	97,000	121,500	121,500	0.70%	24,500	25.3%	123,930	126,409
Central Service Cost Allocation	356,502	348,604	348,604	348,604	324,414	324,414	1.88%	-24,190	-6.9%	330,902	337,520
Other	76,126	410,000	410,000	410,000	402,500	402,500	2.33%	-7,500	-1.8%	410,550	418,761
Transfer to Other Funds	0	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	6.67%	0	0.0%	1,173,000	1,196,460
Debt Service	8,569,216	9,779,706	9,779,706	9,779,706	9,715,401	9,715,401	56.36%	-64,305	-0.7%	9,909,709	10,107,903
Capital	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	8.70%	0	0.0%	1,530,000	1,560,600

Fiscal Year 2015/2016 - Program Report

Fund: 0033 Water Pollution Control Authority

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Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2400 WPCA Administration

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Total Expense	12,093,593	16,898,489	16,898,489	16,906,366	17,239,065	17,239,065	100.00%	340,576	2.0%	17,583,846	17,935,523
Revenue											
Premiums Received	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Darien - Capital Reimbursement	728,481	750,000	750,000	750,000	835,062	835,062	3.14%	85,062	11.3%	851,763	868,799
Sewer Use Fees	18,521,507	19,129,209	19,129,209	19,129,209	19,629,249	19,629,249	73.75%	500,040	2.6%	20,227,192	20,635,735
Sewer Use-Lien Fees	187,410	200,000	200,000	200,000	190,000	190,000	0.71%	-10,000	-5.0%	193,800	197,676
Sewer use Fees - Interest	511,393	550,000	550,000	550,000	550,000	550,000	2.07%	0	0.0%	591,695	603,529
Sewer Use Fees - Miscellaneous Cha	700	1,000	1,000	1,000	1,000	1,000	0.00%	0	0.0%	1,020	1,040
Aquarion User Charges	287,150	350,000	350,000	350,000	314,112	314,112	1.18%	-35,888	-10.3%	320,394	326,802
Incinerator Use Fees-PWD	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Septic Tank Fees	228,407	290,000	290,000	290,000	261,050	261,050	0.98%	-28,950	-10.0%	266,271	271,596
Permit Fees	7,460	15,000	15,000	15,000	15,000	15,000	0.06%	0	0.0%	15,300	15,606
Miscellaneous Revenue	91,315	50,000	50,000	50,000	75,000	75,000	0.28%	25,000	50.0%	76,500	78,030
Regional Lab Fees	39,442	55,000	55,000	55,000	40,000	40,000	0.15%	-15,000	-27.3%	40,800	41,616
Rebates-B.A.B.'s	186,084	148,701	148,701	148,701	128,815	128,815	0.48%	-19,886	-13.4%	131,391	134,019
Ground Water Fees	0	0	0	0	200,000	200,000	0.75%	200,000	100.0%	200,000	200,000
Nitrogen Trading Exchange Credit	1,038,159	945,980	945,980	945,980	1,038,159	1,038,159	3.90%	92,179	9.7%	964,900	984,198
Connection Charges - Principal	500,211	823,060	823,060	823,060	860,000	860,000	3.23%	36,940	4.5%	775,096	790,598
Connection Charges - Interest	177,509	150,000	150,000	150,000	175,000	175,000	0.66%	25,000	16.7%	178,500	182,070
Transfer In - General Fund	288,238	350,520	350,520	350,520	395,741	395,741	1.49%	45,221	12.9%	367,730	375,085
Sewer Non-Connection Penalties	0	404,000	404,000	404,000	0	0	0.00%	-404,000	-100.0%	0	0
Interest Income	34,167	50,000	50,000	50,000	35,000	35,000	0.13%	-15,000	-30.0%	35,700	36,414
Special Assessments - Principal	901,173	270,253	270,253	270,253	254,542	254,542	0.96%	-15,711	-5.8%	259,633	264,825
Special Assessments - Interest	95,513	80,000	80,000	80,000	88,386	88,386	0.33%	8,386	10.5%	90,154	91,957
Special Assessment Delin Interest &	112,765	75,000	75,000	75,000	100,000	100,000	0.38%	25,000	33.3%	102,000	104,040
Treatment of Sewage - Darien	1,433,211	1,400,000	1,400,000	1,400,000	1,428,110	1,428,110	5.37%	28,110	2.0%	1,456,672	1,485,806

Fiscal Year 2015/2016 - Program Report

Fund: 0033 Water Pollution Control Authority

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Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2400 WPCA Administration

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Load Shedding	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Total Revenue	25,370,295	26,087,723	26,087,723	26,087,723	26,614,226	26,614,226	100.00%	526,503	2.0%	27,146,511	27,689,441
Net Operating Cost	(13,276,701)	(9,189,234)	(9,189,234)	(9,181,357)	(9,375,161)	(9,375,161)		-185,927	2.0%	(9,562,665)	(9,753,918)

Fiscal Year 2015/2016 - Program Report

Fund: 0033 Water Pollution Control Authority

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Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2411 Process Control

Program Description:

The Process Control Activity ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all state and federal requirements.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	646,461	800,022	800,022	740,111	804,537	804,537	25.95%	4,515	0.6%	820,628	837,040
Other Salary	33,870	30,000	30,000	30,000	30,000	30,000	0.97%	0	0.0%	30,600	31,212
Overtime	154,667	100,000	100,000	100,000	100,000	100,000	3.23%	0	0.0%	102,000	104,040
Employee Benefits	0	3,218	3,218	3,218	9,107	9,107	0.29%	5,889	183.0%	9,289	9,475
Utilities & Commodities	1,815,707	1,595,000	1,595,000	1,595,000	1,595,000	1,595,000	51.44%	0	0.0%	1,626,900	1,659,438
Supplies	521,471	562,000	562,000	562,000	562,000	562,000	18.13%	0	0.0%	573,240	584,705
Total Expense	3,172,175	3,090,240	3,090,240	3,030,329	3,100,644	3,100,644	100.00%	10,404	0.3%	3,162,657	3,225,910
Net Operating Cost	3,172,175	3,090,240	3,090,240	3,030,329	3,100,644	3,100,644		10,404	0.3%	3,162,657	3,225,910

Fiscal Year 2015/2016 - Program Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

Program Description:

The Laboratory program ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. This program is also responsible for all site safety activities and compliance. Personnel working in the Laboratory program are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	322,993	323,444	323,444	341,532	348,551	348,551	81.24%	25,107	7.8%	355,522	362,632
Overtime	1,079	5,000	5,000	5,000	2,500	2,500	0.58%	-2,500	-50.0%	2,550	2,601
Purchased Property Services	40,978	42,000	42,000	42,000	45,000	45,000	10.49%	3,000	7.1%	45,900	46,818
Supplies	42,880	46,900	46,900	46,900	33,000	33,000	7.69%	-13,900	-29.6%	33,660	34,333
Total Expense	407,931	417,344	417,344	435,432	429,051	429,051	100.00%	11,707	2.8%	437,632	446,385

Net Operating Cost	407,931	417,344	417,344	435,432	429,051	429,051		11,707	2.8%	437,632	446,385
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Fiscal Year 2015/2016 - Program Report

Fund: 0033 Water Pollution Control Authority

3/13/2015 - 11:56:11 AM

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

Program Description:

The Sludge Processing Activity of the Process Division ensures that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner, and that all equipment is adequately maintained. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore one of the most important activities of the SWPCA.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	334,742	343,668	343,668	313,531	348,755	348,755	14.25%	5,087	1.5%	355,730	362,845
Other Salary	10,320	10,220	10,220	10,220	10,731	10,731	0.44%	511	5.0%	10,946	11,165
Overtime	39,970	40,000	40,000	40,000	50,000	50,000	2.04%	10,000	25.0%	51,000	52,020
Employee Benefits	0	4,552	4,552	4,552	4,973	4,973	0.20%	421	9.2%	5,072	5,174
Purchased Property Services	1,969,011	1,630,230	1,630,230	1,630,230	1,716,035	1,716,035	70.13%	85,805	5.3%	1,750,356	1,785,363
Utilities & Commodities	380,000	312,000	312,000	312,000	312,000	312,000	12.75%	0	0.0%	318,240	324,605
Supplies	2,422	3,500	3,500	3,500	4,500	4,500	0.18%	1,000	28.6%	4,590	4,682
Total Expense	2,736,464	2,344,170	2,344,170	2,314,033	2,446,994	2,446,994	100.00%	102,824	4.4%	2,495,934	2,545,853
Net Operating Cost	2,736,464	2,344,170	2,344,170	2,314,033	2,446,994	2,446,994		102,824	4.4%	2,495,934	2,545,853

Fiscal Year 2015/2016 - Program Report

Fund: 0033 Water Pollution Control Authority

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Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2415 Regulatory Compliance

Program Description:

The Regulatory Compliance program ensures the implementation, monitoring and management of the SWPCA Fats, Oils and Grease (FOG) program and site stormwater permit. This effort will help to protect the water quality in Stamford's rivers and streams and Long Island Sound and avoid sanitary sewer overflows due to grease in the sewer lines.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	84,385	61,775	61,775	32,661	68,633	68,633	58.85%	6,858	11.1%	70,006	71,406
Overtime	0	5,000	5,000	5,000	8,000	8,000	6.86%	3,000	60.0%	8,160	8,323
Purchased Property Services	1,251	25,000	25,000	25,000	25,000	25,000	21.43%	0	0.0%	25,500	26,010
Supplies	2,445	10,000	10,000	10,000	15,000	15,000	12.86%	5,000	50.0%	15,300	15,606
Total Expense	88,080	101,775	101,775	72,661	116,633	116,633	100.00%	14,858	14.6%	118,966	121,345
Net Operating Cost	88,080	101,775	101,775	72,661	116,633	116,633		14,858	14.6%	118,966	121,345

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Fund: 0033 Water Pollution Control Authority

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Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2421 Building Maintenance

Program Description:

The Building Maintenance program ensures the proper upkeep of all buildings including painting, replacing deteriorated doors and windows and maintaining the heating system.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Other Salary	5,300	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	47	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	85,232	110,500	110,500	110,500	112,500	112,500	40.54%	2,000	1.8%	114,750	117,045
Utilities & Commodities	203,500	155,000	155,000	155,000	165,000	165,000	59.46%	10,000	6.5%	168,300	171,666
Total Expense	294,079	265,500	265,500	265,500	277,500	277,500	100.00%	12,000	4.5%	283,050	288,711
Net Operating Cost	294,079	265,500	265,500	265,500	277,500	277,500		12,000	4.5%	283,050	288,711

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2422 Equipment Maintenance

Program Description:

The Equipment Maintenance program ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times. The program conducts preventive maintenance and provides rapid response to breakdowns that may affect treatment capability.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	242,911	263,139	263,139	256,582	272,376	272,376	25.48%	9,237	3.5%	277,824	283,380
Other Salary	15,048	13,260	13,260	13,260	18,487	18,487	1.73%	5,227	39.4%	18,857	19,234
Overtime	21,675	32,000	32,000	32,000	32,000	32,000	2.99%	0	0.0%	32,640	33,293
Purchased Property Services	412,445	500,000	500,000	500,000	500,000	500,000	46.78%	0	0.0%	510,000	520,200
Supplies	187,029	250,000	250,000	250,000	246,000	246,000	23.02%	-4,000	-1.6%	250,920	255,938
Total Expense	879,108	1,058,399	1,058,399	1,051,842	1,068,863	1,068,863	100.00%	10,464	1.0%	1,090,240	1,112,045

Net Operating Cost	879,108	1,058,399	1,058,399	1,051,842	1,068,863	1,068,863		10,464	1.0%	1,090,240	1,112,045
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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2423 Pump Station Maintenance

Program Description:

The Pumping Station Maintenance program ensures that the twenty two (22) sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations. The program maintains all pumps and related equipment in accordance to manufacturer's recommendations and requirements, as well as conducts preventative maintenance to ensure optimal operation, so that the stations convey wastewater without interruption.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	250,259	261,693	261,693	244,029	272,990	272,990	35.76%	11,297	4.3%	278,450	284,019
Other Salary	60,466	35,500	35,500	35,500	25,713	25,713	3.37%	-9,787	-27.6%	26,227	26,752
Overtime	24,157	35,500	35,500	35,500	35,500	35,500	4.65%	0	0.0%	36,210	36,934
Employee Benefits	0	1,218	1,218	1,218	4,179	4,179	0.55%	2,961	243.1%	4,263	4,348
Purchased Property Services	83,265	250,000	250,000	250,000	250,000	250,000	32.75%	0	0.0%	255,000	260,100
Utilities & Commodities	135,806	177,500	177,500	177,500	172,500	172,500	22.60%	-5,000	-2.8%	175,950	179,469
Supplies	1,735	2,500	2,500	2,500	2,500	2,500	0.33%	0	0.0%	2,550	2,601
Total Expense	555,689	763,911	763,911	746,247	763,382	763,382	100.00%	-529	-0.1%	778,650	794,223
Net Operating Cost	555,689	763,911	763,911	746,247	763,382	763,382		-529	-0.1%	778,650	794,223

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2424 Sanitary Sewer Maintenance

Program Description:

The Sanitary Sewer Maintenance program ensures that all preventive maintenance is performed, emergency calls are answered promptly, and problems are assessed quickly to prevent environmental and property damage. The program assists other departments and agencies with sewer related problems. Additionally, the program cleans, inspects and provides maintenance to the sanitary sewer system, to prevent sewer overflows or back-ups problems which can effect public health and the environment.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	250,348	253,642	253,642	254,921	254,611	254,611	57.98%	969	0.4%	259,703	264,897
Other Salary	10,004	10,000	10,000	10,000	23,232	23,232	5.29%	13,232	132.3%	23,697	24,171
Overtime	23,729	21,000	21,000	21,000	26,000	26,000	5.92%	5,000	23.8%	26,520	27,050
Employee Benefits	0	3,798	3,798	3,798	3,812	3,812	0.87%	14	0.4%	3,888	3,966
Purchased Property Services	48,448	125,000	125,000	125,000	130,000	130,000	29.60%	5,000	4.0%	132,600	135,252
Supplies	785	1,500	1,500	1,500	1,500	1,500	0.34%	0	0.0%	1,530	1,561
Total Expense	333,314	414,940	414,940	416,219	439,155	439,155	100.00%	24,215	5.8%	447,938	456,897
Net Operating Cost	333,314	414,940	414,940	416,219	439,155	439,155		24,215	5.8%	447,938	456,897

Fiscal Year 2015/2016 - Program Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2425 Hurricane Barrier Maintenance

Program Description:

The Hurricane Barrier program ensures that all three Hurricane Barrier pumping stations are operated and maintained to avoid flooding of low-lying areas during storm conditions and storm surges, while also maintaining dikes and levees as required by the US Army Corps of Engineers.

The SWPCA is responsible for the maintenance of the Stamford Hurricane Barrier and the three stormwater pump stations for the US Army Corps of Engineers, in accordance with their guidelines and requirements, to reduce any possibility of property damage due to storm conditions.

Description	FY 13/14 Actual	FY 14/15			FY 15/16					FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Purchased Property Services	81,925	90,000	90,000	90,000	90,000	90,000	34.62%	0	0.0%	91,800	93,636
Utilities & Commodities	93,100	170,000	170,000	170,000	170,000	170,000	65.38%	0	0.0%	173,400	176,868
Total Expense	175,025	260,000	260,000	260,000	260,000	260,000	100.00%	0	0.0%	265,200	270,504
Net Operating Cost	175,025	260,000	260,000	260,000	260,000	260,000		0	0.0%	265,200	270,504

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2430 Billing Services

Program Description:

The Billing Services program is responsible for the administration of all billing and collection activity for current and delinquent sewer user use charges, sewer assessment and connection charges, as well as interest, fees and other charges. This program provides a system in which to bill and process all sewer user use charges, deposit all incoming revenue, maintain water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, and prepare and submit various reports to both City and SWPCA Board officials.

Description	FY 13/14 Actual	FY 14/15			Department Request	FY 15/16				FY 16/17 Estimate	FY 17/18 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted		
Expense											
Full Time Salary	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	0	2,655	2,655	2,655	639	639	0.14%	-2,016	-75.9%	652	665
Purchased Other Services	0	18,000	18,000	18,000	20,000	20,000	4.23%	2,000	11.1%	20,400	20,808
Purchased Property Services	436,824	426,000	426,000	426,000	426,000	426,000	90.08%	0	0.0%	434,520	443,210
Other	20,084	26,300	26,300	26,300	26,300	26,300	5.56%	0	0.0%	26,826	27,363
Total Expense	456,909	472,955	472,955	472,955	472,939	472,939	100.00%	-16	0.0%	482,398	492,046
Net Operating Cost	456,909	472,955	472,955	472,955	472,939	472,939		-16	0.0%	482,398	492,046