

# 2013



Growing.  
Smarter.

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CONNECTICUT  
ECONOMIC  
REVIEW

Population	3,580,709
Area (sq. mi.)	4,842
Per Capita Income	\$57,902
Employment	1,623,500
Manufacturing Employment	164,200
Per Capita Exports	\$4,484
Gross State Product per Capita	\$64,258
GSP per Manufacturing Worker	\$315,524

Connecticut Light & Power and Yankee Gas are proud sponsors of this 15th annual edition of the *Connecticut Economic Review*.

If you would like additional copies of this publication, please contact:

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Connecticut  
 Light & Power



Northeast Utilities Companies

## Connecticut National Rankings

Per Capita Income	1st
Business R&D per Capita	1st
Finance & Insurance Jobs	2nd
Production per Energy Unit	3rd
Advanced Degrees	3rd
Low Poverty Rate	3rd
Healthy Residents	4th
Total State Productivity	4th
Scientists & Engineers	6th
Worldwide Productivity	6th
Energy Efficiency	6th
Venture Capital Deals	7th
Education & Health Services Jobs	7th
Patents	8th
Low Crime Rate	8th
Technology & Science Capacity	9th
Exports	10th

About the Cover: *Connecticut's long tradition of reinvention continues, with the state recognized as a national leader in The New Economy, dominated by knowledge industries and sciences. The innovative companies that call Connecticut home benefit from some of the best educated and most productive employees in the United States.*

## A Smart Place to Grow

WELCOME TO CONNECTICUT, where large and small companies tap into our revolutionary spirit to innovate, work smarter and succeed.

Our state has one of the best educated and most productive workforces in the world, making Connecticut a premier and sought-after location in the global economy. We're home to industry leaders in insurance, financial services, manufacturing, bioscience and digital media, as well as an expanding base of successful entrepreneurs and high-tech startups.

In the pages that follow, we'll demonstrate why so many companies and their employees appreciate the clear advantages of working and living in Connecticut.

To learn more, visit [CTforbusiness.com](http://CTforbusiness.com) or call Connecticut's Business Response Center at 1-800-392-2122. We look forward to hearing from you and sharing with you the many reasons our small state offers big opportunities for your business.



Sincerely,

A handwritten signature in black ink that reads "D. P. Malloy". The signature is fluid and cursive.

Dannel P. Malloy  
Governor  
State of Connecticut

**Connecticut**  
*still revolutionary*

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### Connecticut is at the Center of an Economic Powerhouse



#### Within 200 Miles of Hartford

- 40 million people (13 percent of U.S. total)
- 11 million people with associate degrees or higher
- 4 million residents with advanced degrees (18 percent of U.S. total)
- Average household income over \$83,000 (20 percent above the U.S. average)
- 21 million jobs
- 2 million establishments
- A large share of the nation's best universities and corporations

#### Centrally Located Between New York and Boston

- *Offering easy access to both the Boston and New York City metropolitan areas, and with Philadelphia and Montreal just beyond, Connecticut is one of the best places for business logistics in the world.*
- *With Europe a short flight away, Connecticut companies enjoy the dual advantages of expedient travel and overlapping business hours, without the cost and hassles of big-city living.*

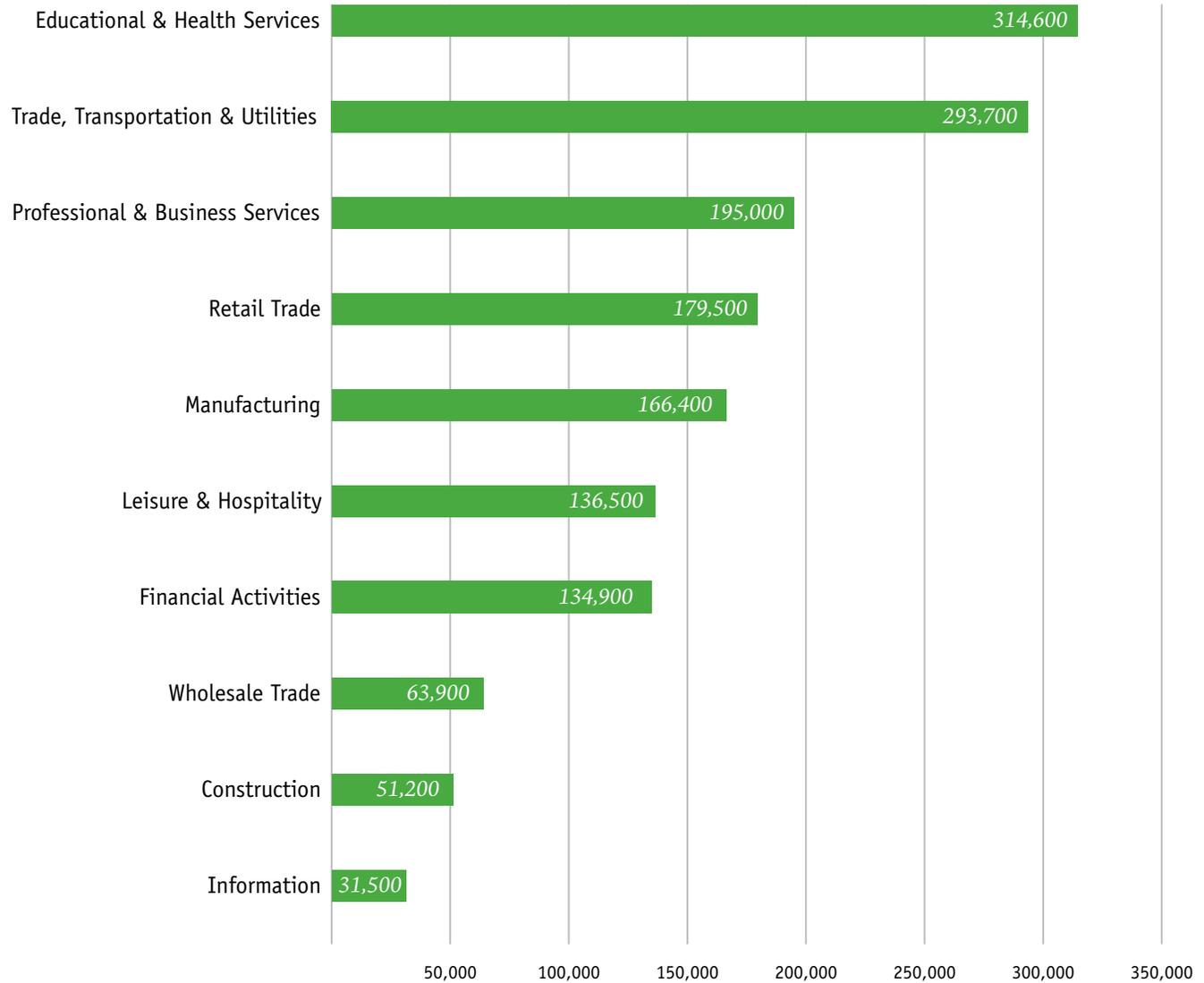


### Connecticut Employment by Industry

- Connecticut is adding jobs to its diversified industrial base, boosting business and consumer confidence.
- The state is a hotbed of “Eds & Meds” employment, which accounts for almost 19.5 percent of its workforce.



### Connecticut's Private Employment Mix



Source: Bureau of Labor Statistics

## Key Economic Indicators

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Population</b> (Thousands)										
Connecticut	3,581	3,574	3,518	3,503	3,489	3,485	3,477	3,475	3,468	3,448
United States	311,592	308,746	307,007	304,375	301,580	298,593	295,753	293,046	290,326	287,804
<b>GDP per Employee</b> (\$)										
All Industries	135,742	131,876	125,771	124,078	125,215	119,680	113,246	108,760	101,205	97,099
Manufacturing	150,251	140,368	137,055	141,692	143,154	140,125	121,404	119,632	103,310	98,459
Wholesale trade	193,150	186,271	177,151	177,462	175,086	165,746	156,480	147,023	138,606	133,463
Information	288,399	273,070	248,825	243,704	222,648	203,576	202,814	185,793	166,835	154,568
Finance and insurance	377,238	360,374	299,534	268,634	293,445	286,632	267,047	253,261	213,391	207,010
Professional, scientific, and technical services	188,784	182,386	169,798	177,610	172,407	162,622	160,827	155,948	147,025	140,433
Management of companies and enterprises	197,890	191,332	194,247	194,838	223,628	196,091	185,899	178,823	165,470	145,338
<b>Manufactured Exports</b> (Millions \$)										
Connecticut	16,221	14,035	12,375	14,094	12,971	11,527	9,064	8,119	7,747	7,927
<b>Per Capita Personal Income</b> (\$)										
Connecticut	57,902	54,877	53,573	56,904	55,859	52,324	48,134	46,174	43,576	43,243
United States	41,560	39,945	38,846	40,947	39,506	37,725	35,452	33,909	32,295	31,481
<b>Unemployment Rate</b> (%)										
Connecticut	8.8	9.1	8.2	5.6	4.6	4.4	4.9	4.9	5.5	4.4
United States	8.9	9.6	9.3	5.8	4.6	4.6	5.1	5.5	6	5.8

Sources: U.S. Census Bureau, U.S. Bureau of Labor Statistics, U.S. Bureau of Economic Analysis, Connecticut Department of Economic and Community Development

### Connecticut Leads the Nation in Critical Income and Productivity Measures

■ *The state's population, output, exports and personal income grow steadily, fueled by a highly educated and productive workforce.*

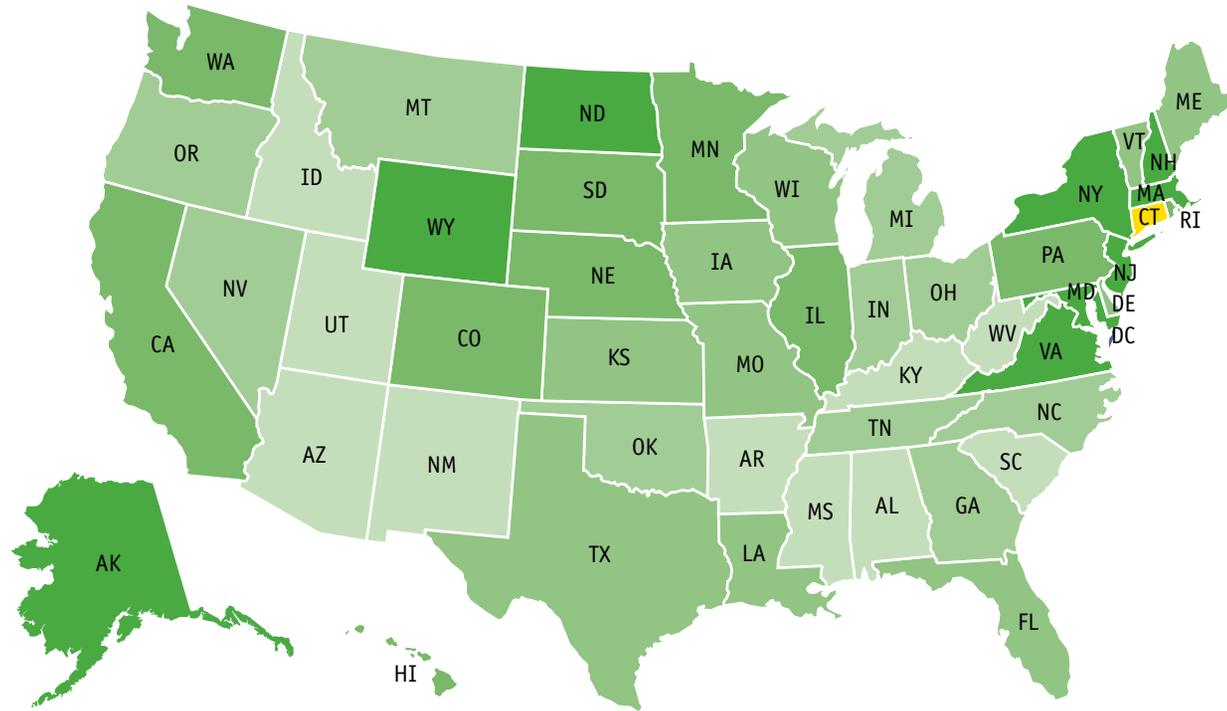


### Connecticut Leads the Nation in Income

Connecticut's highly educated, productive workforce is well-compensated.



### Per Capita Personal Income

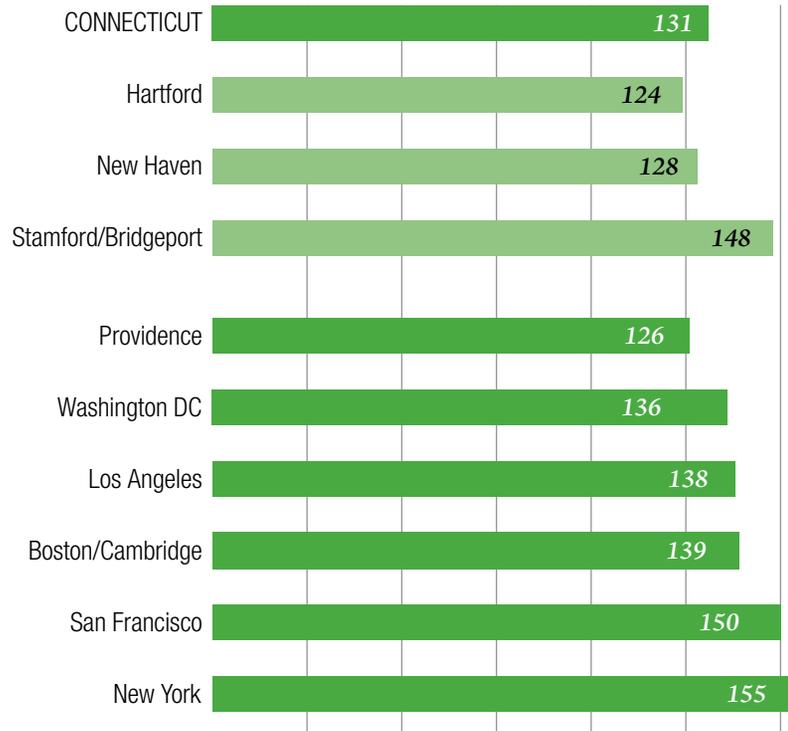


Rank	State	Per Capita Income (\$)
1	Connecticut	57,902
2	Massachusetts	53,471
3	New Jersey	52,430
4	New York	51,126
5	Maryland	50,656
6	Wyoming	47,898
7	North Dakota	47,236
8	Virginia	46,107
9	New Hampshire	45,881
10	Alaska	45,665
11	Minnesota	44,560
12	South Dakota	44,217
13	Colorado	44,053
14	Washington	43,878
15	Rhode Island	43,875
16	Illinois	43,721
17	California	43,647
18	Hawaii	42,925
19	Nebraska	42,450
20	Pennsylvania	42,291
21	Vermont	41,572
22	Delaware	41,449
23	Iowa	41,156
24	Kansas	40,883
25	Texas	40,147
26	Florida	39,636
27	Wisconsin	39,575
28	Louisiana	38,549
29	Maine	38,299
30	Missouri	37,969
31	Ohio	37,836
32	Oklahoma	37,679
33	Oregon	37,527
34	Nevada	36,964
35	Tennessee	36,567
36	Michigan	36,264
37	North Carolina	36,028
38	Montana	36,016
39	Georgia	35,979
40	Indiana	35,689
41	Arizona	35,062
42	Alabama	34,880
43	New Mexico	34,133
44	Kentucky	33,989
45	Arkansas	33,740
46	Utah	33,509
47	West Virginia	33,403
48	South Carolina	33,388
49	Idaho	32,881
50	Mississippi	32,000

**U.S. Average 41,560**

Source: U.S. Department of Commerce, Bureau of Economic Analysis

### Metropolitan Area Cost of Living



### Connecticut's Cost of Living is Competitive

Connecticut metros compare favorably with other premier business locations.



- Living in Connecticut can cost 15 to 30 percent less than New York or Boston.
- Connecticut home prices are half those of the New York City area.
- Housing costs in the Stamford/Bridgeport area are 70 percent of those in New York City.

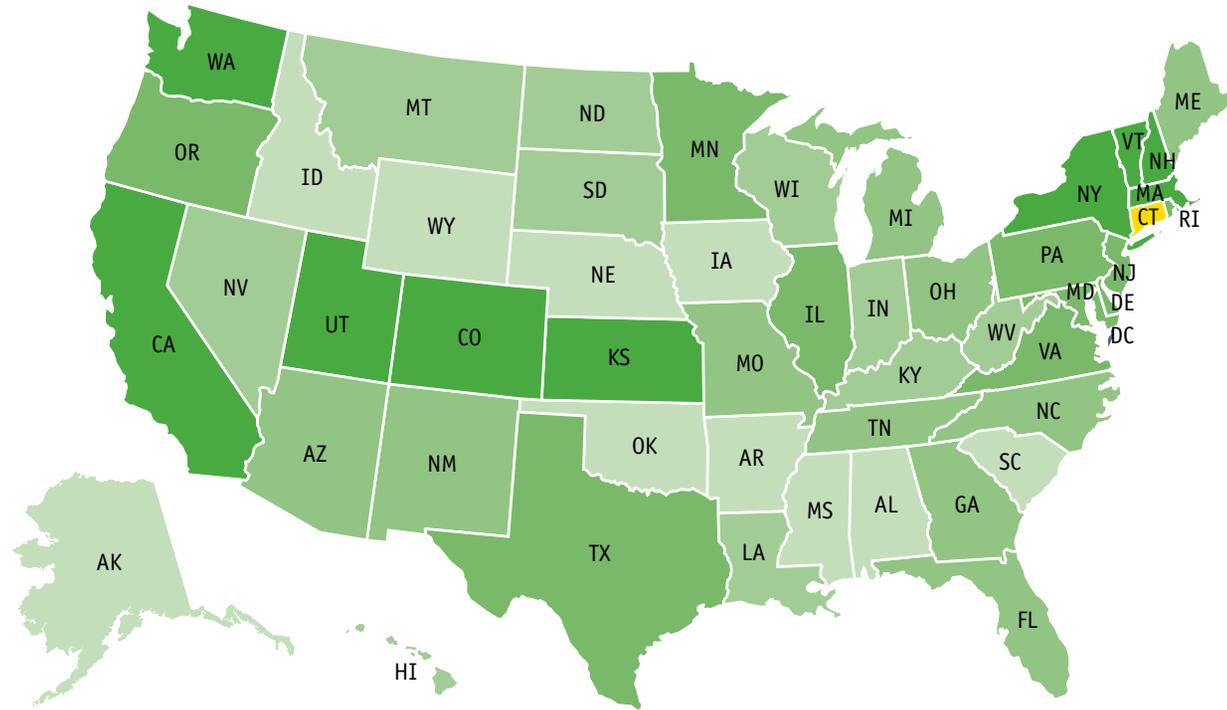
Source: Kiplinger's magazine, 2012

### The Future Gets Funded in Connecticut

Connecticut's high ranking relative to venture capital deals is key to the development of small businesses with long-term growth potential.



### Venture Capital Deals per Million Residents

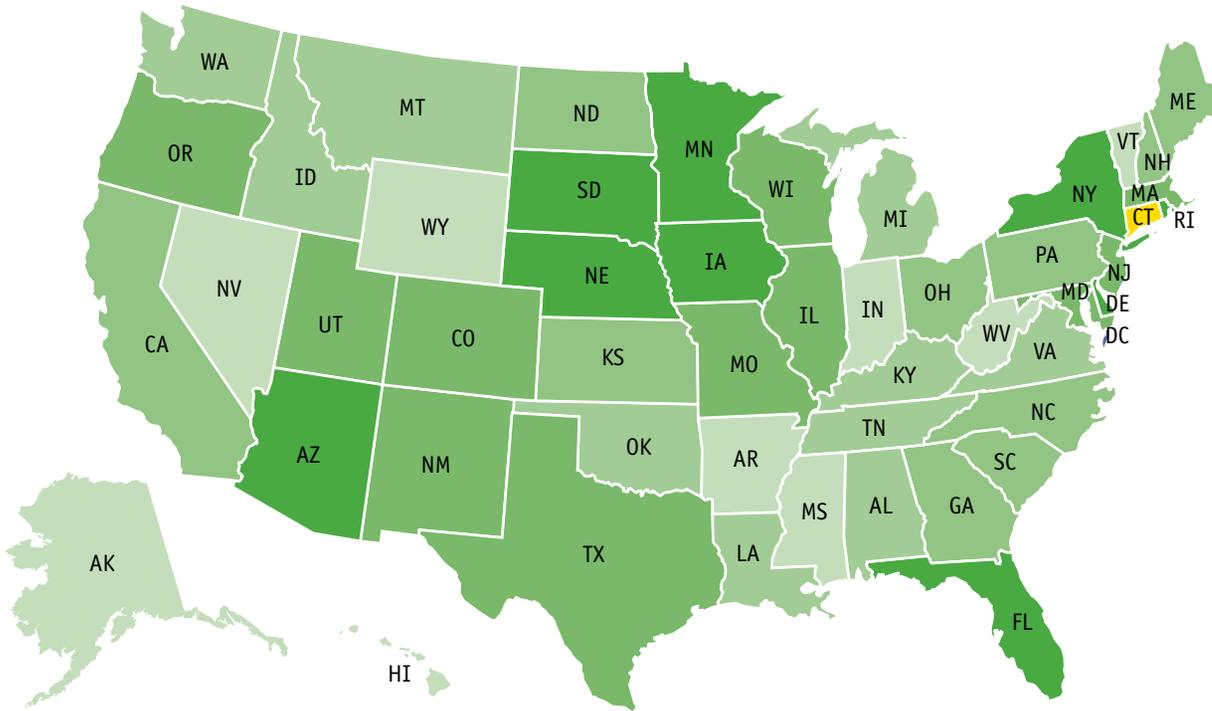


Rank	State	Venture Capital Deals per Million (Pop.)
1	Massachusetts	58.1
2	California	39.2
3	Colorado	19.2
4	Kansas	17.8
5	Washington	16.7
6	New York	15.9
7	Connecticut	15.4
8	Utah	15.3
9	New Hampshire	14.4
10	Vermont	12.8
11	Maryland	12.7
12	Rhode Island	11.4
13	Pennsylvania	11.4
14	Oregon	10.1
15	Virginia	9.3
16	Delaware	8.8
17	Minnesota	8.4
18	New Jersey	7.5
19	Illinois	6.9
20	Texas	6.0
21	Georgia	5.5
22	Ohio	5.2
23	Tennessee	5.0
24	North Carolina	4.9
25	Maine	4.5
26	Arizona	3.9
27	New Mexico	3.8
28	Missouri	3.7
29	Michigan	3.0
30	Florida	2.5
31	Wisconsin	2.5
32	Hawaii	2.2
33	Indiana	2.2
34	Montana	2.0
35	Louisiana	1.8
36	Nevada	1.5
37	North Dakota	1.5
38	Kentucky	1.4
39	South Dakota	1.2
40	West Virginia	1.1
41	Iowa	1.0
42	South Carolina	0.6
43	Idaho	0.6
44	Oklahoma	0.5
45	Alabama	0.4
46	Arkansas	0.3
47	Alaska	0.0
48	Mississippi	0.0
49	Nebraska	0.0
50	Wyoming	0.0

**U.S. Average 11.79**

Sources: State Science & Technology Institute Database; PricewaterhouseCoopers Moneytree Survey, 2011  
<http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>

## Share of Employment in Finance and Insurance



Rank	State	Percent	Rank	State	Percent	Rank	State	Percent	Rank	State	Percent			
1	Delaware	10.23	11	New Jersey	6.51	21	New Hampshire	5.54	31	Oklahoma	5.13	41	Indiana	4.64
2	Connecticut	8.31	12	Massachusetts	6.41	22	Kansas	5.47	32	Tennessee	5.10	42	Nevada	4.62
3	New York	7.87	13	Illinois	6.39	23	Ohio	5.47	33	Louisiana	4.98	43	Hawaii	4.54
4	Nebraska	7.36	14	Colorado	6.37	24	Pennsylvania	5.44	34	Virginia	4.96	44	Alaska	4.50
5	Arizona	6.90	15	Texas	6.05	25	California	5.42	35	Alabama	4.96	45	Arkansas	4.15
6	South Dakota	6.89	16	Missouri	6.01	26	Georgia	5.38	36	Michigan	4.91	46	Mississippi	4.11
7	Iowa	6.79	17	Wisconsin	5.77	27	North Dakota	5.35	37	Montana	4.89	47	New Mexico	4.10
8	Rhode Island	6.67	18	Utah	5.71	28	Maine	5.34	38	Washington	4.87	48	Vermont	4.04
9	Florida	6.64	19	Oregon	5.69	29	South Carolina	5.25	39	Idaho	4.85	49	Wyoming	3.75
10	Minnesota	6.51	20	Maryland	5.60	30	North Carolina	5.18	40	Kentucky	4.71	50	West Virginia	3.62

**U.S. Average 5.82**

Source: U.S. Bureau of Labor Statistics

### Connecticut is a Leader in Finance and Insurance

- The high-wage financial services industry is pivotal to investment, capital formation, housing and infrastructure development.
- Proximate to New York City and Wall Street, Connecticut employs 135,000 in its sophisticated financial services firms – some 8.3 percent of its workforce, a concentration that’s 43 percent greater than the national average.

### Advanced Manufacturing Thrives in Connecticut

#### Quality Manufacturing Defines Connecticut

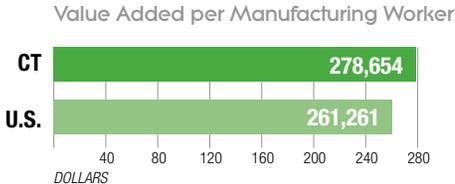
- Almost \$26 billion – or about 11 percent – of Connecticut’s gross state product is generated by manufacturing.
- The defense industry alone generated \$22.4 billion in total economic impact in Connecticut during FY2011, or some 5.1 percent of the state’s GSP.



National Rank		U.S. DoD and DHS Contract Awards (Billions \$)
1	Virginia	56.7
2	California	43.1
3	Texas	36.4
4	Maryland	15.1
5	Florida	13.5
6	Massachusetts	13.0
7	Connecticut	12.6
8	Arizona	11.9
9	Pennsylvania	11.2
10	Missouri	9.2

The federal departments of Defense and Homeland Security engage thousands of Connecticut firms and institutions to provide equipment, supplies and technical services. The state’s Transportation Equipment Manufacturing sector accounted for three-quarters of all national defense-related purchases made in Connecticut. This sector makes submarines, aircraft, engines, turbines and components. These firms make intensive use of technology, science and engineering. Two of these companies, United Technologies\* and General Dynamics, received more than 88 percent of DoD and DHS contract awards in Connecticut.

\* UTC’s businesses include UTC Climate, Controls & Security; Otis; Pratt & Whitney; Sikorsky; UTC Aerospace Systems; and UTC Power.

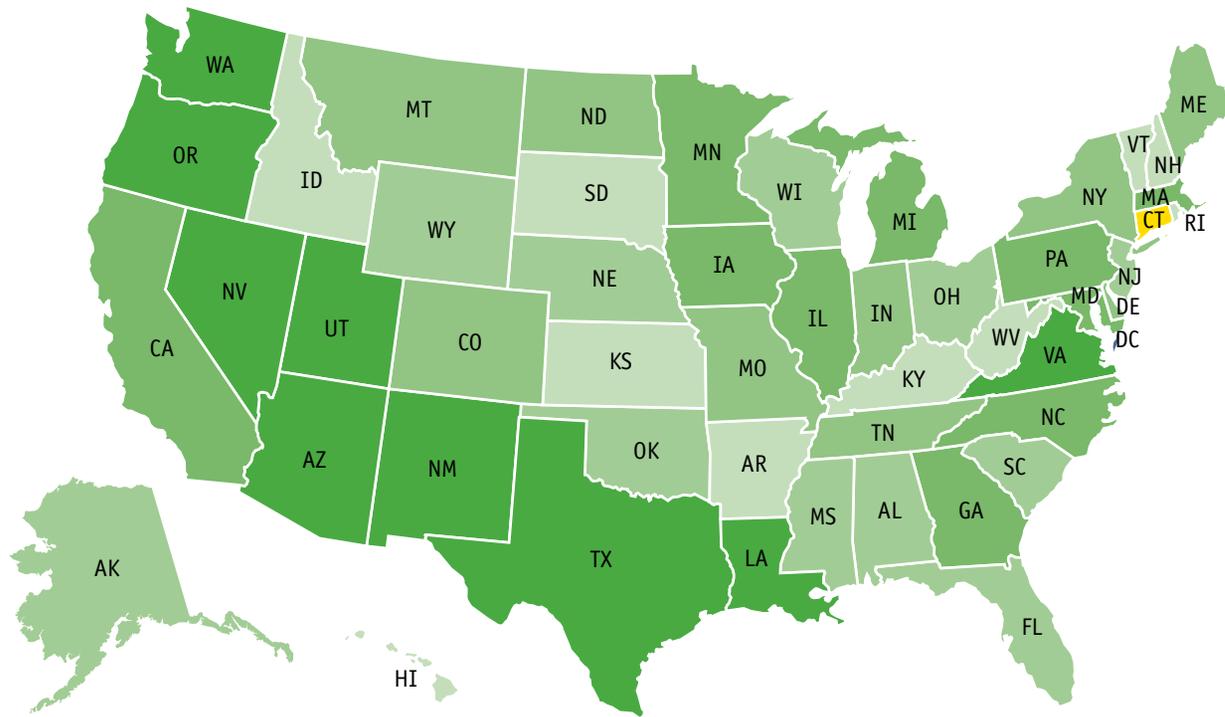


About 5,000 companies employ more than 166,000 manufacturing workers in Connecticut, or 10.3 percent of the state’s employment, a concentration 14.4 percent greater than the nation.

On average, each Connecticut manufacturing worker creates added value of \$278,654, fully 6.7 percent more than the national average of \$261,261.

Source: Connecticut Report, Defense Technology Initiative, 2012, compiled by the University of Massachusetts Donahue Institute [http://www.defensetech.net/images/CT\\_Defense%20Industry\\_11\\_8.pdf](http://www.defensetech.net/images/CT_Defense%20Industry_11_8.pdf)

## Manufacturing Value Added per Production Hour Worked



### Connecticut Manufacturers Compete Globally

Connecticut's highly productive manufacturing firms are well-equipped to meet competitive challenges, both at home and abroad.

Rank	State	Percentage of National Average
1	Utah	125.5
2	Nevada	125.4
3	Oregon	116.4
4	New Mexico	115.0
5	Virginia	112.6
6	Louisiana	108.4
7	Washington	107.3
8	Arizona	106.9
9	Connecticut	106.5
10	Texas	106.5
11	Maryland	105.6
12	North Carolina	104.8
13	California	103.4
14	Georgia	103.1
15	Michigan	103.0
16	Massachusetts	102.5
17	Minnesota	102.1
18	Pennsylvania	101.9
19	Iowa	100.5
20	Illinois	100.2
21	Colorado	99.9
22	Delaware	99.4
23	North Dakota	98.6
24	New York	98.0
25	Indiana	97.4
26	South Carolina	97.3
27	Maine	97.2
28	Tennessee	95.4
29	Missouri	95.2
30	Montana	95.0
31	Nebraska	94.9
32	Mississippi	94.7
33	Wisconsin	94.6
34	Oklahoma	94.4
35	Ohio	94.3
36	Alabama	93.6
37	Florida	92.7
38	Alaska	92.4
39	Wyoming	91.8
40	New Jersey	91.1
41	Kentucky	89.2
42	New Hampshire	87.6
43	Kansas	87.4
44	Rhode Island	85.3
45	West Virginia	85.1
46	Hawaii	83.0
47	Arkansas	82.8
48	Idaho	81.6
49	Vermont	81.6
50	South Dakota	79.3
<b>U.S. Average</b>		<b>100.0</b>

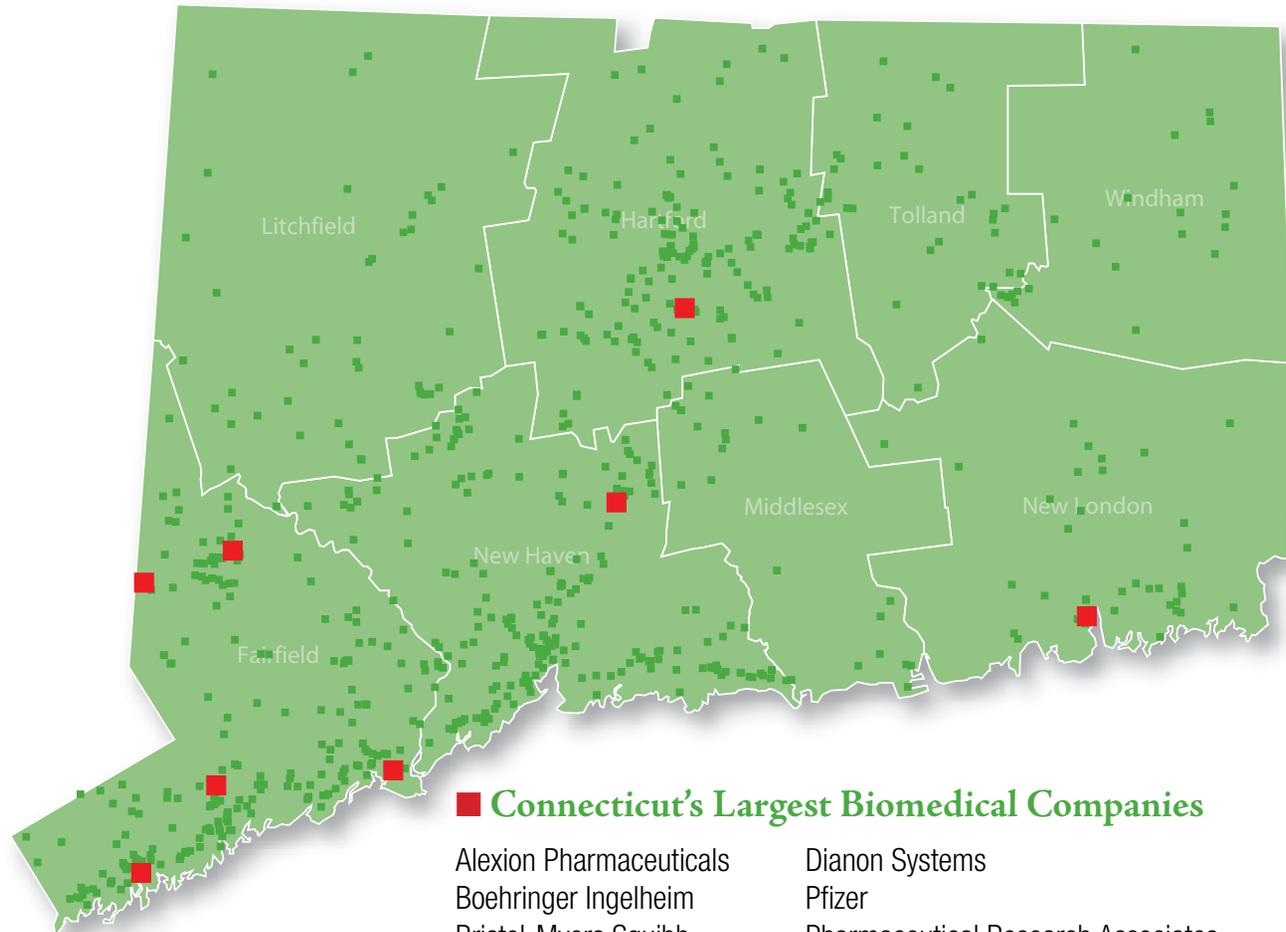
Source: Information Technology and Innovation Foundation, published December 2012  
 The State New Economy Index is a compilation of individual state scores on 26 key economic indicators.



### 800 Biomedical Companies Located In Connecticut

#### Connecticut Has a Robust Biomedical Industry

Thousands of life sciences and biomedical firms populate Connecticut, taking advantage of the area's prestigious medical facilities, research capabilities and the capacity of area manufacturers to produce precision medical devices to exacting specifications.

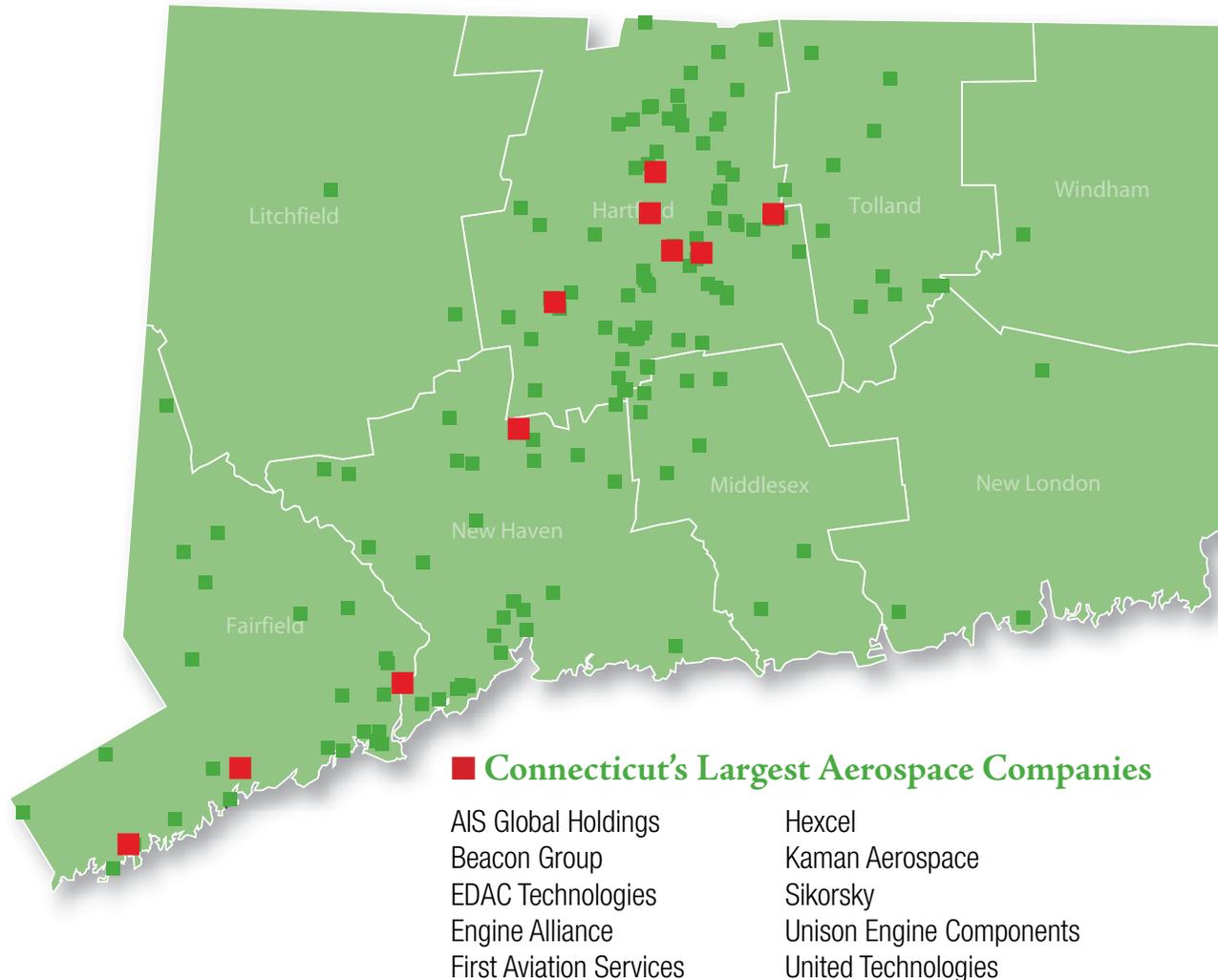


#### Connecticut's Largest Biomedical Companies

- |                              |                                    |
|------------------------------|------------------------------------|
| Alexion Pharmaceuticals      | Danon Systems                      |
| Boehringer Ingelheim         | Pfizer                             |
| Bristol-Myers Squibb         | Pharmaceutical Research Associates |
| Clinical Laboratory Partners | United States Surgical             |

Source: D&B Sales & Marketing Solutions, 2011

### 175 Aerospace Companies Located in Connecticut



Source: D&B Sales & Marketing Solutions, 2011

### Connecticut's Aerospace Industry is Strong

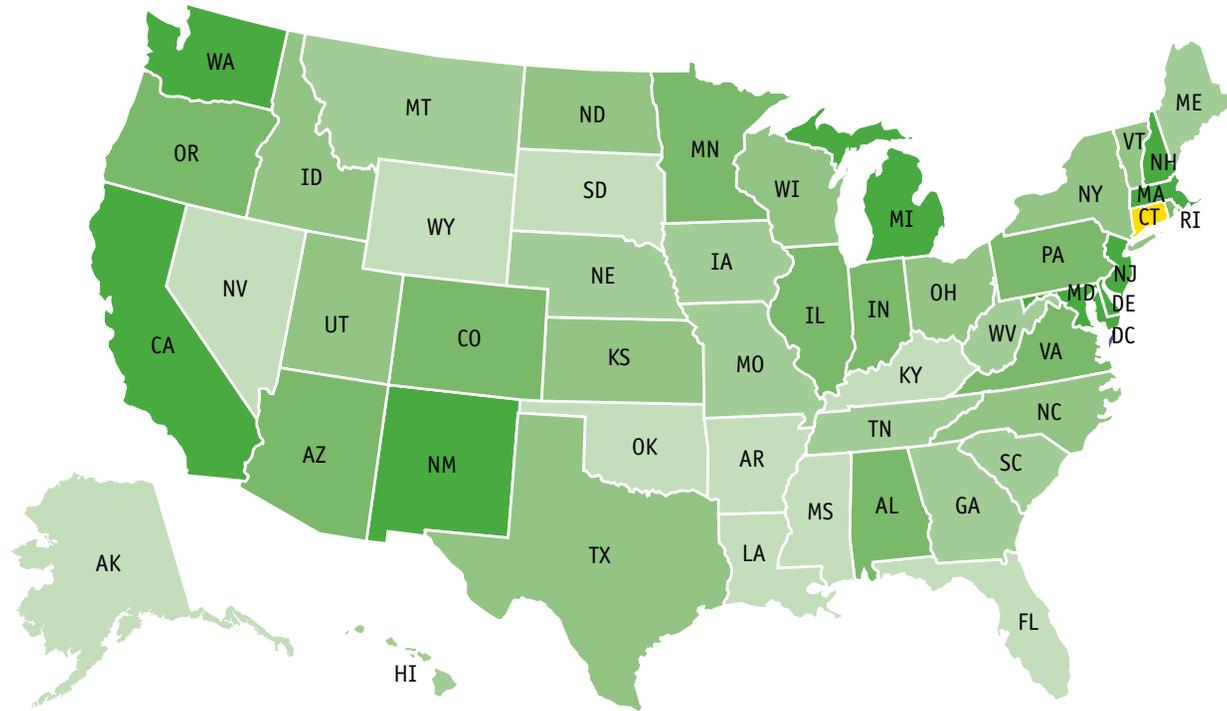
- Connecticut's legacy of aerospace engineering and manufacturing continues apace with more than 40,000 employees and productivity nearly 20 percent higher than the national average for the industry.
  
- Worker productivity more than doubled in Connecticut's aerospace industry between 2000 and 2010, from about \$83,000 to \$168,000 per worker, according to Moody's Analytics.

### Connecticut Businesses Invest in Their Futures

- Business R&D is a leading indicator of new technologies and high-tech startups.
- Connecticut's R&D per capita figure of \$3,162 is almost 2.5 times the national average.



### Business R&D per Capita

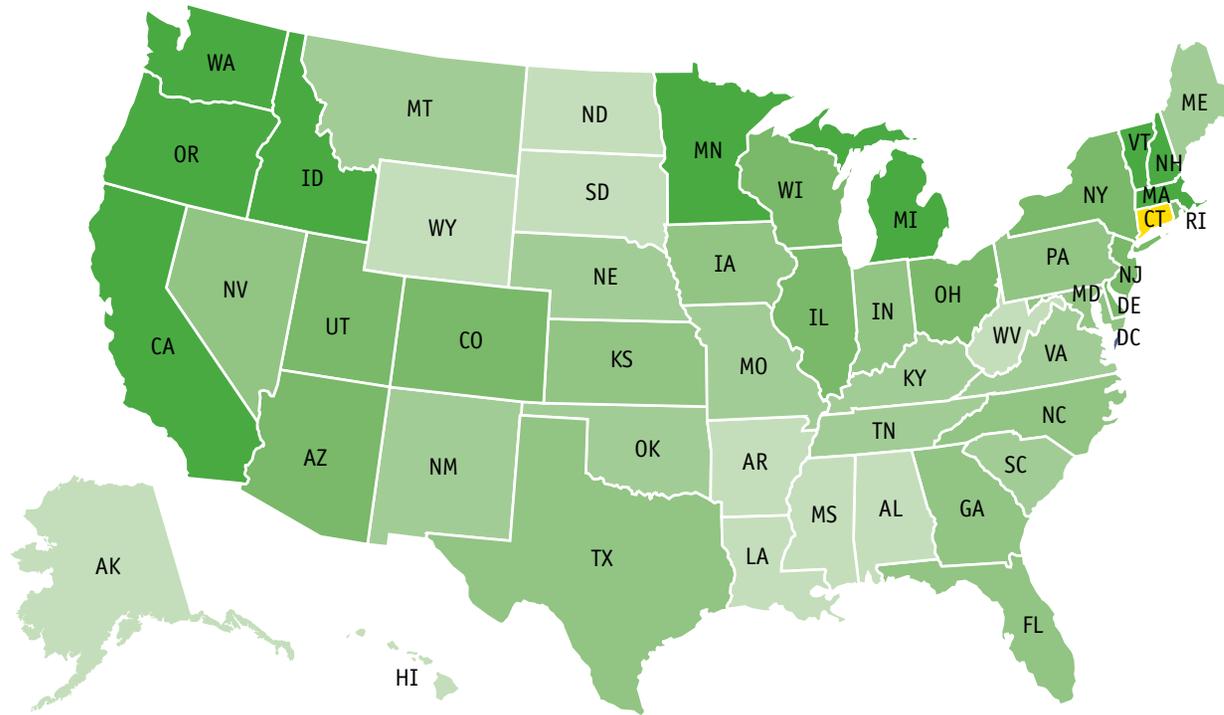


Rank	State	R&D per Capita
1	Connecticut	3,162
2	Massachusetts	3,050
3	Maryland	2,849
4	New Mexico	2,836
5	Washington	2,444
6	New Jersey	2,348
7	California	2,158
8	New Hampshire	1,893
9	Delaware	1,757
10	Michigan	1,570
11	Virginia	1,417
12	Minnesota	1,253
13	Oregon	1,240
14	Rhode Island	1,173
15	Colorado	1,135
16	Arizona	1,081
17	Pennsylvania	1,026
18	Alabama	1,014
19	Indiana	938
20	Illinois	929
21	Utah	895
22	North Carolina	892
23	Ohio	880
24	Vermont	872
25	Wisconsin	870
26	Idaho	868
27	New York	847
28	Texas	791
29	North Dakota	747
30	Kansas	707
31	Iowa	698
32	Missouri	646
33	Tennessee	605
34	Nebraska	536
35	Georgia	533
36	Hawaii	482
37	South Carolina	446
38	West Virginia	419
39	Montana	402
40	Maine	388
41	Alaska	372
42	Florida	342
43	Nevada	335
44	Kentucky	335
45	South Dakota	308
46	Oklahoma	272
47	Mississippi	271
48	Wyoming	271
49	Louisiana	261
50	Arkansas	254

**U.S. Average 1,293**

Source: National Science Foundation, Science and Engineering Indicators, 2012; U.S. Census and DataCore calculations

## Patents per 100,000 Workers



Rank	State	Patents per 100,000 Workers
1	California	218.7
2	Washington	186.7
3	Idaho	179.5
4	Vermont	178.9
5	Massachusetts	172.1
6	Minnesota	158.0
7	Oregon	146.6
8	Connecticut	130.6
9	New Hampshire	128.5
10	Michigan	111.7
11	New Jersey	110.9
12	Delaware	109.5
13	Colorado	106.3
14	Utah	100.6
15	Arizona	93.5
16	New York	90.3
17	Illinois	81.1
18	Wisconsin	78.6
19	Ohio	76.8
20	Rhode Island	76.3
21	Texas	76.2
22	North Carolina	73.5
23	Maryland	64.3
24	Pennsylvania	64.2
25	Kansas	60.3
26	Nevada	59.9
27	Iowa	57.9
28	Indiana	57.7
29	Georgia	56.9
30	Florida	52.8
31	New Mexico	51.2
32	Virginia	47.4
33	South Carolina	43.3
34	Tennessee	40.7
35	Missouri	37.9
36	Oklahoma	34.1
37	Maine	34.0
38	Kentucky	30.8
39	Montana	26.7
40	Nebraska	26.2
41	South Dakota	26.1
42	Wyoming	25.9
43	North Dakota	24.1
44	Alabama	22.3
45	Hawaii	21.6
46	Louisiana	19.3
47	Arkansas	16.2
48	Mississippi	15.8
49	West Virginia	14.5
50	Alaska	9.7
<b>U.S. Average</b>		<b>92.7</b>

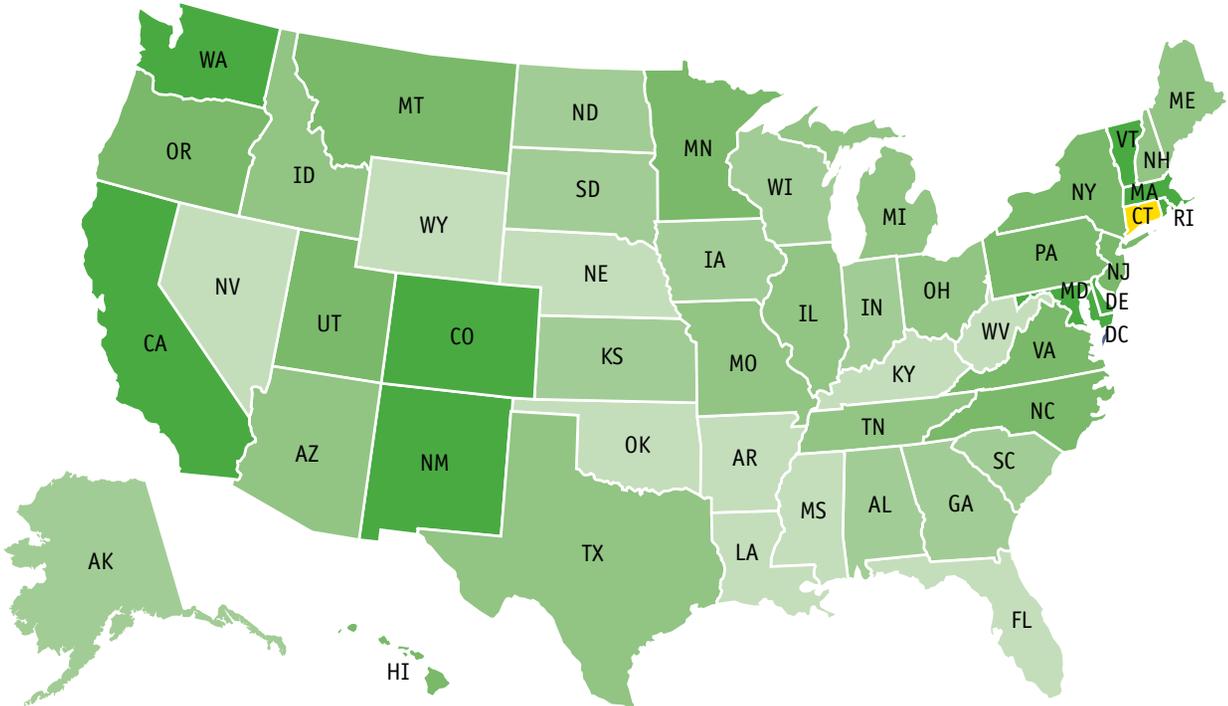
Source: U.S. Patent and Trademark Office, Bureau of Labor Statistics, 2012

## Revolutionary Ideas Thrive in Connecticut

- Connecticut's emphasis on business innovation and business R&D results in many new patents.
- The state's rate of patents exceeds the national average by 41 percent.



### Scientists and Engineers per 100,000 Employees



### Connecticut's Science and Engineering Enclave

Scientists and engineers are at home in Connecticut's high-tech, knowledge-based workforce, with a concentration 31 percent greater than the national average.



Rank	State	Scientists & Engineers per 100,000 Emp.
1	Maryland	1,103
2	Massachusetts	1,090
3	New Mexico	970
4	Delaware	791
5	California	681
6	Connecticut	653
7	Washington	628
8	Rhode Island	608
9	Vermont	601
10	Colorado	581
11	Virginia	579
12	New York	564
13	New Jersey	552
14	Hawaii	540
15	Oregon	538
16	Pennsylvania	528
17	North Carolina	512
18	Montana	491
19	Minnesota	471
20	Utah	464
21	New Hampshire	463
22	Idaho	461
23	Illinois	427
24	Michigan	424
25	Ohio	409
26	Maine	388
27	Tennessee	380
28	Texas	378
29	Missouri	377
30	Arizona	366
31	Alaska	365
32	Indiana	364
33	Wisconsin	361
34	Iowa	352
35	Georgia	348
36	South Carolina	344
37	North Dakota	330
38	Kansas	322
39	Alabama	321
40	South Dakota	320
41	Mississippi	303
42	Nebraska	297
43	Oklahoma	290
44	Louisiana	273
45	Kentucky	268
46	West Virginia	265
47	Florida	256
48	Nevada	249
49	Wyoming	245
50	Arkansas	207

**U.S. Average 496**

Source: National Science Foundation, Science and Engineering Indicators, 2012; U.S. Census, DataCore calculations

## Connecticut Rankings in the 2012 New Economy Index

Rank	Indicator
2nd	Patents
3rd	High Wage Traded Services
3rd	Foreign Direct Investment
3rd	Online Agriculture
3rd	Industry Investment in R&D
4th	Managerial, Professional, Technical Jobs
4th	Workforce Education
5th	Initial Public Offerings
5th	Health IT
6th	Movement Toward a Green Economy
7th	Inventor Patents
8th	Migration of U.S. Knowledge Workers
8th	Fast Growing Firms
9th	Manufacturing Value Added
11th	Broadband Telecommunication
12th	Information Technology Jobs
14th	Percent of Jobs Held by Scientists & Engineers
15th	High-Tech Jobs

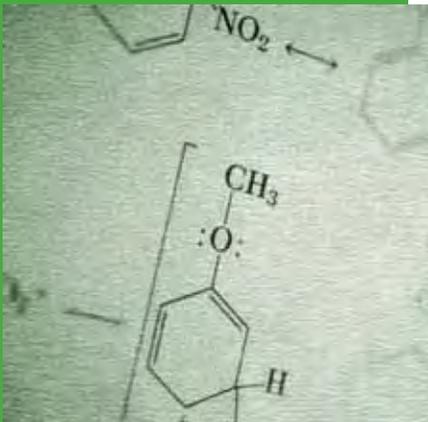
Source: Information Technology and Innovation Foundation, published December 2012  
 The State New Economy Index is a compilation of individual state scores on 26 key economic indicators.

### Connecticut is Poised to Excel in the 'New Economy'

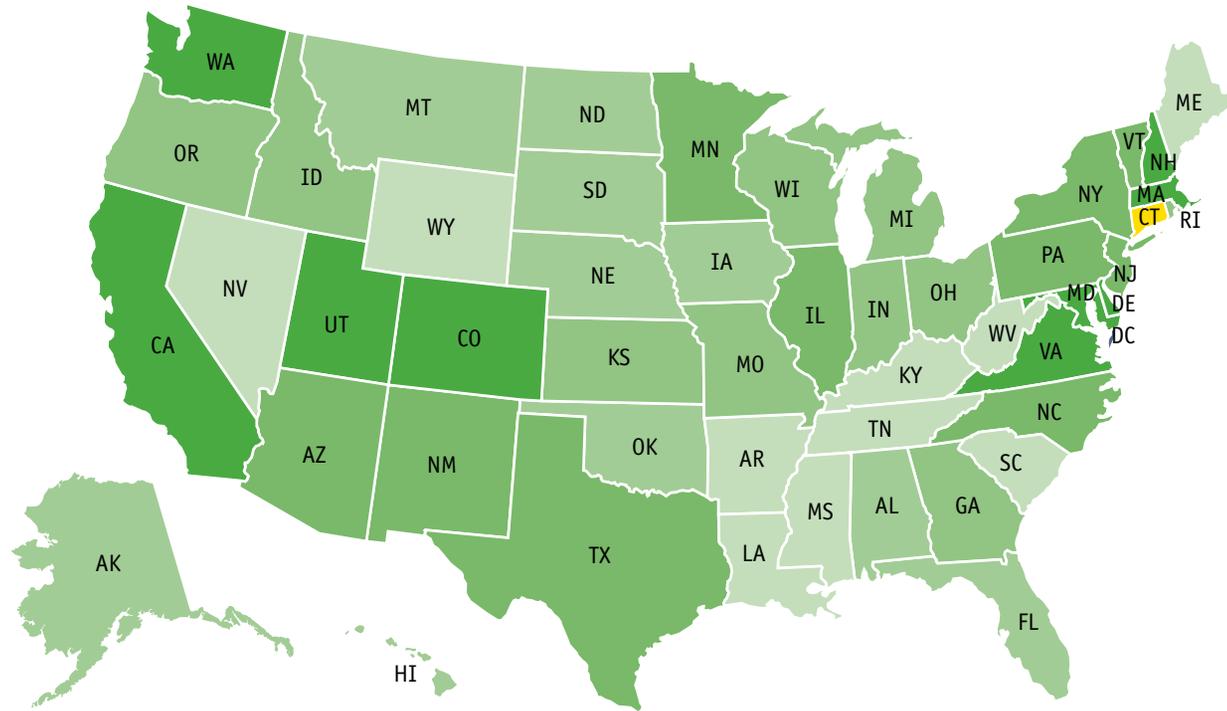
- Connecticut finished in the top quartile in 63 percent of 26 key performance indicators.
- According to the study, Connecticut's highly educated population, strong defense and financial industries, and robust R&D investment account for its Top 10 overall ranking.

### Technology and Science Converge in Connecticut

Connecticut's economy is increasingly driven by new technologies and emerging sciences, resources critical to economic development and the creation of high-wage jobs.



### Technology and Science Index



Rank	State	Score	Rank	State	Score	Rank	State	Score	Rank	State	Score
1	Massachusetts	82.6	11	New Jersey	63.0	21	Oregon	56.5	31	Alabama	47.3
2	Maryland	77.1	12	Minnesota	62.7	22	Rhode Island	55.5	32	Iowa	46.6
3	Colorado	75.7	13	North Carolina	61.4	23	Kansas	55.5	33	North Dakota	46.4
4	California	73.9	14	Pennsylvania	60.8	24	Wisconsin	55.0	34	Nebraska	45.5
5	Utah	71.3	15	Arizona	60.2	25	Georgia	51.7	35	Montana	44.4
6	Washington	70.2	16	New York	59.5	26	Michigan	50.7	36	Hawaii	43.9
7	New Hampshire	68.7	17	Vermont	59.3	27	Idaho	49.8	37	Alaska	42.8
8	Virginia	68.1	18	New Mexico	59.1	28	Indiana	49.7	38	South Dakota	41.5
9	Connecticut	66.6	19	Texas	58.3	29	Ohio	49.5	39	Oklahoma	40.3
10	Delaware	63.3	20	Illinois	57.1	30	Missouri	48.4	40	Florida	40.0
									41	Tennessee	38.9
									42	Maine	37.6
									43	South Carolina	36.8
									44	Wyoming	35.8
									45	Louisiana	35.3
									46	Nevada	34.0
									47	Kentucky	32.7
									48	Mississippi	32.4
									49	West Virginia	30.3
									50	Arkansas	25.6

**U.S. Average 52.4**

Source: Milken Institute, 2012, based on index measuring human capital investment, research and development inputs, risk capital and entrepreneurial infrastructure, technology and science workforce, and technology concentration and dynamism

### Connecticut Ranks High in Educational Metrics

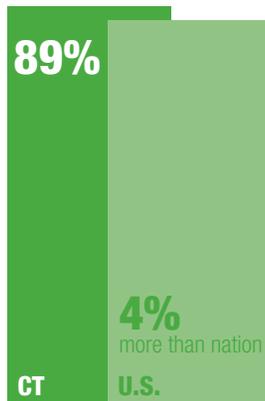
Rank	Educational Metric
2nd	Eighth grade reading proficiency
2nd	ACT average composite score
3rd	Percent of population with advanced degree
4th	Percent of population with bachelor's degree or more
5th	Average salary of public school teachers
7th	Per capita education expenditures
8th	Pupil-teacher ratio

### Connecticut Excels at All Levels of Education

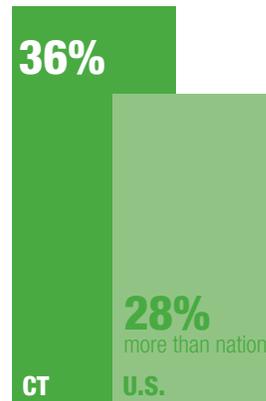
■ *Educational achievement is a hallmark of the state's knowledgeable, competitive workforce.*

### Connecticut's High Educational Attainment

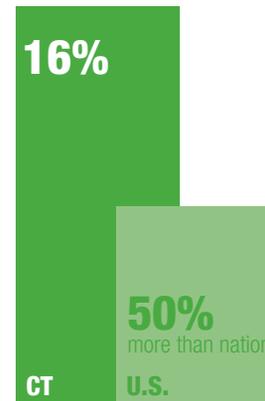
High School Graduate or more



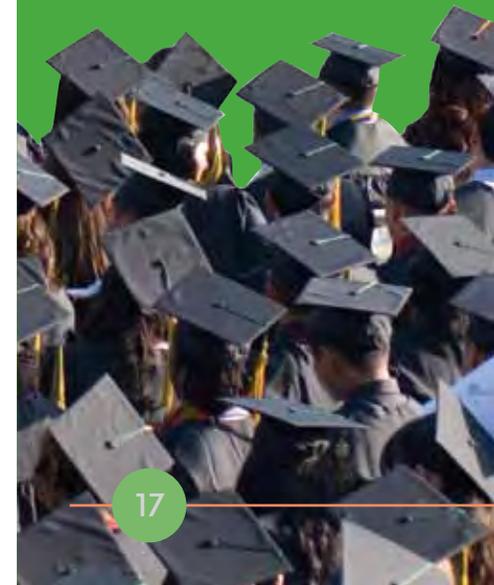
Bachelor's degree or more



Advanced degree or more



Source: U.S. Census Bureau, 2011 Census of Population, [www.census.gov/hhes/socdemo/education/](http://www.census.gov/hhes/socdemo/education/)

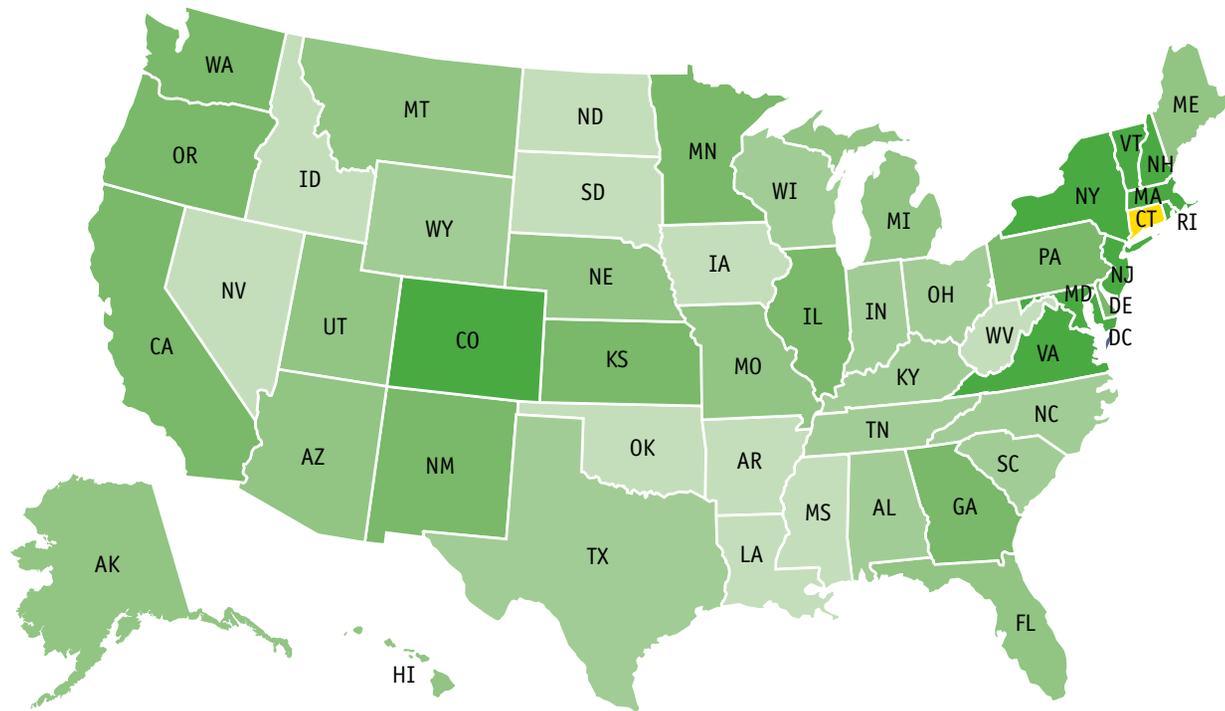


### Connecticut's Highly Educated Workforce

- About 550,000 people in Connecticut hold an advanced college degree.
- High educational achievement levels result in greater productivity and income levels.



### Adult Population with Master's, Professional or Doctoral Degrees



Rank	State	Advanced Degrees (%)
1	Massachusetts	16.7
2	Maryland	16.4
3	Connecticut	15.3
4	Virginia	14.2
5	New York	14.0
6	New Jersey	13.3
7	Vermont	13.3
8	Colorado	13.0
9	New Hampshire	12.4
10	Rhode Island	12.2
11	Illinois	11.5
12	Delaware	11.3
13	Washington	11.1
14	California	11.0
15	New Mexico	10.8
16	Kansas	10.5
17	Oregon	10.5
18	Pennsylvania	10.4
19	Minnesota	10.3
20	Georgia	9.8
21	Hawaii	9.6
22	Michigan	9.6
23	Maine	9.5
24	Missouri	9.5
25	Alaska	9.4
26	Utah	9.4
27	Arizona	9.2
28	Florida	9.2
29	Montana	9.0
30	Nebraska	9.0
31	Wisconsin	9.0
32	Ohio	8.9
33	South Carolina	8.8
34	North Carolina	8.7
35	Texas	8.6
36	Tennessee	8.5
37	Wyoming	8.4
38	Indiana	8.1
39	Kentucky	8.1
40	Alabama	8.0
41	Iowa	7.9
42	North Dakota	7.9
43	Idaho	7.7
44	South Dakota	7.7
45	Oklahoma	7.5
46	Nevada	7.4
47	Mississippi	7.1
48	Louisiana	7.0
49	West Virginia	6.6
50	Arkansas	6.3

**U.S. Average 10.4**

Source: CQ Press, State Fact Finder Series, from U.S. Census, American Community Survey, 2012

## Enrollment at Connecticut's Colleges and Universities

<i>Higher Education Institution</i>	<i>Enrollment</i>	<i>Location</i>
<b>University of Connecticut</b>	30,525	Statewide
<b>State Universities</b>		
Central Connecticut State University	12,521	New Britain
Eastern Connecticut State University	5,586	Willimantic
Southern Connecticut State University	11,533	New Haven
Western Connecticut State University	6,407	Danbury
<b>Community Colleges</b>		
Asnuntuck Community College	1,687	Enfield
Capital Community College	4,512	Hartford
Gateway Community College	7,261	New Haven
Housatonic Community College	5,975	Bridgeport
Manchester Community College	7,499	Manchester
Middlesex Community College	2,876	Middletown
Naugatuck Valley Community College	7,381	Waterbury
Northwestern Connecticut Community College	1,701	Winsted
Norwalk Community College	6,807	Norwalk
Quinebaug Valley Community College	2,101	Danielson
Three Rivers Community College	5,154	Norwich
Tunxis Community College	4,740	Farmington
Charter Oak State College	2,147	New Britain
<b>Federal Institution</b>		
United States Coast Guard Academy	1,045	New London

### Independent Institutions

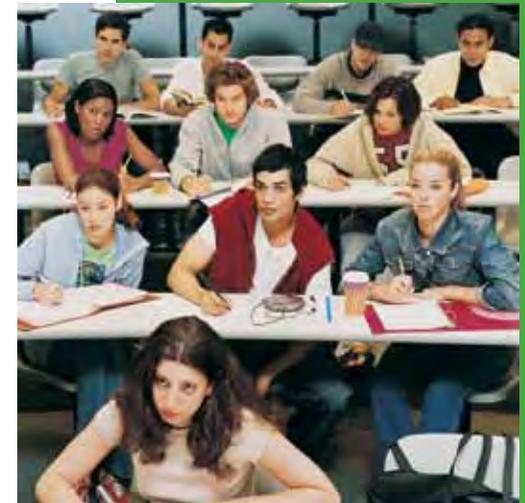
Albertus Magnus College	2,010	New Haven
Connecticut College	1,903	New London
Fairfield University	4,991	Fairfield
Goodwin College	3,116	East Hartford
Graduate Institute, The	271	Bethany
Hartford Seminary	150	Hartford
Holy Apostles College and Seminary	381	Cromwell
Legion of Christ College of Humanities	78	Cheshire
Lincoln College of New England	1,239	Southington
Lyme Academy College of Fine Arts	81	Old Lyme
Mitchell College	952	New London
Paier College of Art	196	Hamden
Post University	5,634	Waterbury
Quinnipiac University	8,352	Hamden
Rensselaer at Hartford	381	Hartford
Sacred Heart University	6,407	Fairfield
Sanford-Brown College	318	Farmington
St. Thomas Seminary	150	Bloomfield
St. Vincent's College	727	Bridgeport
Trinity College	2,393	Hartford
University of Bridgeport	4,805	Bridgeport
University of Hartford	7,025	West Hartford
University of New Haven	6,385	West Haven
University of Saint Joseph	2,592	West Hartford
Wesleyan University	3,202	Middletown
Yale University	11,875	New Haven

**TOTAL ENROLLMENT: 203,072**

Source: Connecticut Office of Higher Education (ctohe.org), 2012

### Connecticut's Excellent Colleges and Universities

More than 203,000 students attend Connecticut's 40 outstanding institutions of higher education.

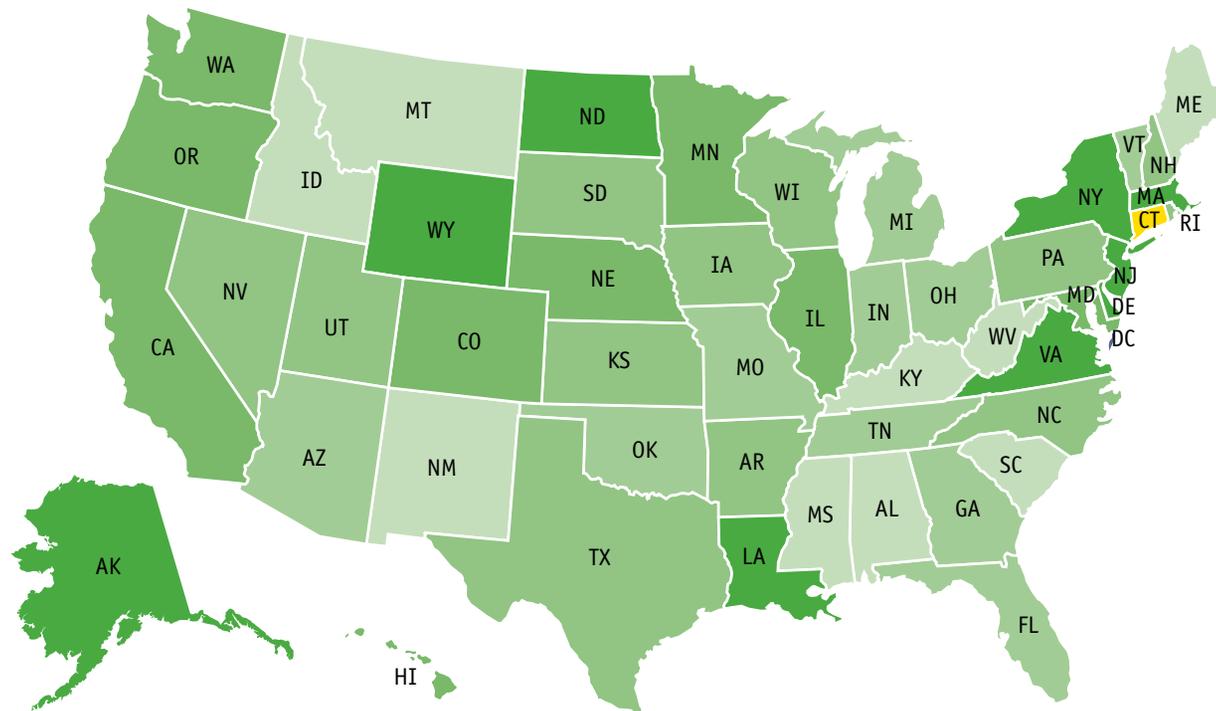


### Connecticut's Rate of Productivity is Excellent

Connecticut's skilled workforce generates a gross state product per capita that is 34 percent above the national average.



### Per Capita Gross State Product



Rank	State	GSP per Capita (\$)
1	Delaware	72,486
2	Alaska	71,087
3	Wyoming	66,209
4	Connecticut	64,258
5	New York	59,489
6	Massachusetts	59,472
7	North Dakota	58,965
8	New Jersey	55,207
9	Louisiana	54,148
10	Virginia	52,974
11	Minnesota	52,707
12	Illinois	52,119
13	Washington	51,988
14	California	51,971
15	Maryland	51,662
16	Colorado	51,655
17	Nebraska	51,101
18	Texas	50,950
19	Oregon	50,297
20	Hawaii	48,727
21	South Dakota	48,681
22	Iowa	48,652
23	New Hampshire	48,214
24	Nevada	47,870
25	Rhode Island	47,647
26	Kansas	45,598
27	North Carolina	45,551
28	Pennsylvania	45,424
29	Wisconsin	44,613
30	Utah	44,186
31	Georgia	42,683
32	Indiana	42,678
33	Ohio	41,920
34	Tennessee	41,623
35	Missouri	41,514
36	Vermont	41,353
37	Oklahoma	40,872
38	Arizona	39,868
39	Florida	39,578
40	Michigan	39,008
41	Maine	38,839
42	New Mexico	38,139
43	Montana	38,059
44	Kentucky	37,717
45	Idaho	36,547
46	Alabama	36,047
47	Arkansas	36,027
48	West Virginia	36,015
49	South Carolina	35,430
50	Mississippi	32,839

**U.S. Average 48,079**

Source: U.S. Department of Commerce, Bureau of Economic Analysis, 2011

### World per Capita Gross Domestic Product

1	Luxembourg	115,809	19	New Hampshire*	48,214
2	Qatar	98,144	20	Rhode Island*	47,647
3	Norway	97,607	21	Belgium	46,989
4	Switzerland	83,073	22	Japan	45,870
5	Australia	66,371	23	Germany	44,111
6	Connecticut*	64,258	24	France	44,007
7	United Arab Emirates	63,626	25	Kuwait	43,723
8	Denmark	59,709	26	Iceland	43,088
9	Massachusetts*	59,472	27	Vermont*	41,353
10	Sweden	57,638	28	Maine*	38,839
11	New England*	56,098	29	United Kingdom	38,811
12	Canada	50,496	30	Brunei	38,534
13	Netherlands	50,216	31	Italy	36,267
14	Austria	49,688	32	New Zealand	35,973
15	Singapore	49,271	33	European Union	35,185
16	Finland	48,783	34	Hong Kong	34,259
17	United States	48,328	35	Israel	32,351
18	Ireland	48,289			

\* The New England region and the six states it comprises are included for comparison with nations.

Source: International Monetary Funds, 2011 data

### Connecticut's Competitiveness is a Global Draw

■ *If Connecticut were a country, it would rank as the sixth most productive in the world.*

### Selected U.S. Subsidiaries of Global Companies in Connecticut

ABB Inc.	BOSCH	Hanson North America	Reed Elsevier	TOTAL Holdings USA
ACE INA Holdings Inc.	BP	Honda North America	Research in Motion	Toyota Motor North America
AEGON USA	Bridgestone Americas	HSBC North America	Rexam	Tyco International
Ahold USA	BT Group	ING America	Rio Tinto America	UBS
Alcatel-Lucent	Covidien	InterContinental Hotels	Roche	Unilever
ALSTOM	Credit Suisse Securities	John Hancock Financial Services	Sanofi US	Vodafone
AMEC	Diageo Inc.	Nestlé USA Inc.	Siemens	Volkswagen of America
AREVA Inc.	Ericsson	Oldcastle Inc.	Societe Generale	Volvo Group North America
BAE Systems	Evonik Degussa	Panasonic Corp.	Sodexo	Westfield LLC
Balfour Beatty	Fuji Film	Pearson	Swiss Re America	WPP Group USA
BIC Corp.	GDF Suez Energy	Philips Electronics North	The Tata Group	XL Global Services
Boehringer Ingelheim	GKN America Corp.	Randstad	Thomson Reuters	Zurich Insurance Group
Bombardier	GlaxoSmithKline		T-Mobile USA	

Source: Organization for International Investment, 2012

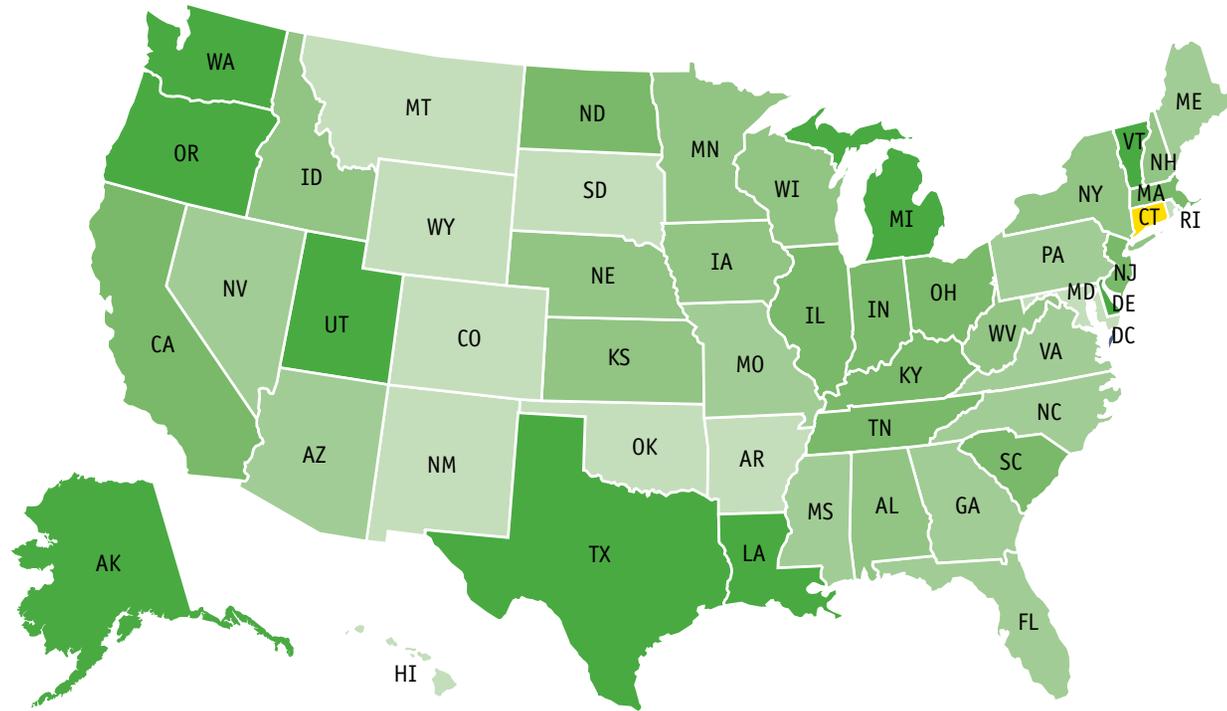


### Connecticut is a Leading Exporter

Rising exports are crucial to overall economic health, and Connecticut exports are a primary engine of its economic growth, with per capita exports 16 percent above the national average.



### Per Capita Exports



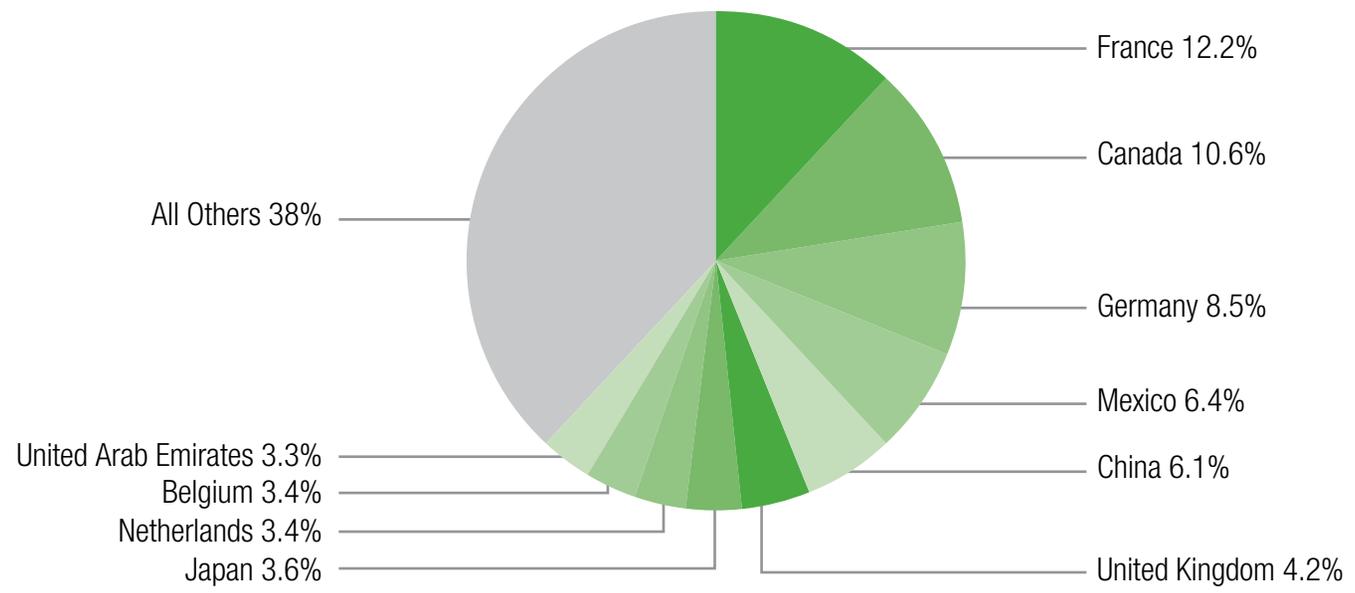
Rank	State	Exports per Capita (\$)
1	Louisiana	9,040
2	Texas	8,061
3	Washington	7,812
4	Vermont	6,828
5	Alaska	5,749
6	Delaware	5,474
7	Utah	4,902
8	Oregon	4,564
9	Michigan	4,533
10	Connecticut	4,484
11	Kentucky	4,427
12	Indiana	4,411
13	South Carolina	4,345
14	Tennessee	4,051
15	Massachusetts	3,993
16	Illinois	3,890
17	California	3,799
18	North Dakota	3,708
19	New Jersey	3,645
20	Ohio	3,594
21	New York	3,581
22	Iowa	3,553
23	Minnesota	3,537
24	West Virginia	3,476
25	Wisconsin	3,465
26	Kansas	3,450
27	New Hampshire	3,313
28	Idaho	3,254
29	Alabama	3,228
30	Nebraska	3,159
31	Georgia	2,950
32	Florida	2,905
33	Mississippi	2,763
34	Pennsylvania	2,741
35	North Carolina	2,579
36	Arizona	2,412
37	Maine	2,382
38	Nevada	2,171
39	Missouri	2,151
40	Virginia	2,120
41	Rhode Island	1,854
42	Arkansas	1,776
43	Maryland	1,744
44	Wyoming	1,730
45	South Dakota	1,528
46	Oklahoma	1,412
47	Montana	1,392
48	Colorado	1,315
49	New Mexico	740
50	Hawaii	498

**U.S. Average 3,876**

Source: 2012 Statistical Abstract, U.S. Census Bureau, DataCore calculation

### Connecticut's Major Trading Partners

Rank	Country	Exports (Millions \$)
1	France	1,971
2	Canada	1,717
3	Germany	1,384
4	Mexico	1,098
5	China	982
6	United Kingdom	687
7	Japan	580
8	Netherlands	551
9	Belgium	546
10	United Arab Emirates	542
	All Others	6,153



Source: U.S. Department of Commerce, Office of Trade and Industry Information (OTII), 2012

### Connecticut's Exports Travel Across the Globe

**Fifty percent of Connecticut exports go to seven countries, with more than one-third to Europe and 10 percent to China and Japan.**

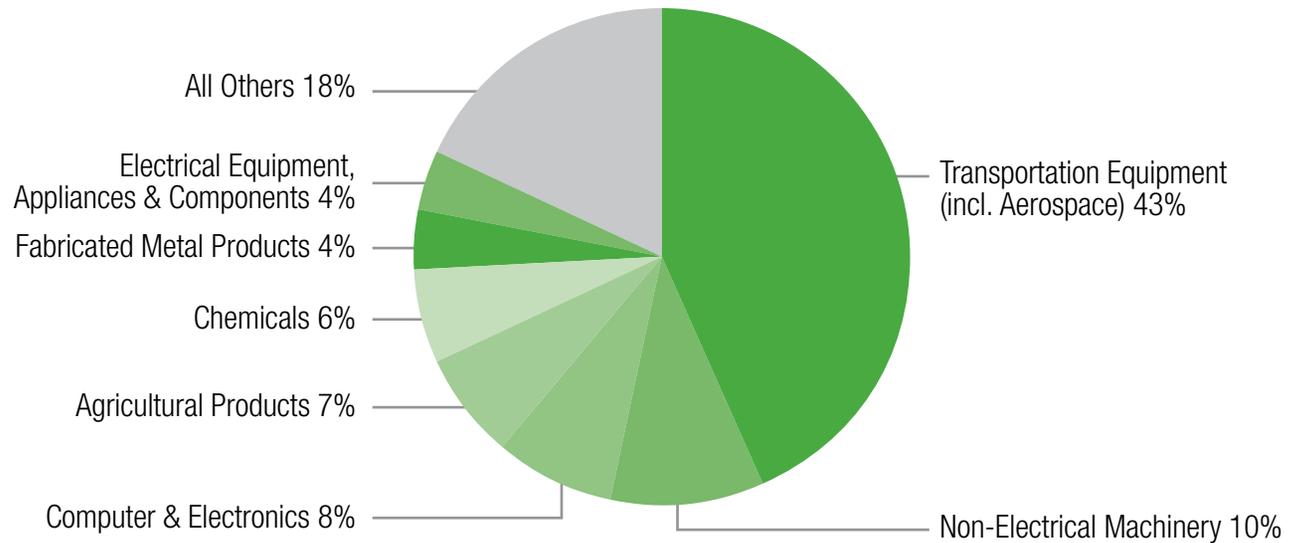


## Connecticut's Major Export Industries

- Building on its international leadership in the aerospace industry, Connecticut has created an Aerospace and Defense Manufacturing Institute to maintain the state's pool of skilled workers.
- The state showcases its aerospace assets annually at the international Farnborough and Paris air shows.

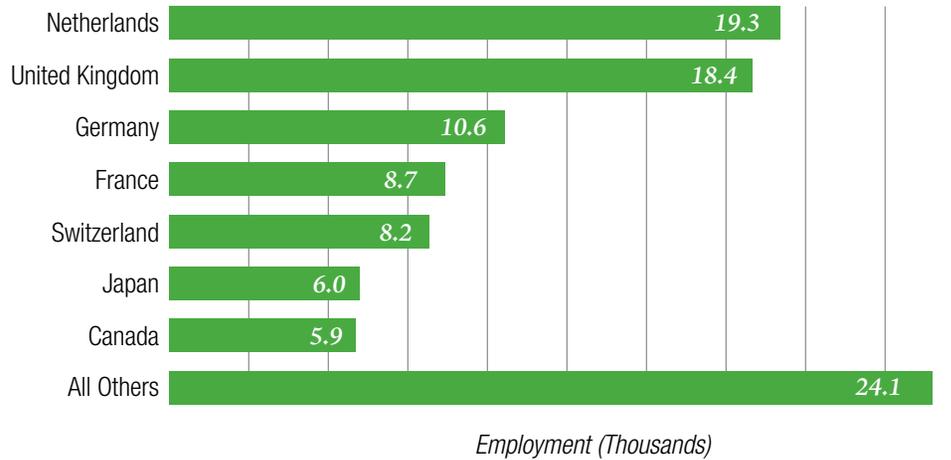
## Aerospace and Transportation Equipment Leads Connecticut's Exports

Rank	Industry	Exports (Millions \$)
1	Transportation Equipment (incl. Aerospace)	6,988
2	Non-Electrical Machinery	1,549
3	Computer & Electronics	1,307
4	Agricultural Products	1,097
5	Chemicals	923
6	Fabricated Metal Products	615
7	Electrical Equip., Appliances & Components	504
	<i>All Others</i>	<i>2,951</i>
	<b>Total (All Commodities)</b>	<b>16,032</b>



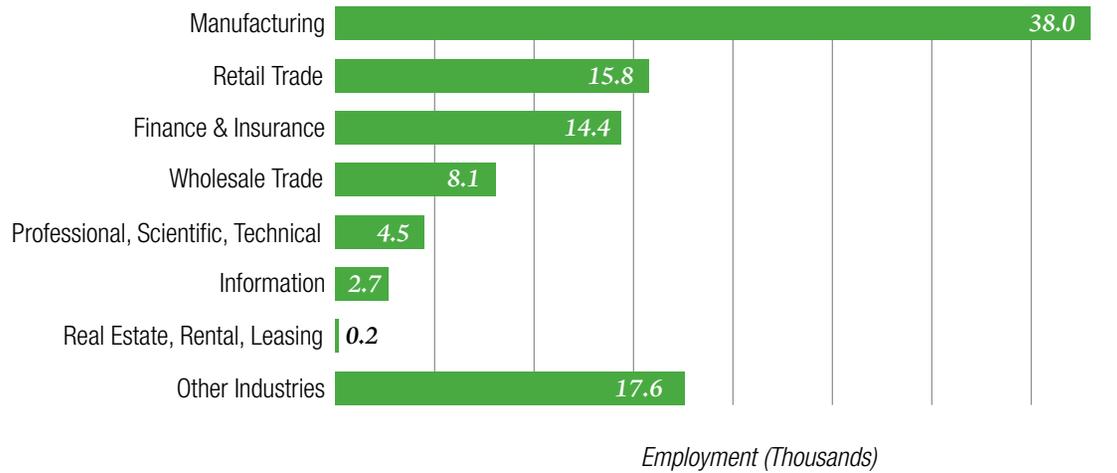
Source: Connecticut Department of Economic and Community Development, WISER Trade, State NAICS Database, 2012

### Foreign Direct Investment – by Country



Source: U.S. Bureau of Economic Analysis

### Foreign Direct Investment – by Industry



Source: U.S. Bureau of Economic Analysis

### Connecticut Attracts Foreign Direct Investment

- Foreign direct investment by The Netherlands, Canada, Germany, France and Switzerland accounts for almost two-thirds of the 102,000 jobs created in Connecticut by companies located in other nations.
- Almost 3,000 new manufacturing jobs in Connecticut were created in one year by foreign direct investment.

## Connecticut Has Excellent Access to World Markets

■ *A logistics center of choice, Connecticut's international ties are clearly evidenced in its key manufacturing sectors, such as aerospace, as well as financial services, pharmaceutical and biotechnology industries, and the growing field of nanotechnology.*

■ *The state's business and cultural ties with Europe and Canada are particularly strong.*

## Connecticut's Global Connections

### Strategic Location

- ♦ Midway between New York City and Boston
- ♦ Excellent access to European and Canadian markets, which account for half of Connecticut exports
- ♦ \$16 billion in exports in 2011 ranks Connecticut 10th nationally
- ♦ More than 80 percent of New England's transportation equipment exports, largely aerospace, are manufactured in Connecticut

### International Appeal

- ♦ The state's 800 foreign-based corporations employ more than 100,000 people—some 7 percent of the private-sector workforce
- ♦ Connecticut ranks 17th nationally in the number of employees of foreign firms
- ♦ Foreign Trade Zone at Bradley International Airport expanded significantly in 2012
- ♦ Nearly 40 percent of jobs at U.S. subsidiaries in Connecticut are in the manufacturing industry—accounting for 38,000 jobs

### Convenient Air Travel

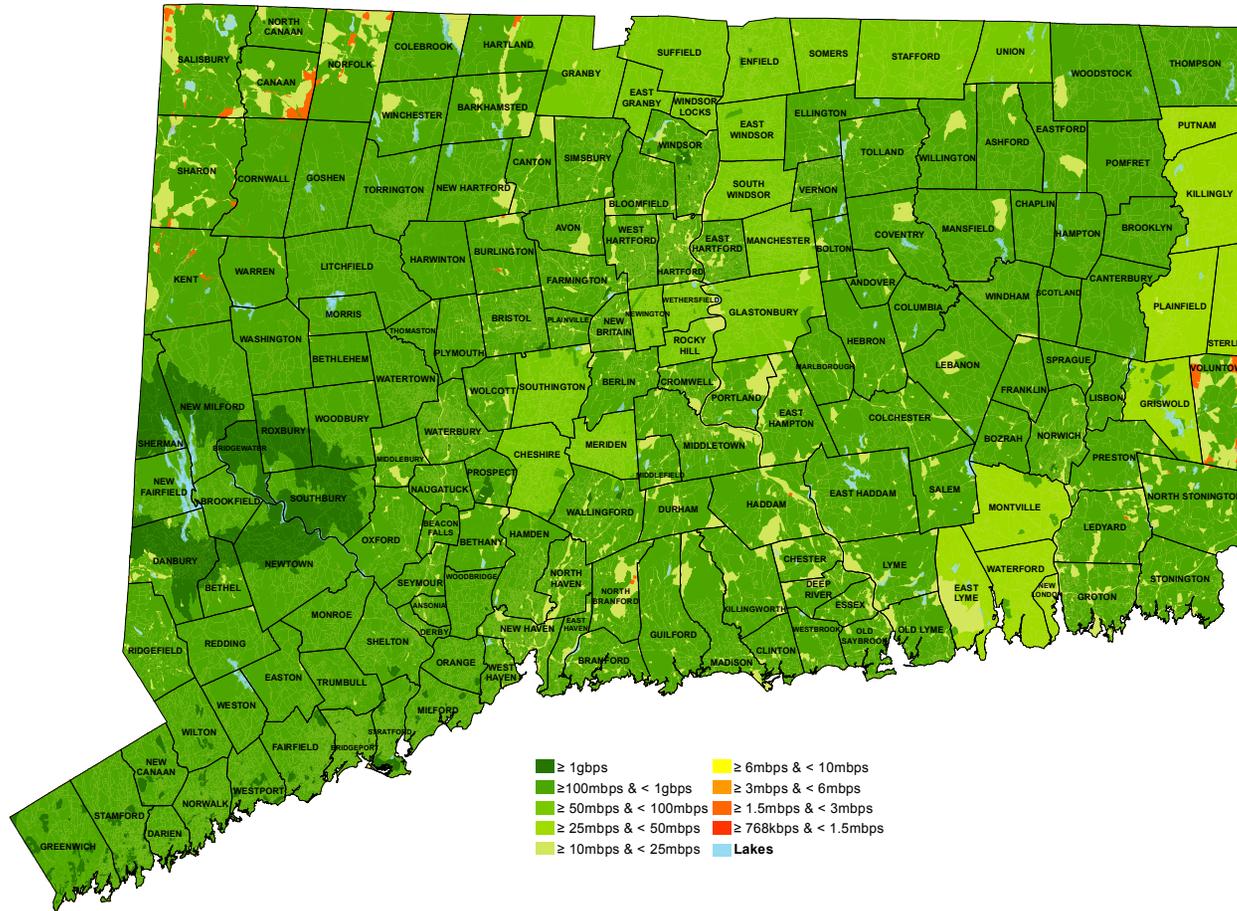
- ♦ Connecticut's largest commercial airport, Bradley International, is just minutes from the state capital and at the heart of New England's Knowledge Corridor
- ♦ Bradley served more than 5.6 million passengers in 2011, ranking 59th among U.S. airports in passenger volume and 35th in freight tonnage
- ♦ Non-stop service to 27 destinations, with 194 flights daily
- ♦ Hassle-free connections to Europe and other destinations worldwide

### Established Logistics Infrastructure

- ♦ Seaports in New London, New Haven, Bridgeport, Stamford and Norwalk
- ♦ Ports handle about 17 million short tons of freight annually
- ♦ Extensive rail system carries 7.5 million tons of cargo annually
- ♦ Passenger rail service provides quick access to New York and Boston, while higher-speed rail service will soon connect New Haven, Hartford and Springfield (Mass.)

# Broadband is Widely Available in Connecticut

Maximum Advertised Download Speed – All Providers



Source: Applied Geographics for ct.gov/broadband, 2012

## Leading Edge Communication Technologies Serve Connecticut

- Greater bandwidth allows fast transmission of data, critical for businesses that use the Internet to communicate with customers and suppliers.
- Broadband access for households allows residents to engage fully in e-commerce and enables telecommuting, distance education, telemedicine, and other capabilities that boost productivity and quality of life.

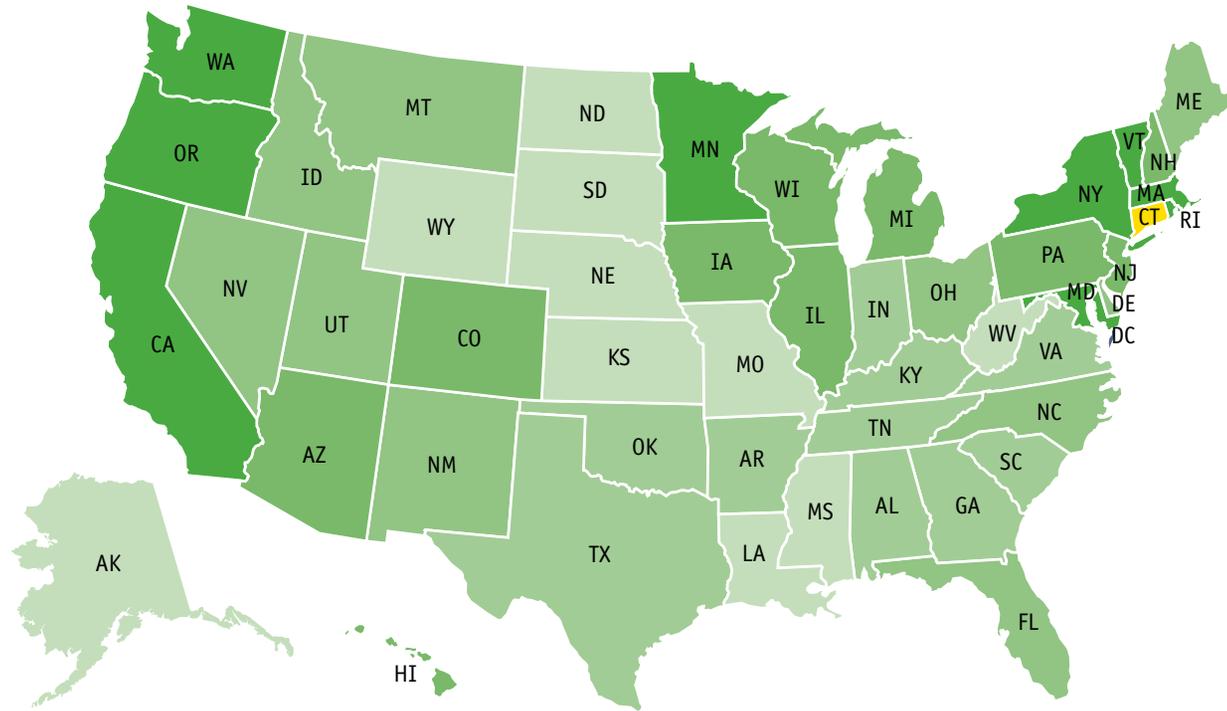
# 2013 ENERGY AND INFRASTRUCTURE

## Connecticut is a National Leader in Energy Efficiency

Generous conservation incentives help businesses compete and save consumers money.



### Overall State Scoring on Energy Efficiency

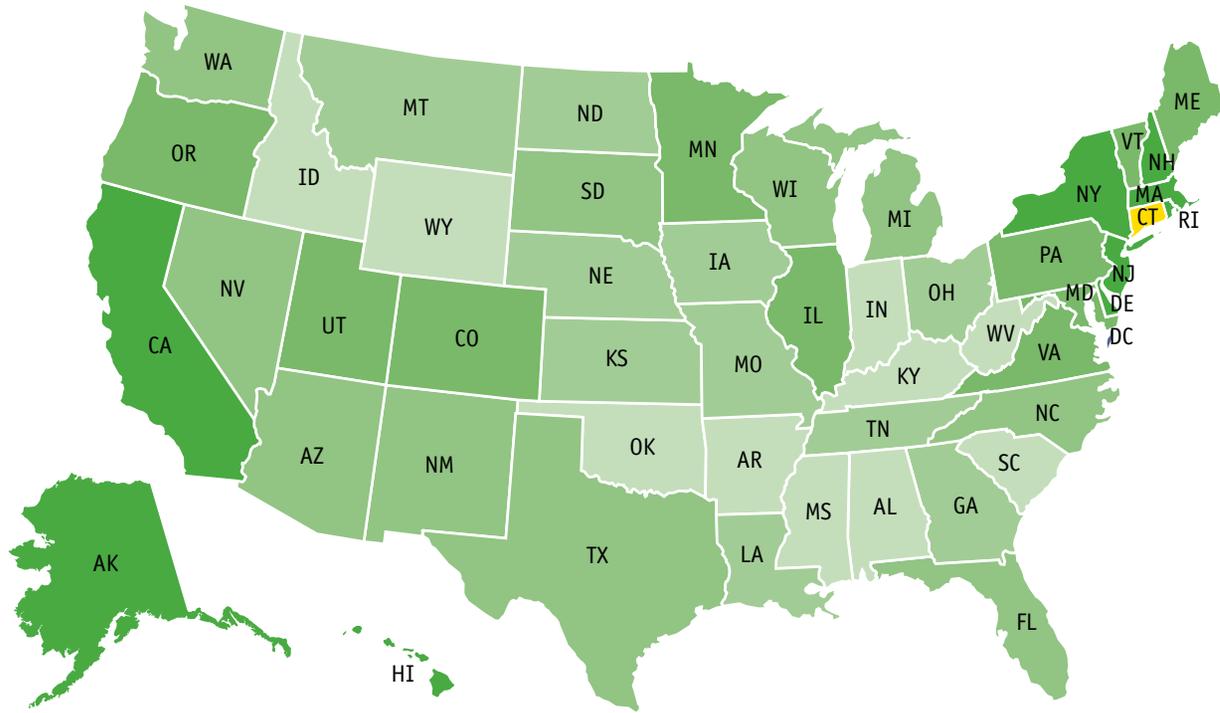


Rank	State	Score	Rank	State	Score	Rank	State	Score	Rank	State	Score			
1	Massachusetts	43.5	11	Iowa	26.5	21	Utah	20.0	31	Tennessee	15.0	41	Nebraska	9.5
2	California	40.5	12	Arizona	26.5	22	Idaho	19.5	32	Georgia	14.0	42	Louisiana	9.0
3	New York	39.0	13	Michigan	25.5	23	North Carolina	19.5	33	Indiana	14.0	43	Missouri	9.0
4	Oregon	37.5	14	Colorado	25.0	24	Ohio	19.5	34	Texas	14.0	44	Kansas	8.5
5	Vermont	35.5	15	Illinois	25.0	25	Maine	19.0	35	Kentucky	13.5	45	Alaska	8.0
6	Connecticut	34.5	16	New Jersey	24.5	26	Montana	19.0	36	Arkansas	13.0	46	South Dakota	8.0
7	Rhode Island	33.0	17	Wisconsin	22.5	27	Delaware	18.5	37	Virginia	13.0	47	Wyoming	6.5
8	Washington	32.0	18	Hawaii	22.0	28	New Mexico	18.5	38	Oklahoma	11.0	48	West Virginia	6.0
9	Maryland	30.0	19	New Hampshire	22.0	29	Florida	17.5	39	Alabama	10.5	49	North Dakota	4.0
10	Minnesota	30.0	20	Pennsylvania	21.5	30	Nevada	16.5	40	South Carolina	10.5	50	Mississippi	2.5

**U.S. Average 19.7**

Source: American Council for an Energy Efficient Economy (ACEEE), 2012 State Energy Efficiency Scorecard

## Gross State Product per Megawatt Hour



### Connecticut Companies Get More for Their Electric Dollar

Connecticut's high productivity is evidenced by this metric, which finds the state 93 percent above the national average.

Rank	State	Percent
1	Alaska	8,129
2	New York	8,039
3	<b>Connecticut</b>	<b>7,706</b>
4	California	7,478
5	Massachusetts	7,050
6	Hawaii	6,725
7	Rhode Island	6,478
8	New Jersey	6,336
9	New Hampshire	5,847
10	Delaware	5,726
11	Colorado	4,944
12	Maryland	4,734
13	Illinois	4,694
14	Vermont	4,668
15	Maine	4,519
16	Utah	4,313
17	Oregon	4,128
18	Minnesota	4,111
19	Pennsylvania	3,891
20	Virginia	3,891
21	Nevada	3,844
22	Washington	3,789
23	Wisconsin	3,714
24	Michigan	3,667
25	Texas	3,478
26	Arizona	3,449
27	New Mexico	3,446
28	South Dakota	3,435
29	North Carolina	3,356
30	Florida	3,351
31	Iowa	3,263
32	Kansas	3,212
33	Nebraska	3,173
34	Ohio	3,127
35	Georgia	3,072
36	Missouri	2,962
37	North Dakota	2,936
38	Louisiana	2,868
39	Montana	2,755
40	Tennessee	2,646
41	Indiana	2,628
42	Oklahoma	2,589
43	Idaho	2,489
44	Arkansas	2,208
45	Wyoming	2,160
46	West Virginia	2,139
47	South Carolina	2,060
48	Mississippi	1,982
49	Alabama	1,945
50	Kentucky	1,841

**U.S. Average 3,995**

Source: U.S. Department of Energy, U.S. Bureau of Economic Analysis, 2011



### Connecticut Offers an Exceptional Lifestyle

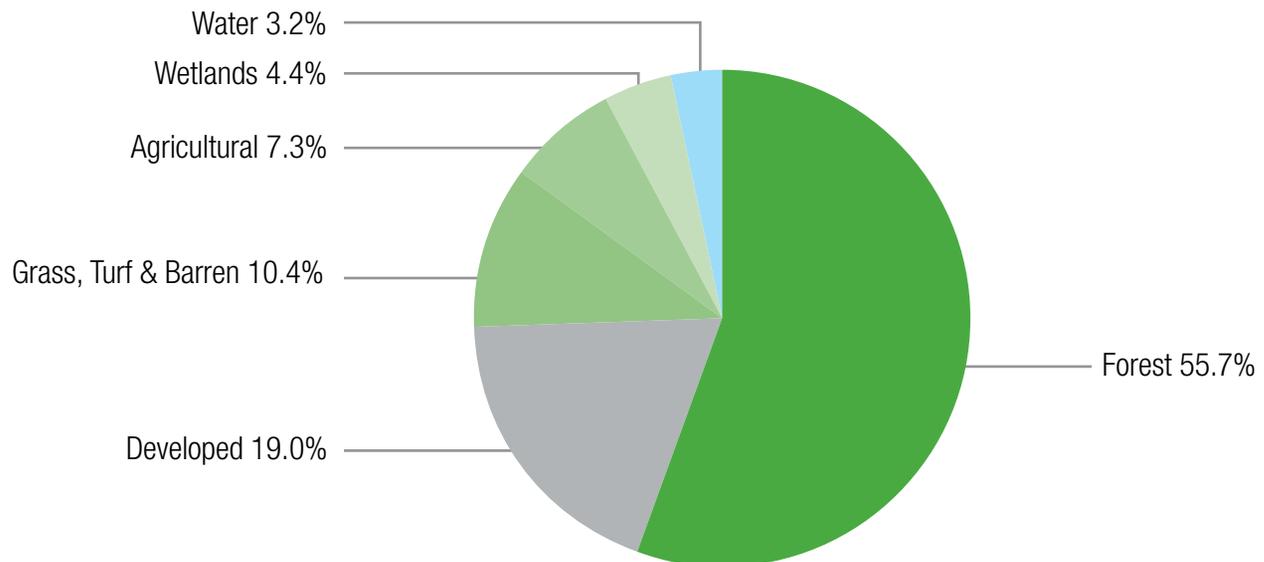
- Connecticut was named “#1 State for Women” in 2012 by iVillage.com.
- Annual spending by Connecticut’s nonprofit arts and culture organizations and their audiences totaled \$653 million, nearly twice that of similar states.



### Connecticut’s Lifestyle Indicators

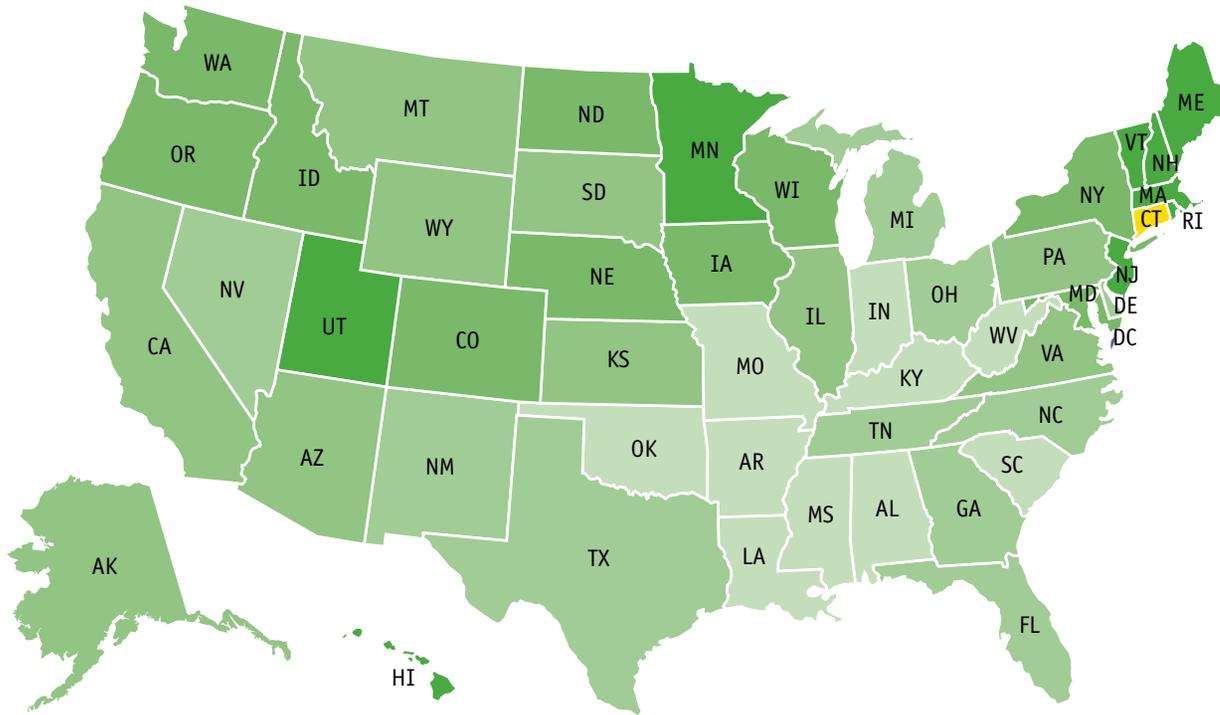
Rank	Metric
2nd	Fewest highway fatalities
3rd	Lowest poverty rate
3rd	Lowest percent of adults who smoke
3rd	Highest median family income
4th	Lowest infant mortality rate
6th	Most doctors per capita
7th	Lowest rate of obesity
8th	Most residents with health insurance
8th	Lowest rate of property crime

### Connecticut’s Green Landscape



Source: University of Connecticut Center for Land Use Education and Research

## State Health Score



### Connecticut's Residents are Healthy

Connecticut residents' lifestyles are healthier than those of most Americans.



Rank	State	Score*
1	Vermont	1.20
2	Hawaii	0.98
3	New Hampshire	0.90
4	Massachusetts	0.88
5	Minnesota	0.82
6	Connecticut	0.82
7	Utah	0.81
8	New Jersey	0.64
9	Maine	0.62
10	Rhode Island	0.59
11	Colorado	0.55
11	North Dakota	0.54
13	Oregon	0.53
13	Washington	0.53
15	Nebraska	0.51
16	Wisconsin	0.49
17	Idaho	0.43
18	New York	0.40
19	Maryland	0.34
20	Iowa	0.30
21	Virginia	0.27
22	California	0.26
23	Wyoming	0.24
24	Kansas	0.15
25	Arizona	0.14
26	Pennsylvania	0.10
27	South Dakota	0.09
28	Alaska	0.08
29	Montana	0.04
30	Illinois	-0.06
31	Delaware	-0.06
32	New Mexico	-0.07
33	North Carolina	-0.11
34	Florida	-0.14
35	Ohio	-0.25
36	Georgia	-0.26
37	Michigan	-0.27
38	Nevada	-0.28
39	Tennessee	-0.32
40	Texas	-0.33
41	Indiana	-0.34
42	Missouri	-0.40
43	Oklahoma	-0.46
44	Kentucky	-0.47
45	Alabama	-0.52
46	South Carolina	-0.54
47	West Virginia	-0.66
48	Arkansas	-0.72
49	Louisiana	-0.94
50	Mississippi	-0.94

**U.S. Average 0.00**

Source: America's Health Rankings, United Health Foundation, 2012

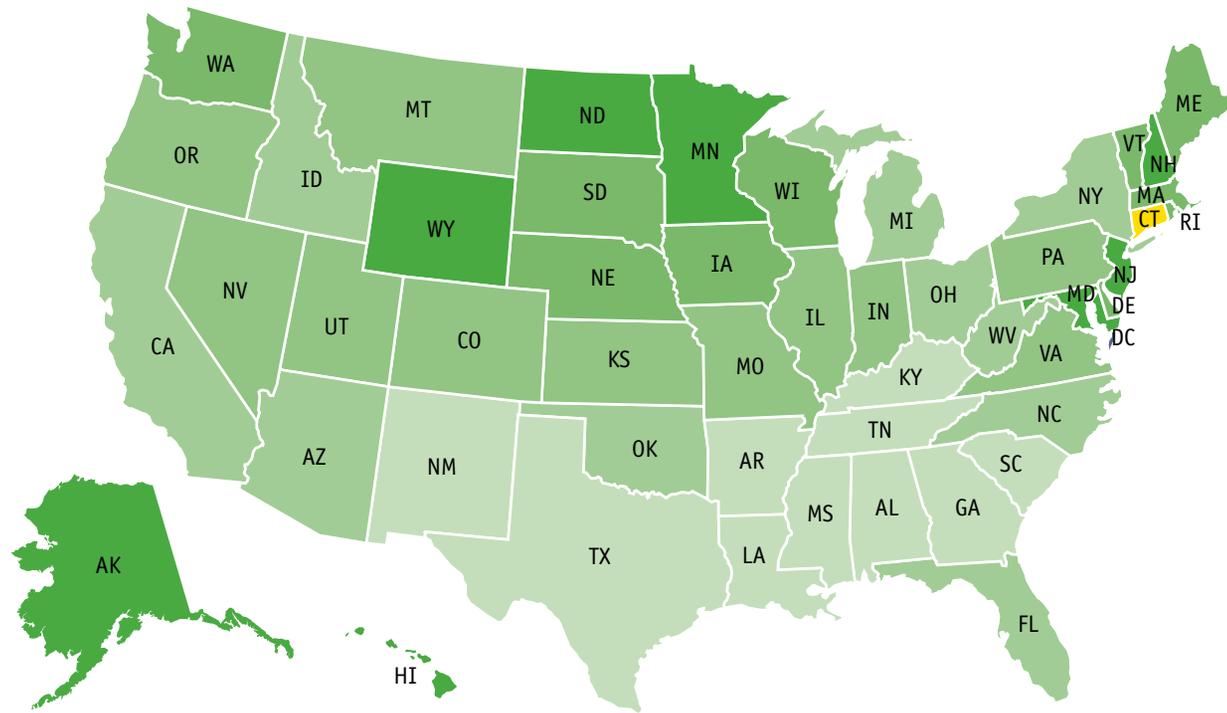
\*Scores indicate the weighted number of standard deviations a state is above or below the national norm.

### Connecticut's Poverty Rate is Well Below the National Average

Living standards are much higher in Connecticut than in the nation, as evidenced by the state's poverty rate, which is 36 percent below the national average.



### Percent of Population in Poverty

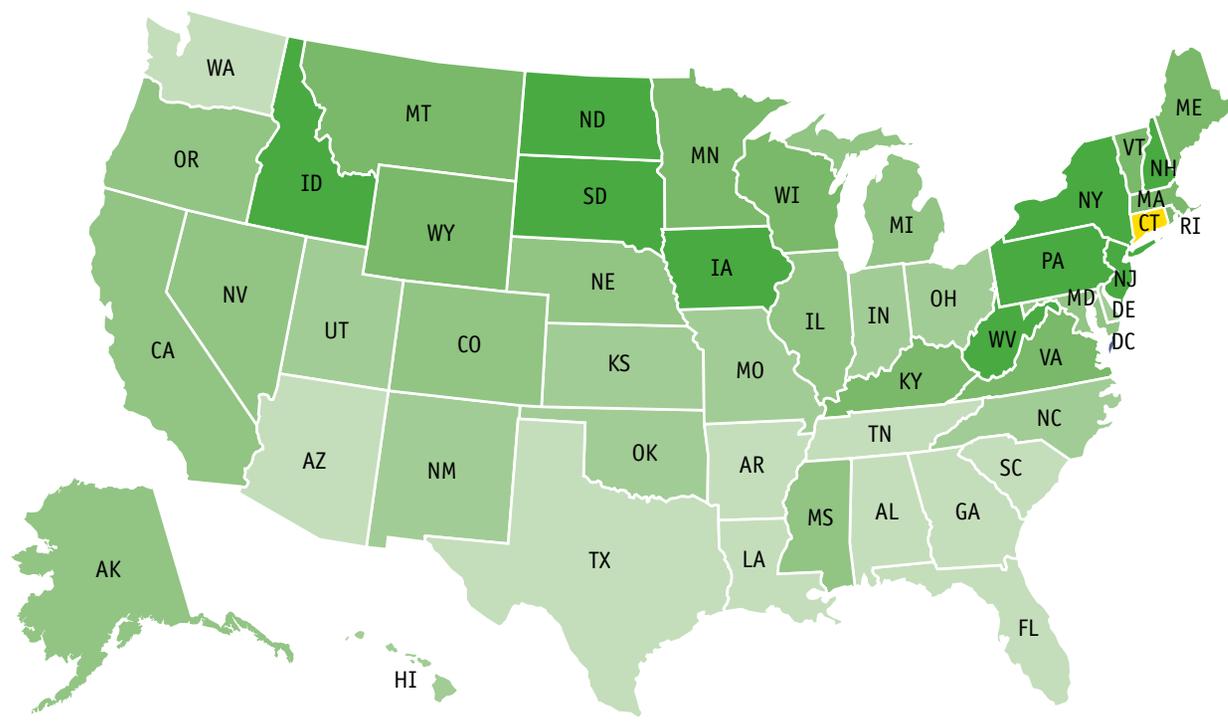


Rank	State	Poverty (%)
1	New Hampshire	5.3
2	Maryland	6.6
3	Connecticut	7.2
4	Alaska	7.2
5	Wyoming	7.2
6	Hawaii	7.4
7	Minnesota	7.5
8	Virginia	7.7
9	New Jersey	7.8
10	North Dakota	7.8
11	Delaware	8.1
12	Massachusetts	8.2
13	Iowa	8.2
14	Vermont	8.4
15	Maine	8.8
16	Nebraska	8.8
17	Wisconsin	9.1
18	Rhode Island	9.2
19	South Dakota	9.2
20	Washington	9.2
21	Pennsylvania	9.3
22	Colorado	9.4
23	Kansas	9.5
24	Utah	9.7
25	Montana	10.0
26	Illinois	10.1
27	Missouri	10.6
28	Indiana	11.0
29	Oregon	11.0
30	Nevada	11.1
31	New York	11.5
32	Idaho	11.6
33	Ohio	11.8
34	California	11.8
35	Florida	12.0
36	Michigan	12.1
37	Arizona	12.5
38	Oklahoma	12.7
39	West Virginia	13.2
40	North Carolina	13.3
41	Tennessee	13.4
42	Georgia	13.7
43	Texas	13.8
44	South Carolina	13.8
45	Arkansas	14.1
46	Louisiana	14.5
47	Kentucky	14.5
48	Alabama	14.7
49	New Mexico	15.7
50	Mississippi	17.8

**U.S. Average 11.3**

Source: U.S. Census

## Property Crimes per 100,000 Population



**Connecticut is a Safe Place**

■ Connecticut's property crime rate is 25 percent lower than the national average.

Rank	State	Crimes per 100,000 (Pop.)
1	North Dakota	1,769
2	South Dakota	1,852
3	New York	1,941
4	Idaho	1,996
5	New Jersey	2,082
6	Pennsylvania	2,173
7	New Hampshire	2,186
8	Connecticut	2,193
9	West Virginia	2,240
10	Iowa	2,243
11	Vermont	2,282
12	Virginia	2,327
13	Massachusetts	2,351
14	Wyoming	2,462
15	Maine	2,479
16	Wisconsin	2,508
17	Montana	2,544
18	Kentucky	2,551
19	Rhode Island	2,557
20	Minnesota	2,572
21	California	2,636
22	Nebraska	2,673
23	Illinois	2,681
24	Colorado	2,684
25	Michigan	2,714
26	Nevada	2,775
27	Alaska	2,852
28	Mississippi	2,985
29	Maryland	2,997
30	Oregon	3,013
31	Indiana	3,042
32	Kansas	3,120
33	Utah	3,180
34	Ohio	3,245
35	Hawaii	3,314
36	Missouri	3,346
37	Oklahoma	3,415
38	New Mexico	3,435
39	North Carolina	3,447
40	Delaware	3,448
41	Alabama	3,517
42	Arizona	3,534
43	Florida	3,558
44	Arkansas	3,559
45	Georgia	3,640
46	Louisiana	3,648
47	Tennessee	3,658
48	Washington	3,707
49	Texas	3,783
50	South Carolina	3,900
<b>U.S. Average</b>		<b>2,938</b>

Source: CQ Press, State Rankings 2012; FBI data, includes offenses of burglary, larceny-theft and motor vehicle theft



### High Quality Companies Call Connecticut Home

- *Headquarters of 14 Fortune 500 firms are located across the state.*
- *Connecticut's major private sector employers include manufacturers, financial services firms, educational institutions and entertainment venues.*



## Outstanding Corporate Citizens

### Fortune 500 Companies

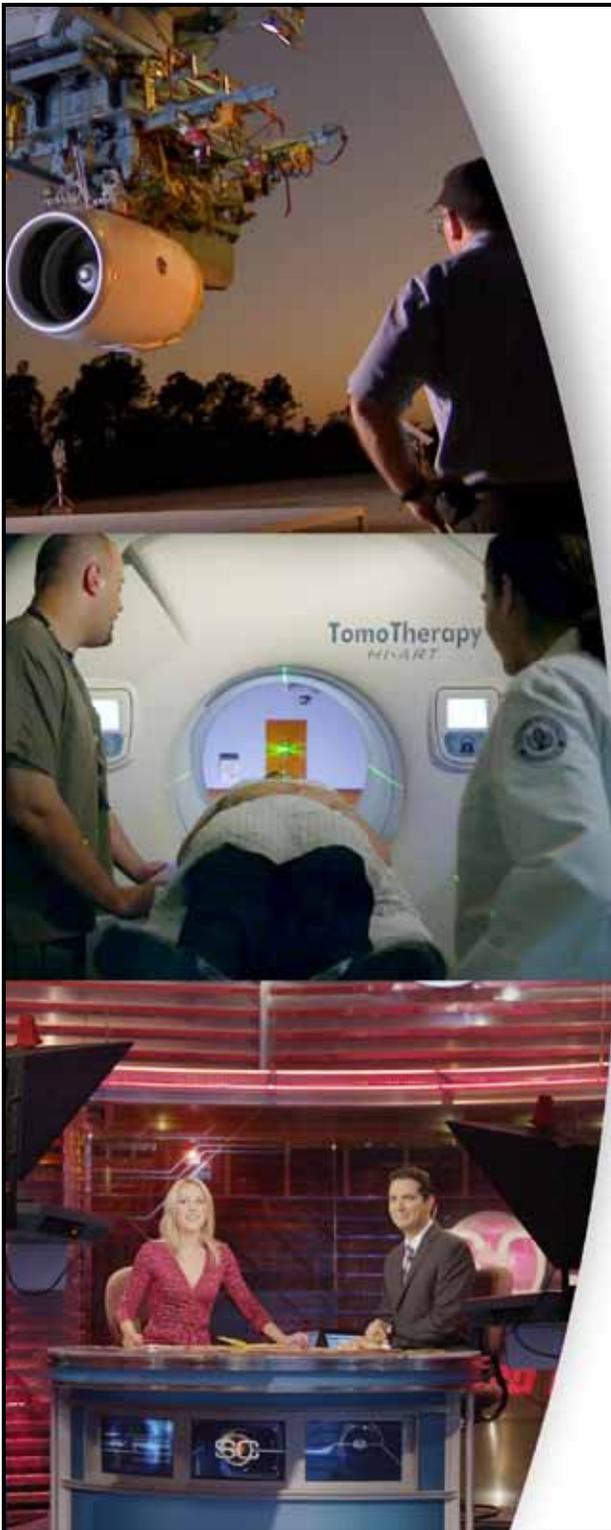
Rank	Company	Industry	City	Revenues (Millions \$)
6	General Electric	<i>Diversified Financials</i>	Fairfield	147,616
48	United Technologies	<i>Aerospace &amp; Defense</i>	Hartford	54,616
89	Aetna	<i>Insurance</i>	Hartford	33,779
127	Xerox	<i>Office Equipment</i>	Norwalk	22,626
130	CIGNA Corp.	<i>Insurance</i>	Bloomfield	21,998
131	The Hartford	<i>Insurance</i>	Hartford	21,918
238	Praxair	<i>Chemicals</i>	Danbury	11,252
252	Stanley Black & Decker	<i>Home Equipment</i>	New Britain	10,437
379	Terex	<i>Construction Machinery</i>	Westport	6,504
428	Emcor	<i>Engineering/Construction</i>	Norwalk	5,731
434	Starwood Hotels	<i>Hospitality</i>	Stamford	5,624
461	Pitney Bowes	<i>Office Equipment</i>	Stamford	5,278
467	Frontier Communications	<i>Telecommunications</i>	Stamford	5,243
471	W.R. Berkley	<i>Insurance</i>	Greenwich	5,156

Source: CNN/Money.com, 2012

### Major Connecticut Employers

Company	Industry	City	Connecticut Employees
Sikorsky Aircraft	<i>Helicopters</i>	Stratford	11,000
Foxwoods Resort	<i>Hospitality</i>	Ledyard	10,500
Yale University	<i>Education</i>	New Haven	9,000
Pratt & Whitney	<i>Aerospace</i>	East Hartford	8,000
Mohegan Sun Resort	<i>Hospitality</i>	Uncasville	8,000
The Hartford	<i>Insurance</i>	Hartford	7,000
UConn Health Center	<i>Medical Clinic</i>	Farmington	6,000
Yale New Haven Health System	<i>Medical Clinic</i>	New Haven	5,001
UTC Aerospace Systems	<i>Aerospace</i>	Windsor Locks	5,000
University of Connecticut	<i>Education</i>	Statewide	4,300
CIGNA Corp	<i>Insurance</i>	Bloomfield	4,000
Mass Mutual Financial Group	<i>Insurance</i>	Enfield	4,000
The Travelers	<i>Insurance</i>	Hartford	4,000
Boehringer Ingelheim	<i>Pharmaceuticals</i>	Ridgefield	3,000
ESPN Inc	<i>Broadcasting</i>	Bristol	3,000
Aetna	<i>Insurance</i>	Hartford	2,800

Source: Careerinfonet.org



## Doing business in Connecticut is still revolutionary.

Connecticut continues to be at the forefront of cutting-edge technology, scientific breakthroughs and innovations — thanks in part to its highly educated workforce and desirable location.

Find out the advantages of doing business in Connecticut at [CTforbusiness.com](http://CTforbusiness.com)

**Connecticut**   
*still revolutionary*

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*still revolutionary*

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